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# **About White City**

White City's story began in 1959 as a tiny hamlet of people who dreamt of something better. Today we're one of the fastest-growing communities in Canada, staying true to that dream while we come up with bigger ones. White City is a vibrant and growing town that attracts people looking to experience small-town charm and community without sacrificing amenities and accessibility to the city.

Residents can experience a unique blend of country living in a growing and inclusive community, with a vision of being a city with an innovative attitude, driven by residents, businesses and leaders who are creative and engaged. With a recent study projecting a population boom of over the next 25 years, preserving the prairie peace we treasure while welcoming new faces, businesses, and amenities is something we want to get right!





#### **LOCATION:**

White Butte Region of Saskatchewan, located 10km east of the City of Regina and along the banks of the mighty Chuka Creek.



# REGIONAL PARTNERS:

City of Regina, Town of Balgonie, Town of Pilot Butte, Village of Edenwold, RM of Edenwold No. 158, RM of Sherwood No. 159.



#### **SCHOOL DISTRICT:**

Prairie Valley School Division No. 208

#### **AUDITORS:**

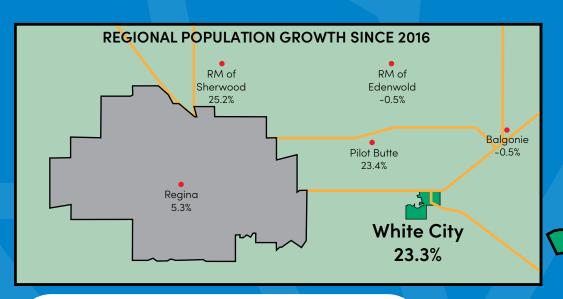
Prairie Strong Chartered Professional Accountants

#### **SOLICITOR:**

Robertson Stromberg Law



# WHITE CITY AT A GLANCE



Incorporation **Hamlet - 1959** Village - 1967 Town - 2000

Land Area 7.52 KM<sup>2</sup>

**Town of White City Population** 



Median Age 36.8 **Youth Population** Ages 0-14 - 26.7% Ages 15-24 - 10%

The 2022 Growth Study projects by 2045 the population of White City and surrounding area will grow to

22,166

Roads 31<sub>KM</sub> **Pathways 13**км

**Total Assessed Property Value** \$750.5м **Dwellings** 

Average Home Value \$556.7k

Median Household Income \$170.0k

**Park Space** 63.4ac **Green Space** 135.9ac

# **URBAN FOREST**

**Public Trees** 

75% in excellent

condition

\$3.29M \$410.K/year

Value of Trees Ecological Benefits

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# Message from the Mayor

Dear residents, community members, and collaborators,

I am delighted to present to you the Town of White City's 2022 annual report. It is with great pleasure that I reflect on the remarkable progress and resilience our Town has demonstrated over the past year.

In 2022, White City continued to thrive as a vibrant and inclusive community, characterized by its strong sense of belonging and collective spirit. Our town witnessed significant growth and development in various aspects, shaping a promising future for all who call White City their home.

Development and economic diversification have been focal points for Council over the decade. I am pleased to share that our goals for new development and the attraction of new businesses are one step closer with the approval of Phase I of Royal Park in the Town Centre. The Town Centre will provide an environment that encourages job creation, boosts our local economy, and provides diverse opportunities for our residents.

Transportation infrastructure has been another area of focus. We recognize the importance of efficient and well-maintained transportation networks in ensuring seamless connectivity. We undertook significant infrastructure projects, including road improvements, to enhance safety, reduce congestion, and facilitate smooth traffic flow within and around our Town. These investments will continue to yield long-term benefits for our community.

Furthermore, we prioritized the enhancement of recreational facilities and community spaces. Our parks, playgrounds, and sports facilities have been upgraded to provide a wide range of recreational opportunities for residents of all ages. These investments promote an active lifestyle, foster community engagement, and contribute to the overall health and well-being of our residents.

I would like to express my gratitude to our dedicated Council, hardworking staff, and committed volunteers who have played instrumental roles in driving the progress of our community. Their unwavering dedication and collaborative efforts have been instrumental in achieving the milestones we celebrate today.

I also extend my heartfelt appreciation to the residents of White City. Your engagement, support, and feedback have been invaluable as we strive to make White City an even better place to live, work, and play. It is through our collective efforts that we continue to build a prosperous and harmonious community.

As we look towards the future, we remain committed to fostering sustainable growth, preserving our small-town charm, and ensuring that White City remains a place where everyone can thrive. With optimism and determination, we embrace the opportunities and challenges that lie ahead, confident that our united community will overcome them.

I invite you all to peruse this annual report, which provides a comprehensive overview of our achievements, ongoing projects, and plans for the future. Together, let us continue to shape the destiny of White City and create a community that future generations will be proud to call home.

Warm regards, Mayor Brian Fergusson



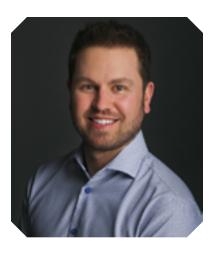




Mayor Brian Fergusson First elected November 9, 2020



Deputy Mayor Rebecca Otitoju First elected October 24, 2012



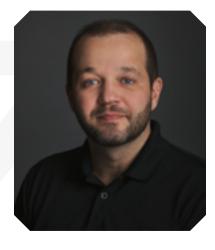
Councillor
Andrew Boschman
First elected October 26, 2016



Councillor
Bill Krzysik
First elected November 9, 2020



Councillor
Kris Moen
First elected November 9, 2020



Councillor
Scott Moskal
First elected October 26, 2016



Councillor
Hal Zorn
First elected October 26, 2016

White City Town Council is a governing body that represents and makes decisions on behalf of the municipality. Council is comprised of elected officials known as councillors led by a mayor.

Their primary purpose is to provide leadership and governance to the municipality, ensuring the effective and efficient delivery of essential services and the well-being of the community. REGULAR COUNCIL MEETINGS:

16

MEETINGS:

SPECIAL COUNCIL

MEETINGS:

COMMITTEE

PUBLIC HEARINGS:

1

NUMBER OF COUNCIL ACTION ITEMS:

158

NUMBER OF COUNCIL INFORMATION ITEMS:

21

Council represents the voice of the community and is responsible to oversee the development and management of policies, programs and services for residents. Council is also responsible to ensure that it takes a long-term view to manage the financial sustainability of the community, mitigate risk and prepare the community for future generations through long-term planning and growth.

Council's responsibilities include setting policies, passing bylaws, and making decisions on matters such as infrastructure development, land use planning, budget allocation, and community services. They are accountable for managing public funds, maintaining public infrastructure, and addressing the needs and concerns of residents.

Council also acts as a liaison between the municipality and other levels of government, advocating for the community's interests and working collaboratively to achieve local objectives. Ultimately, the municipal council plays a vital role in shaping the future and quality of life within White City.

Council holds Committee of the Whole Meetings every two-week and Regular Council Meetings every four-weeks which are open to the public inperson or through streaming via Zoom. Regular and open communication with administration is central to setting and achieving White City's mission, vision, goals, strategies and actions.



# Committees & Regional Boards

The Town conducts its business through a committee structure. There is one main committee of Council: the Committee of the Whole. The purpose of the Committee of the Whole (CotW) is the to be the primary forum for policy debate and public input on items within Council's area of responsibility.

The Town adopted this structure in early 2022. This new structure was established to address some significant issues with the former Services Committee structure. After utilizing the Services Committee structure for three-years, issues were identified, specifically:

- as only a portion of the Council was part of each Service Committee, there was significant redundancy and repetition in the review, discussion and presentation of Council decision items;
- items referred back to committee or administration for revision or further review would not be visited again for six to eight weeks due to the meeting schedule of committees;
- the scope of committees and ongoing work of the municipality resulted in some committees with a more significant workload than others; and
- information flow was not consistent between committee and council.

To address these issues and create more governance efficiency, the CotW structure was adopted. Under this new structure, the CotW is comprised of all members of Council and serves to:

- be the primary forum for all policy debate and on items within Council's area of responsibility;
- provide an opportunity for all members of Council to receive information and participate in discussion and debate that will result in final recommendations to Council;
- allow for more opportunities for the public and Council to digest information and provide input;
- consider the financial, risk and operational impact of policies, programs and actions, and to recommend to Council the adjustments required to make the best use of the Town's resources; and
- reduce the number of over all meetings, including reducing day-time meetings from two day-time meetings per month to one day-time meeting per month to allow more participation from the public.

Additionally, the frequency of meetings was changed – with the new wide-scope and flexibility of the CotW it was determined that Regular Council Meetings would be held once every four-weeks and committee meetings once every two-weeks. To accommodate this change, Council delegated some routine decision-making powers to CotW to ensure timely management of municipal activities.

CotW and Regular Council Meetings are open to the public – we encourage you to join us and get involved with your local government! You can attend in person at White City Council Chambers, 14 Ramm Avenue East or tune in virtually through our Zoom Live Streams.

# Committee Membership

#### Committee of the Whole

- Mayor Brian Fergusson
- Deputy Mayor Rebecca Otitoju
- Councillor Andrew Boschman
- Councillor Bill Krzysik
- Councillor Kris Moen
- Councillor Scott Moskal
- Councillor Hal Zorn

#### Official Community Plan and Zoning Bylaw Advisory Group

- Mayor Brian Fergusson
- Deputy Mayor Rebecca Otitoju
- Councillor Scott Moskal

# White City Multi-Use Recreation Centre Project Board

- Councillor Andrew Boschman
- Councillor Bill Krzysik
- Councillor Kris Moen

# White City Emergency Measures Organization

- Councillor Hal Zorn
- Councillor Scott Moskal

# Regional Board Membership

#### WCRM158 Wastewater Management Authority

- Mayor Brian Fergusson
- Councillor Bill Krzysik
- Councillor Hal Zorn
- Councillor Scott Moskal (Alternate)

#### Friends of White City Museum Board

• Deputy Mayor Rebecca Otitoju

#### White City Local Library Board

- Councillor Kris Moen
- Deputy Mayor Rebecca Otitoju (Alternate)

# White Butte RCMP Regional Stakeholder Committee

- Councillor Hal Zorn
- Councillor Bill Krzysik (Alternate)

# White Butte RCMP Regional Stakeholder Committee

- Councillor Hal Zorn
- Councillor Bill Krzysik (Alternate)

•

# White Butte Regional Emergency Measure Organization

- Councillor Hal Zorn
- Councillor Scott Moskal (Alternate)



# Message from the Town Manager

It is with great pleasure and a deep sense of pride that I introduce the Town of White City's Annual Report for the year 2022. This report encapsulates the collective efforts and administrative achievements that have propelled our Town towards greater heights, setting a strong foundation for continued progress and success.

Throughout 2022, the dedicated team at the Town Office has been wholeheartedly committed to delivering exceptional services, promoting effective governance, and enhancing the overall well-being of our community. It gives me immense satisfaction to highlight some of the administrative achievements that have been instrumental in shaping the positive trajectory of White City.

#### Efficient and Transparent Governance:

At the heart of our administrative endeavors lies the pursuit of efficient and transparent governance. In 2022, we focused on strengthening our administrative processes, streamlining decision-making, and fostering open communication channels. Through continuous improvements, we have strived to ensure that our operations are conducted with the utmost integrity, accountability, and responsiveness to the needs of our residents.

#### Financial Stewardship:

Prudent financial management has been a cornerstone of our administrative approach, allowing us to effectively allocate resources and invest in the priorities of our community. In 2022, we diligently worked toward maintaining a sound financial position and adhering to responsible fiscal policies. This prudent financial stewardship enables us to fund essential services, infrastructure development, and community initiatives that contribute to the well-being of our residents.

#### Collaborative Partnerships:

We firmly believe in the power of collaboration and partnerships. Throughout 2022, we actively engaged with various stakeholders, including local businesses, community organizations, neighboring municipalities, and government agencies.

These collaborative efforts have fostered synergy, shared expertise, and leveraged resources to drive positive outcomes for White City. The strength of our partnerships serves as a testament to our collective commitment to creating an inclusive, prosperous, and connected community.

#### Service Excellence:

Delivering exceptional services to our residents remains at the forefront of our administrative priorities. We have continuously sought ways to enhance service delivery, streamline processes, and improve access to information. Whether it be prompt response times, efficient permit processing, or the accessibility of municipal services, our team has diligently worked to ensure that the experience with the Town of White City is positive and meets the highest standards of service excellence.

#### Investing in Human Capital:

Our dedicated staff members are the backbone of our administration. In 2022, we placed great emphasis on investing in our human capital through professional development opportunities, training programs, and a supportive work environment. By nurturing and empowering our talented team, we foster a culture of innovation, efficiency, and dedication, ultimately benefiting the entire White City community.

I invite you to explore this annual report, which provides a comprehensive overview of our administrative accomplishments, ongoing initiatives, and plans for the future. Together, let us build upon the solid foundation we have established, seizing the opportunities that lie ahead and creating a vibrant and thriving community for all.

Thank you for your continued partnership, and I extend my warmest wishes to each of you as we embark on the next chapter of White City's journey.

Rodney Audette
 Town Manager

# **Awards**



**GOVERNMENT FINANCE OFFICERS ASSOCIATION** 

# Distinguished Budget Presentation Award

PRESENTED TO

**Town of White City Saskatchewan** 

For the Fiscal Year Beginning

**January 01, 2022** 

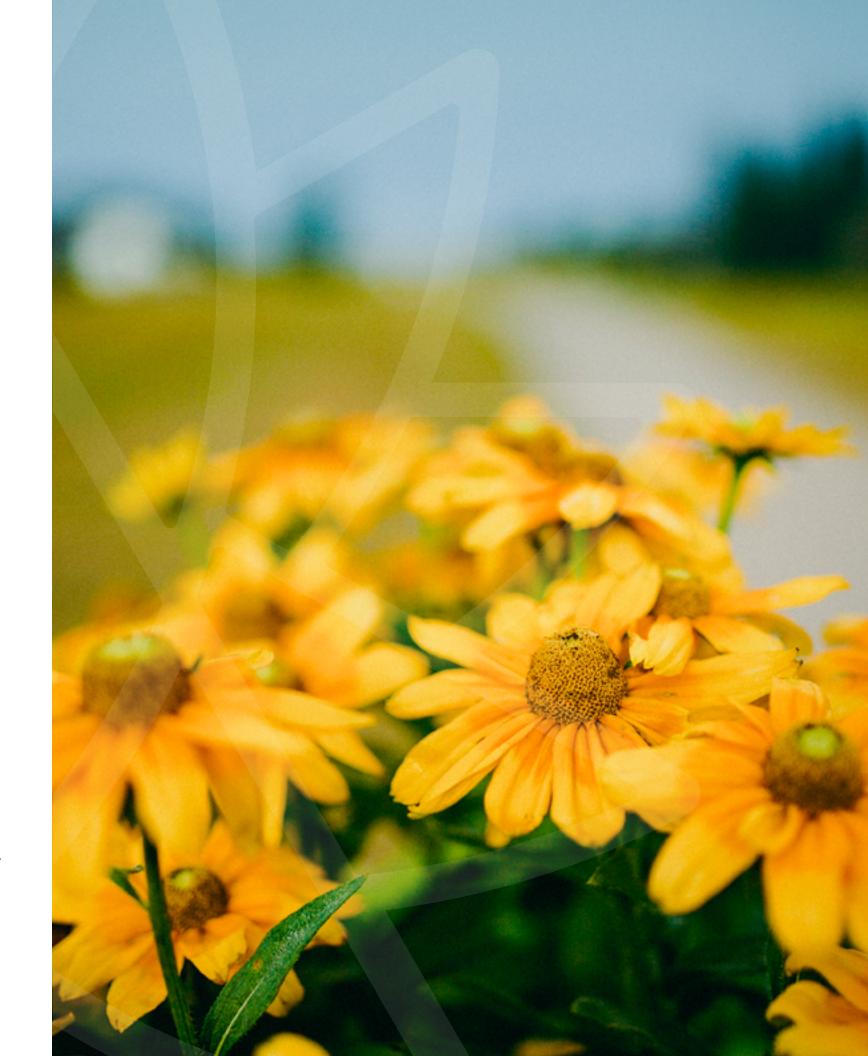
Christopher P. Morrill

**Executive Director** 

The Town of White City has received the Government Finance Officer Association's Distinguished Budget Presentation Award for its budget in 2022 - White City is currently the only municipality in Saskatchewan that has received the award in 2020, 2021 and 2022...

The award represents a significant achievement for the Town. It reflects the commitment of the governing body and staff to meeting the highest principles of governmental budgeting. In order to receive the budget award, White City had to satisfy nationally recognized guidelines for effective budget presentation. These guidelines are designed to assess how well an entity's budget services as a:

- policy document;
- financial document;
- operations guide; and
- communications device.



# Organizational Framework

White City's municipal government is responsible for supporting, encouraging and strengthening our community. The administration, or the employees, look after day-to-day operations of the municipality. While the key role of council is to provide leadership and set policy, the administration ensures that councils policies and directions are carried out.

Organizational Chart as at December 31, 2022:

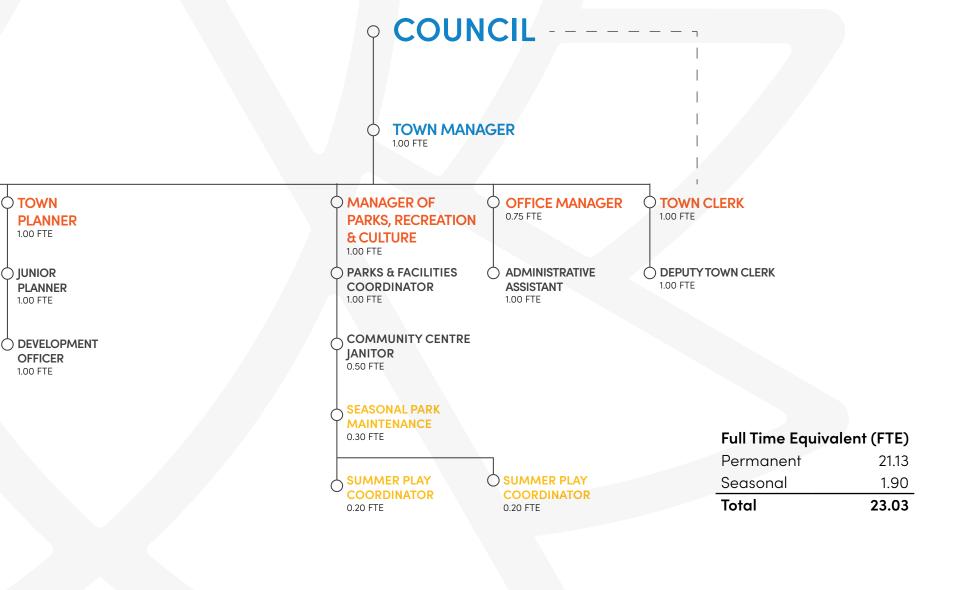
#### Role of the Town Manager

The Town Manager or Chief Administrative Officer (CAO) serves as the top administrative official responsible for the overall management and operations of a town or municipality. The role of a Town Manager is to provide strategic leadership, guidance, and support to the municipal council and ensure the efficient and effective delivery of municipal services to the community.

The Town Manager's primary purpose is to implement the policies and decisions made by the municipal council and oversee the day-to-day operations of the town.

They are responsible for managing the town's staff, budget, and resources, as well as coordinating and supervising various municipal departments and services, such as public works, finance, planning, and community development. The Town Manager also acts as an advisor to the council, providing them with information, recommendations, and options to support their decision-making process.

Overall, the Town Manager plays a crucial role in maintaining the smooth functioning of the municipality, fostering community development, and ensuring the well-being of residents in Saskatchewan towns.



MANAGER OF

**OPERATIONS** 

**TECHNICIAN** 

**OPERATIONS** 

**TECHNICIAN** 

**OPERATIONS** 

**TECHNICIAN** 

OPERATIONS

**TECHNICIAN** 

1.00 FTE

1.00 FTE

TOWN **FOREMAN** 

**PUBLIC WORKS** 

O FIRE

**CHIEF** 

0.88 FTE

**○** ASSISTANT

1.00 FTE

**FOREMAN** 

O SUMMER STUDENT

**GROUP** 

SUMMER

0.30 FTE

**SUMMER** 

0.30 FTE

STUDENT

MANAGER

1.00 FTE

FINANCIAL

CLERK

1.00 FTE

TAX &

SUMMER

0.30 FTE

SUMMER

0.30 FTE

**STUDENT** 

STUDENT

**OF FINANCE** 

**UTILITY CLERK** 

O TOWN

JUNIOR

**PLANNER** 

**OFFICER** 

1.00 FTE

#### Town Manager Rodney Audette



Governance & Legislative Services

Town Clerk: Voula Colbow

Deputy Town Clerk: Cassandra Virgin



**Finance** 

Manager of Finance: Liz Li Financial Clerk: Nadine Horvath Tax & Utility Clerk: Dustin Haines



**Public Works** 

Manager of Public Works: Gary Schmidt

Town Foreman: Ryan Landry
Assistant Foreman: Ben Nameth
Public Works Maintenance Staff: Josh
Challand, Andrew Morgan, Justin Lockert,

Kody Knoblauch

**Seasonal Summer Positions** 



**Business Operations** 

Office Manager: Chantelle Reinkens Administrative Assistant: Dayla Yuke



Planning & Development

Town Planner: Mauricio Jiménez Junior Planner: Delainee Behrns Development Officer: Chace Kozack



Parks, Recreation & Culture

Manager of Parks, Recreation & Culture:

Ruchelle Himmelspeck

Parks & Facilities Coordinator: Shane

Graefer

Janitorial Services: Foster Martin

**Seasonal Positions** 



**Fire Services** 

Fire Chief: Randy Schulz

Firefighers and/or Medical Responders







# 2022-2025 Strategic Plan

The 2022-2025 Strategic Plan (Strategic Plan) was adopted by Council on February 7, 2022.

The purpose of a municipal strategic plan is to provide a clear and comprehensive roadmap for the development and progress of a municipality. It serves as a guiding document that outlines the municipality's long-term vision, goals, and objectives, along with the strategies and actions required to achieve them. The key purposes of a municipal strategic plan are:

- Vision and Direction: The plan establishes a shared vision for the municipality, defining the desired future state and the direction the community wants to move in. It sets the tone and aspirations for the municipality, serving as a reference point for decision-making and resource allocation.
- Goal Setting: The strategic plan identifies specific goals and objectives that align with the municipality's vision. These goals represent the desired outcomes or results the municipality aims to achieve, such as economic growth, infrastructure development, environmental sustainability, social well-being, or improved services.
- Prioritization and Resource Allocation:
   The plan helps prioritize initiatives and allocate resources effectively. It enables the municipality to identify and focus on the most critical issues and opportunities, ensuring that resources, including finances, staff, and infrastructure, are directed towards the areas of highest importance.

- Coordination and Collaboration: A strategic plan promotes coordination and collaboration among different departments, agencies, and collaborators within the municipality. It provides a framework for aligning efforts, sharing information, and working together towards common goals, fostering a sense of unity and purpose.
- Decision-Making Guide: The strategic plan serves as a decision-making tool for elected officials, administrators, and other stakeholders. It provides a basis for evaluating proposed projects, policies, and initiatives, ensuring that decisions are consistent with the overall vision and goals of the municipality.
- Performance Measurement: A strategic plan includes key performance indicators and targets that enable monitoring and evaluation of progress. It provides a mechanism for measuring the effectiveness of strategies and actions, allowing the municipality to assess its performance and make necessary adjustments to stay on track.

The Strategic Plan includes 6 focus areas and 38 strategic objectives. Following adoption of the Strategic Plan, administration prepared a Strategic Action Plan (SAP) to translate strategic objectives into actions and identify key performance indicators, budget and other required resources. From the 38 strategic objectives, 85 actions were identified in the SAP.

#### VISION

Small town feel with an active lifestyle appeal. A vibrant growing community that provides a safe, inclusive and innovative environment where everyone thrives.

#### MISSION

White City Town Council and Administration's mission is to facilitate the creation and continuance of a community that residents and businesses are proud to call home and proud to support. Our mission is to be leaders and shape our community to best represent the current and future residents of White City. We will provide the small town feel our community was built on by protecting the peaceful atmosphere with wide open spaces and providing the opportunity for all residents to live their way of life.

We will appeal to a vibrant and active lifestyle by providing recreation facilities and programming, cultural opportunities and a variety of amenities to service the physical and mental needs of our residents. We will foster our growing community with sustainable, innovative and intelligent planning to attract residential development, businesses and partnership opportunities.

#### **VALUES**



#### **EXCELLENCE**

White City strives to excel by employing best business practices and delivering high quality services for our residents and municipal partners. We aim to provide a model of excellence that others choose to follow and be seen as a leader among municipalities.



#### INNOVATION

We are a learning organization that grows through our experience, welcomes innovative ideas and incorporates continuous improvements into what we do and how we do it. We are dedicated to creating a forward-thinking and advanced municipality.



#### **INCLUSIVENESS**

Residents are treated with equality and respect. We aspire to set cultural examples based on inclusion and the desire to create a positive community spirit that others will choose to follow. We are aware of the Truth and Reconciliation Commission of Canada calls to action and strive to implement those actions in the governance of our municipality.



#### RESPONSIBILITY

We strive to provide the highest level of transparency to our residents and act in a highly ethical manner in all interactions. Financial decisions are made with consideration of the fiscal sustainability of White City. We plan for the future, capitalize on opportunities and serve as responsible stewards of the public's money.



#### **ENGAGEMENT**

We engage and communicate with the belief that residents in our community should be involved in the municipal decision-making process. We aim to provide transparent and easily accessible information to the public to encourage high levels of citizen engagement and participation in our community.



#### **COLLABORATION**

We are team members and aim to build a positive team spirit by creating a safe, healthy and fair workplace. We engage our stakeholders and meaningfully implement their feedback and communicate with them on a regular basis. We welcome opportunities to collaborate with our regional and provincial partners to improve regional planning and communication with one another.

#### STRATEGIC FOCUS AREAS

# 1. DIVERSE, INCLUSIVE & ENGAGED COMMUNITY

Our residents thrive in a community where everyone, regardless of culture, background or age, feels welcome and important. Input from residents is crucial for creating great policies, designing programs and building new infrastructure. White City is committed to regularly engaging with the community and providing an equal opportunity for every voice to be heard.

Council is committed to engaging our communities with a spirit of inclusivity and recognition that diverse feedback from residents is integral for creating great policy, programs and building new infrastructure. Moving forward, to increase opportunities for youth participation in government, expanding cultural programming, supporting community groups and encouraging volunteerism will support and foster the community within White City.

White City will provide enhanced focus on improving internal and external communication by leveraging new technologies and creative public engagement to support transparent and inclusive decision making.

#### 2. ACTIVE & HEALTHY COMMUNITY

White City residents are provided a great quality of life. We will support the development of policies and programs to promote the physical, mental and environmental well-being of White City's residents and our community.

Providing the support of active and healthy lifestyles for residents is a Council priority. Increasing recreation program opportunities for all ages and abilities supports the physical and mental well-being of our community.

The development of a Recreation Master Plan will address and identify the recreational opportunities required to meet the needs of a growing community. The Master Plan will outline and support the development of municipal facilities and programming to grow physical and mental health resources directly located within White City.

#### 3. INNOVATIVE DEVELOPMENT

White City is dedicated to safe, smart and accessible development. Our focus is to explore innovative and unique solutions to urban development that will support our community and enhance our resident's way of life. We encourage intelligent land-use planning to promote sustainable development and help grow our community and local economy.

As White City grows, Council is committed to engaging our community to develop intelligent and innovative long-term planning that enhances the local character of White City. By promoting sustainable development that will help grow our local community and local economy, Council strives to meet the vision of the municipality and retain the small-town feel while supporting the development of the Town Centre, developments that encourage aging-in-place, and environmentally friendly developments.

#### 4. SAFE & CARING COMMUNITY

White City is a safe and caring atmosphere for residents, visitors and businesses. The safety of residents shall be prioritized through coordination and support for police, fire, rescue, emergency, and medical services. Access to social programming and safety initiatives creates a feeling of security and safety for the physical and mental wellbeing for all.

Council is committed to providing a safe and caring atmosphere for residents, businesses and visitors. This area focuses on the enhancement of the White City Fire Department and Emergency Measures Organization in coordination with the development of Crime Prevention through Environmental Design principles, planning for a municipal policing model, and supporting the development of community safety groups. Through these initiatives a feeling of security for the wellbeing of the community will be fostered throughout all levels of the organization.

# EXCELLENCE

6. GOVERNANCE & OPERATIONAL

White City Council and Administration are dedicated to good governance and operational excellence. The role of being an elected official or member of the administrative team requires leadership, fiscal responsibility, effective oversight, transparency and willingness for personal and team growth. Quality services, delivered cost-effectively, are critical to the wellbeing of the Town.

The Town will make strategic internal investments to enhance customer service, service delivery, and resourcing to address the growing expectations brought about by recent population growth. Through a learning approach, Council is committed to a culture based on individual and team growth to increase governance and operational capacity to provide high-quality service and expertise to residents.

#### 5. REGIONAL COLLABORATION

White City has a strong commitment to intermunicipal and regional collaboration. By working together with municipalities in the region we can create a strong base for sustainable regional growth through shared services, efficient infrastructure, and co-operative planning. White City will actively support regional initiatives that align with our goals, priorities, and values.

As a strong and unified urban centre, White City will continue working together with municipalities in the region toward sustainable regional growth and a strong regional focus to ensure collaborative regional planning, efficient infrastructure and shared services.



















#### STRATEGIC PROGESS

In 2022, 2 of 38, or 5%, of strategic objectives were fully completed and 6 of 38, or 15%, were partially completed.

12 of 85 actions were targeted for completion in 2022.

Of the 12 actions, 8, or 67%, were completed and 4, or 33%, are behind target. Additionally, 2 projects with a target completion date in 2024 were completed ahead of target in 2022 bringing the total completed projects to 10.

#### Actions completed in 2022 include:

Focus Area	Stratogic Objective	Action	Description
Focus Ared	Strategic Objective	Action	Description
Diverse, Inclusive & Engaged Community	Enhance communications with the public by being fully transparent and have residents informed of the town's plans, actions, policies and services.	Development and support of two-way communications with residents and the town.	Development of a long-term communications strategy to identify opportunities for two-way communications with residents and other collaborators in a coordinated manner.
Aut - Cilledib	Natural public spaces are available throughout White City providing opportunities to connect with and enjoy nature and play.	Conduct an accessibility audit of municipal green spaces.	As part of the Parks & Recreation Master Plan, conduct an audit to measure the accessibility of municipal green spaces.
Active & Healthy Community	Natural public spaces are available throughout White City providing opportunities to connect with and enjoy nature and play.	Increase pedestrian connectivity and accessibility to green spaces & facilities.	Develop and integrate audit findings to make current green spaces more accessible and incorporate requirements into future green spaces to maximize accessibility to all residents.
	Complete the process to incorporate White City, Emerald Park, Park Meadows Estates, Meadow Ridge Estates, Escott/Deneve, Great Plains Industrial Park and sufficient	Boundary Alteration Application Hearing before Saskatchewan Municipal Board.	Continuing the process of incorporating surrounding residential and commercial developments with sufficient undeveloped lands to support the urban community for the next 25 years.
Innovative Development	additional land to support a well- planned and managed community for the next 25-years into one urban community.	Complete Boundary Alteration Transition Plan.	Additional work on development and elaboration on the Boundary Alteration Transition Plan to ensure a well-thought out and smooth transition following Boundary Alteration.
	Encourage environmentally friendly developments, programs and processes.	Water Supply Study.	Collaborate with SaskWater and the Water Security Agency to complete and adopt a water supply study to ensure a responsible long-term water supply plan for future development and sustainability and stewardship of the aquifer supply in conjunction with the region.
Safa & Cavina	Develop a municipal bylaw enforcement and policing model plan that will grow to service a population of 10,000 to 14,000.	Establish and maintain municipal bylaw court.	Finalization of the implementation of a municipal bylaw court for the community to prosecute bylaw infractions.
Safe & Caring Community	Develop and grow Emergency Measures Organization to ensure emergency preparedness in the community and region.	Emergency Operations Centre Upgrades.	Development of permanent Emergency Operations Centre (EOC) for the White City EMO and proper outfitting and equipment of the EOC to be prepared for any potential municipal emergency.
Governance & Operational Excellence	Implement new technology and processes to provide more convenient access to Town services and municipal information.	Complete a needs assessment and project plan for new website with a customer portal.	In coordination with the Communications Plan, conduct an assessment of the current municipal website and completion of a needs assessment to determine required or desired features. Following the needs assessment, create a timeline and project plan for integration of a new website and/or website features.
	Ensure strategic goals are understood and linked to operations.	Develop strategic review process.	Develop a process to ensure regular and meaningful review of the strategic plan.

# The four actions behind target from 2022 are slated for completion in 2023. Actions behind target from 2022 include:

Focus Area	Strategic Objective	Action	Description
Diverse, Inclusive & Engaged Community	ngaged ngricingte in government or Youth Advisory Committee		The research and implementation of a "Youth Council" or "Youth Advisory Committee" that will increase the opportunity for youth to participate and have a voice in their local government.
Active & Healthy Community	Work with the community to develop a plan that addresses recreational opportunities to meet the needs of a growing community.	Parks & Recreation Master Plan (PRMP).	Complete a PRMP to identify facility, programming and recreation needs within the community. Ensure that a high level of community engagement through multiple engagement techniques is used. The PRMP will direct a number of strategic objectives and actions during the 2022–2025 Strategic Plan.
Innovative Development	Economic development to become a community with a diversified and vibrant economy.	Develop and implement economic development plan.	Continued development of an economic development plan that implements policy to support local and regional economic development.
Safe & Caring Community	Develop and grow Emergency Measures Organization (EMO) to ensure emergency preparedness in the community and region.	Complete Municipal Emergency Plan.	Completion of the White City EMO emergency plan and regular testing and updating of the plan through the White City EMO Committee.

From the 85 actions, 153 key performance indicators (KPI) were identified to track action progress in 2022. Of those, 90, or 59%, were completed. 30 KPI from future SAP years were completed for a total of 183 KPI. Overall, in 2022, 120, or 66%, of KPI were met by the organization.

Additionally, the SAP estimated that \$1.79M was required to complete the 2022 strategic objectives, \$1.57M, or 87% of the total budget was utilized. Of the 19 actions that required budget, 17 are completed or on target and 2 are behind target.

The 2 actions behind target are the Recreation Master Plan and Effluent Tree Farm project. The Recreation Master Plan has been referred to administration for additional review. The Effluent Tree Farm Project is behind target as the project will be delayed due to budgetary constraints and failure to secure grant funding.

Item	Target	Complete	Difference	Grade
Strategic Objectives	11% Fully Complete 13% Partially Complete 100% of Objectives with Ongoing Actions on Track	5% Fully Complete 16% Partially Complete 78% of Objectives with Ongoing Actions on Track	6% (3%) 22%	50.0% 120.0% 77.8%
Actions	14% Complete 44% Ongoing On Target	10% Complete 29% Ongoing On Target	4% 15%	71.4% 65.9%
Key Performance Indicators	186	120	66	64.5%
Budget	\$1,794,045.00	\$1,565,227.12	\$228,817.88	N/A
			Average Grade	74.9% - <b>C</b>

# STRATEGIC ACTION PLAN

# DIVERSE, INCLUSIVE & ENGAGED COMMUNITY

Strategic Objective	Action	Status Notes	
	Develop and Implement Youth Council or Youth Advisory Committee.	Behind schedule, research is completed and additional work will proceed in Q1 2023.	
Increase opportunities for youth to participate in government.	Work with local schools to provide additional information on municipal government, specifically related to White City for curriculums.	Plan to incorporate Youth Council or Youth Advisory Committee into this collaboration in 2023.	
Expand cultural opportunties for residents.	In coordination with the Parks & Recreation Master Plan (PRMP), increase the number of cultural events and programming within the community.	Required work in 2022 completed with PRMP.	
	Support the White City Museum (WCM) events and programming through the University of Regina.	Provided regular grant funding and provided the WCM with Walking Tour.	
	Install signage at major entrances to White City.	Planned for 2025.	
Enhance White City's profile.	Collaborate and install art pieces and identify historical sites throughout White City.	No work was completed on this item in 20	
	Install billboard for effective communication with residents.	Planned for 2025.	
Enhance communications with the public by being	Increase direct communication with community groups.	Engagement with community groups wa included in the develpoment of the PRMI	
fully transparent and have residents informed of the town's plans, actions, policies and services.	Development and support of two-way communications with residents and the town.	Complete. The Communications Strategy was adoped by Council on May 16, 2022.	
	Hold regular town hall meetings for residents to share questions and concerns with council.	Part of the Communications Strategy but requires additional administrative support.	
Increase public engagement opportunities for residents.	Engage White City is used to provide residents with an opportunity to engage with government and have their voice heard.	Ongoing. The Town currently uses Engage White City for all engagements and micro- engagements.	
Support creation of community service groups	Encouraging creation of organizations and other clubs that will bring residents of our community together.	No clubs or service groups formed in 2022.	
Grow and encourage volunteerism in the community.	Develop and Integrate Municipal Volunteer Strategy.	Project planned for 2023 and 2024.	

# ACTIVE & HEALTHY COMMUNITY

Strategic Objective	Action	Status Notes
	Increase the quantity and accessibility of self-directed leisure opportunities.	Required work in 2022 completed with PRMP.
	Increase programming levels for all demographics.	Required work in 2022 completed with PRMP. Two new programs developed and implemented in 2022.
	Increase active winter lifestyle activities.	Required work in 2022 completed with PRMP.
Increase programming opportunities for all ages and abilities for the development of physical and mental well-being.	Provide support to increase the quantity and accessibility of community driven programming.	Administration is in the process of developing a fair and equitable process for support of community initiatives that are organized throug community members that enhance or improve the quality of life and/or safety of the residents of the Town of White City or White Butte region.
	Increase the quantity and accessibility to public health services through programming.	Partnered with the YMCA to offer two new programs, Home Alone Prep and Babysitting Course.
	Establish a partnership and relationship with mental health resources in Regina.	No work completed on this item in 2022.
Support and grow mental health resources directly located within White City.	Highlight the importance of mental health.	Ongoing item. Target to communicate all Town events and programs, resources and national, provincial and local recognition days.
Develop new municipal facilities that offer opportunities for a variety of activities and for all ages.	Multi-Use Recreation Centre.	Stage 3 of the project was completed Decembe 2022.
Natural public spaces are available throughout	Multi-Use Pathway Improvement Project.	On target. Phase I of the Motherwell Drive Multi-Use Pathway was completed in 2022 and Phase II will be constructed in 2023.
White City providing opportunities to connect with and enjoy nature and play.	Conduct an accessibility audit of municipal green spaces.	Required work in 2022 completed with PRMP.
	Increase pedestrian connectivity and accessibility to green spaces & facilities.	Required work in 2022 completed with PRMP.
Support and expand education services within the community.	Continue to advocate and prepare for a high school located within the community.	Council and administration met with the Ministe of Education and Prairie Valley School Division to continue to advocate for a highschool wtihin the community. The process to subdivide the recreation parcel that would be dedicated for a high school was started in 2022.
	Recreation Master Plan.	Substantially complete. The PRMP was presented to Committee on December 12, 2022.
Work with the community to develop a plan that addresses recreational opportunities to meet the needs of a growing community.	Expand Neighbourhood Capacity Building.	Required work in 2022 completed with PRMP.

# STRATEGIC ACTION PLAN

## INNOVATIVE DEVELOPMENT

Strategic Objective	Action	Status Notes
	Develop plans and begin construction of new Town Office building.	Preliminary conversations have started in 2022 and plan development to continue over the nex years.
Support the continuing development and growth of the Town Centre.	Development of Town Centre	Subdivision Approval of Royal Park Phase I Stag IA received in 2022 Subdivision Approval of Picasso Pathway Phase anticipated in late 2022 or early 2023.
	Chuka Ponds Project	Completion of detail engineering design for Small Pond and MR1 in 2022.
Complete the process to incorporate White City, Emerald Park, Park Meadows Estates, Meadow Ridge Estates, Escott/Deneve, Great Plains Industrial	Boundary Alteration Application Hearing before Saskatchewan Municipal Board	The Boundary Alteration Hearing concluded November 29, 2022. Decision was received
Park and sufficient additional land to support a well-planned and managed community for the next 25-years into one urban community.	Complete Boundary Alteration Transition Plan	January 12, 2023. Town's application was dismissed - no further work required.
Encourage developments, urban design requirements, programs, and services that support	Diversify housing options available within White City.	Subdivision Approval of Royal Park Phase I Stage IA received in 2022 Subdivision Approval of Picasso Pathway Phase anticipated in late 2022 or early 2023.
aging in place.	Attract medical facilities	Draft economic development policy document completed in 2022 to be consider by Council over the next several months.
	Official Community Plan and Zoning Bylaw Update	Behind target due to Boundary Alteratoin. Project was put on hold in September 2022 until a decision on the boundary alteration file was issued.
	Formalize Development Approval Procedure Guidelines	Preliminary review of development process, procedures and standards is underway.
Approach development and planning of the community with an innovative philosophy that represents the community's interests.	Ensure through current and innovative land use planning, the provision of gathering places and spaces where the community can come together at a street, neighbourhood, and community level.	Required work in 2022 completed with PRMP.
	Water Meter Upgrade Project	Phase I of the project was completed in early 2022 with a total of 89 meters replaced. Project will continue with premptive repairs of anode connections in the Emerald Creek area.
	Completion of the Urban Forest Management Strategy and application to become a tree city of the world.	Urban Forest Management Strategy adopted in 2022. Recognized as a Tree City of the World.
Encourage environmentally friendly developments, programs and processes.	Tree Farm Project	Finalized and accepted Feasibility Study and Plan for Pilot Project.
	Water Supply Study	Water Supply Capital plan completed in early 2022.
Introduce development and programming that takes advantage of the Saskatchewan climate and landscape.	Explore and integrate alternative energy systems into future development and facility planning.	Preliminary conversations occurred in 2022.
Provide transportation infrastructure and services	Gregory Avenue Intersection Improvements	Planned for 2025.
that support safe, convenient and accessible movement of people and goods throughout the	Transportation Master Plan	Planned to be completed prior to target date.
town.	Complete development of Betteridge Road	Phase II of Betteridge Road Upgrading Project completed in 2021/22.
Economic development to become a community with a diversified and vibrant economy.	Develop and implement economic development plan.	Finance has been working with Planning & Development to prepare an Economic Development Incentive Policy & Program. This is anticipated to be presented to the committee in early 2023.

# SAFE & CARING COMMUNITY

Strategic Objective	Action	Status Notes
To be a secure and protected community where	Increase lighting in areas of town to decrease crime.	This project is on target. There are no plans for additional lighting in 2023.
residents and visitors feel safe.	Install video monitoring at municipal facilities to deter vandalism	This item is behind target as proposed funding for 2023 has been deferred to 2024.
Implement Crime Prevention Through Environmental Design (CPTED) principles.	Complete CPTED Guide	To be completed in conjunction with the new Official Community Plan and Zoning Bylaw.
	Development of Volunteer Community Policing Model	Planned for 2023.
Develop community safety groups and programming to support a safe and caring	Support and help facilitate the creation of a neighbourhood watch program.	Planned for 2023.
atmosphere for residents.	Continue to work with RCMP, neighbourhoods, and community organizations to address community safety issues as they arise	A strong working relationship has been established with the Town and the White Butte RCMP detachment.
	Develop Community Safety Officer (CSO) program.	CSO Project Plan included in 2023 Annual Budget. Business Case sent to appropriate Ministry and received approval to proceed.
Develop a municipal bylaw enforcement and	Establish and maintain municipal bylaw court.	Complete. Administration has completed all requirements.
policing model plan that will grow to service a population of 10,000 to 14,000.	Conduct a review of the Town's policing and bylaw enforcement services to determine the effectiveness of current service provision and/or explore an alternative policing model or enforcement levels within the community	Planned for 2023.
	Fire Hall Improvements	Due to change of fire services boundaries, this expansion is no longer required and has been moved outside the strategic planning horizon.
Support the White City Fire Department in providing exceptional fire services to residents and regional	Support a regional review of emergency service provision including fire and emergency responder services within the Region	Planned for 2025.
partners	Train all White City Fire Fighters to obtain their 1001 Level 1 Training.	Currently 80% complete. This action is projected to be completed ahead of target in 2023.
	Complete Fire & Rescue Training Grounds	Additional practice structures added in 2022. Retrofitted structures to imitate residential structure for training purposes.
	Emergency Operations Centre Upgrades	Complete. In coordination with the White City EMO, a review of the EOC and required equipment has been completed. Budget funds will be allocated on an annual basis to maintain supplies and outfitting of the EOC.
Develop and grow Emergency Measures Organization to ensure emergency preparedness in the community and region.	Continue to work with White Butte EMO	Ongoing. Representatives on behalf of the Towr continue to attend and participate in regional EMO activities.
	Complete Municipal Emergency Plan	This item is behind target. The White City EMO will meet in Q1 2023 to finalize Emergency Plan details.

# STRATEGIC ACTION PLAN

## **REGIONAL COLLABORATION**

Strategic Objective	Action	Status Notes
	Build and maintain professional relationships with council and administration of regional partners.	Two council-to-council receptions were held in 2022. Administration is attempting to reschedule two additional receptions that were cancelled due to COVID.
Build cooperative and beneficial relationships with regional partners.	Establish relationship with municipalities in the broader Regina Region	Progress continues on this objective through regional recreation meetings and regional animal control meetings.
	Establish Government Relations Working Group to focus on professional relationships with provincial partners.	Administration will work to draft terms of reference and establish a working group in 2023.
Optimize strategic partnerships and collaborations	Develop and implement a strategy to enhance engagement with local First Nations on policy, planning and servicing opportunities	In early September, letters were sent to First Nation communities with a reserve within 10km of White City to begin building a relationship.
with local First Nations.	Develop and implement regional economic development strategy with local First Nations and explore funding opportunities where interests align	Letters were sent to Ochapowace, Cowassess, Muskowekwan and Zagime Anishinabek First Nations.
Contribute to a strong White Butte Region by actively contributing our skills, expertise, and input on regional initiatives.	Partner with regional neighbours to assist and grow regional support networks for shared service provision.	Progress continues on this objective through regional recreation meetings and regional animal control meetings.
Support the growth and development of the	Provide administrative and project management support to the Wastewater Management Authority to complete the Wastewater Expansion Project.	WMA administrator hired in 2022 as employee of White City, seconded to the WMA. Phase 1b is on track for completion. Plans to progress to Stage 2 in 2023, ahead of schedule.
WCRM158 Wastewater Management Authority	Support conversion of Wastewater Management Authority into a self- funded utility capable of supporting the entire catchment area.	Planned for 2024.

# GOVERNANCE & OPERATIONAL EXCELLENCE

Strategic Objective	Action	Status Notes
	Develop professional development and leadership training plan for council and administrative staff.	This item is on track. Management continues to encourage professional development for administration staff. Future work for this item includes the development of a formal professional/leadership development program for Council and administration.
Develop a positive environment that encourages earning opportunities for council and administration elated to the governance and operation of the town.	Increase organizational human resource competencies, creating consistent hiring, developing and leadership processes and tools	This item is on track. Eight directives in the Human Resources area have been developed to date.
	Continue to nurture a team environment that values teamwork and accountability	This item is on track. Administration ensures integration of municipal values and team principles through hiring practices. Additionally, encouragement of cross functional teams on large organization projects is in practice.
	Complete scanning project and digitization of records.	This project is currently behind schedule at 85% complete but resources are in place to complete as soon as possible.
mplement new technology and processes to provide	Complete a needs assessment and project plan for new website with a customer portal	<b>Complete.</b> New municipal website launched December 2022.
more convenient access to Town services and municipal information.	Implement technological innovations into municipal operations.	This item is on track. New software solutions in 2022 include website, online permitting module, advanced webmap capabilities and online booking software.
	Complete accounting system review to efficiently complete administrative work	This project is planned for 2025.
Ensure excellent management of the municipality	Have responsible management of the Town's financial and other resources, ensuring transparency and accountability	The 2022 Annual Budget document was completed and received the Government Financial Officer's Association distinguished budget award for the third consecutive year.  The 2021 Annual Report was published in Augus 2022.
by ensuring council and administration's actions, policies and decisions implement good governance principles.	Develop a corporate risk philosophy and framework for establishing methods to identify, evaluate and manage risk	Planned for 2025.
	Maintain and replace assets when they reach the end of their useful engineered life.	This item is on track. Management is currently completing self-guided asset management training and continued asset management is being conducted by administration.
Ensure strategic goals are understood and linked to operations.	Develop strategic review process.	Complete. Strategic review will take place on a regular basis throughout the year and be communicated to Council regularly through the budget process, department activity reports, the annual report and regular strategic plan information reports.
Create a regulatory environment that represents the community's interest.	Review and Update Municipal Bylaws and Policies	In progress. 19 Bylaws, Policies and Directives were created or updated to date in 2022.
	Expansion/Addition of Public Works Shop/Workspace & equipment	Planned for 2025.
Be an effective and responsive administration that can meet the demands of a fast-growing community.	Identify needs assessment and services transition planning between Public Works and Parks and Recreation Services or Community Services Division.	Planned for 2025.
	Complete an administrative organizational review.	Contract signed and work planned for 2023 with target completion of June 2023.

# 2022 HIGHLIGHTS In 2022 the administrative team worked hard to bring council's vision for the community to life. It was another busy year in White City with a number of projects and programs completed to enhance the quality of life for residents in White City. 44 | Town of White City | 2022 Annual Report | 2022 Highlights

# STRENGTHENING WHITE CITY THROUGH EFFECTIVE GOVERNANCE AND A REGULATORY ENVIRONMENT THAT REPRESENTS THE COMMUNITY'S INTERESTS

In 2021, the Town implemented a Municipal Policy Statement which served to guide the strengthening of the regulatory environment of the Town in 2022. The purpose of the Municipal Policy Statement is to assist in delivering transparent governance aligned with its role, facilitate the development and implementation of policies supporting the municipality's strategic plan, and establish a decision-making framework in line with Council's direction.

Policies, directives, and procedures serve as guidance for administrative decision-making processes that require employee judgment. They promote consistency and provide a framework for carrying out discretionary duties assigned by Council or the Town Manager.

- Bylaws are necessary for delegating responsibilities, imposing requirements or permissions on residents, or meeting provincial/federal legislative requirements.
- **Policies** inform residents about the town's position, set guidelines for town services, or manage recurring issues and interactions.
- **Directives** are prepared when the town manager has delegated authority, instructions are needed for administrative duties, or human resource practices are established.
- Procedures explain administrative tasks, assign responsibilities, or outline steps for implementing a bylaw, policy, or directive.

The principles of the policy statement emphasize that regulatory documents should inform decision-making, align with the strategic plan, comply with legal and environmental requirements, and be developed through research and collaborator consultation. Objectives should be clear, measurable, and readily translatable into operating guidelines. Decision-making should adhere to policy, with exceptions requiring formal written approval.

#### Bylaws in 2022

- Off-Road Vehicle Bylaw Regulations around the operation of off-road vehicles within the boundaries of the town.
- Water and Sewer Rates Bylaw Amendment –
   An amendment to adopt utility rates for 2022– 2024
- Borrowing Bylaw \$3.8M Loan for funding of the WCRM158 Wastewater Management Authority's Wastewater Expansion Project
- OCP Amendment An amendment to update the Town Centre Neighbourhood Plan.
- Zoning Bylaw Amendment An amendment to rezone lands in the Town Centre.
- Council Procedures Bylaw Amendment
   An amendment to restructure Council Committees.
- Early Fine Payment Bylaw A bylaw to provide for the voluntary early payment of fines.
- Base Tax Bylaw A bylaw to establish the municipal base tax.
- General Penalty Bylaw A bylaw to establish penalties for the contravention of municipal bylaws.
- Public Notice Bylaw A bylaw to provide for the public notice requirements.

#### Policies in 2022

- Leak Adjustment Policy
- Council Remuneration Policy
- Street Naming Policy
- Community Outdoor Rink
- Tax Enforcement Policy

#### Directives in 2022

- Progressive Discipline
- Sick Leave
- Statutory Holiday
- Hours of Work
- Vacation
- Performance Review
- Professional Development and Memberships
- Public Works Standby

# INVESTING IN INNOVATION TO IMPROVE PRODUCTIVITY AND TEAMWORK

The Town implemented more innovative solutions in the workplace in 2022 and embraced an adaptive approach to delivering services to our residents. Technological improvements to the Town's workflow cultivate a progressive and creative approach to our work, incorporating continuous improvements into what we do, and how we do it.

- Leadership Training and Team Building:
   Continued investment in leadership training and team building exercises to foster team unity, enhance staff communication, instill confidence, and maintain an efficient and functional workplace.
- Municipal Property File Digitization: Ongoing multi-year scanning project to digitize property files to improve performance, enhance information accuracy, and increase accessibility for both administration and residents.
- Software Integration and Website Redesign:
   Review of existing municipal software and
   implementation of improvements to enhance
   integration between software systems and
   provide more efficient and user-friendly
   services to the community.
  - Redesigned website for an enhanced customer experience.
  - Integration of service tracking software.
  - Improved webmap services and capabilities.
  - Initiated the implementation of online permitting.
  - Integrated demographic information into the municipal website.
- Internet-Based Fax Service: Implementation
  of an internet-based fax service to send and
  receive faxes using email, resulting in monthly
  cost savings by eliminating the need for a
  physical fax line.

- Wireless Access Point Installation: Installation of two additional wireless access points to ensure complete wireless coverage within the office building, promoting seamless connectivity and communication among staff.
- Staff Events and Professional Development:
   Organized staff events, including lunches,
   summer BBQ, and team-building activities
   to foster relationships, boost morale, and
   promote continuous learning and growth
   among staff members.
  - "Focus on the 90%" by Darci Lang (inperson presentation).
  - "Municipal Masterclass Civilitas: Respectful Leadership in Local Government" by Gordon McIntosh (virtual presentation).
  - Staff Professional Development Session by Jacqueline Almeida of Alpha + Omega Strategies (in-person presentation).
- Information Technology (IT) Support and Management: Ongoing collaboration with external IT support and continuous analysis and implementation of IT device management based on the annual budget to ensure smooth IT operations, resolve issues promptly, and optimize IT services for efficient functioning of the organization.

By embracing innovation and investing in technology, the Town aims to improve productivity, enhance collaboration, and provide superior services to residents and visitors alike.

# FISCAL RESPONSIBILITY AND MANAGEMENT OF MUNICIPAL ASSETS

Recommitment to the goal to serve as responsible stewards of the public's money, ensuring best money-for-value for residents. The Town has worked to aspire to set examples of financial reporting and public accountability to provide our residents with information to assure the responsible management of the Town's finances and assets.

The Town remains committed to being responsible stewards of public funds and efficiently managing municipal assets. Here are the actions taken and their underlying reasons to uphold fiscal responsibility and effective asset management:

- Annual Financial Audit: Conducted an annual audit of financial information to ensure proper stewardship of the Town's finances and assets, and provide transparency through accurate financial reporting.
- External Audit Firm Change: Engaged a new external auditing firm to maintain audit independence and gain fresh insights into the Town's operations.
- Public Accountability and Transparency:
   Published the Town's budget, audited financial statements, public accounts, and bi-weekly accounts for approval to maintain accountability, transparency, and provide residents with accessible financial information.
- Cashflow Analysis: Introduced cashflow analysis for a comprehensive financial view to assist in municipal decision-making and longterm strategic planning.
- Accrual Basis Accounting: Transitioned from cash basis to accrual basis accounting to improve financial records and enhance the accuracy of financial statements.
- Accounting Procedures and Compliance:
  Improved accounting procedures to comply with new public sector accounting standards to identify municipal assets with retirement obligations and reflect them accurately in financial records.

- Internal Controls and Risk Reduction:
   Implemented procedures to improve internal controls and reduce the risk of errors or fraud to ensure responsible financial management and safeguard municipal assets.
- Utility Rate Adjustments: Implemented adopted utility rate increases to meet cash requirements and achieve full-cost revenue for the utility, ensuring a self-sustaining utility service without the need for municipal tax subsidization.
- Outstanding Balance Collection: Improved the collection of outstanding balances to reduce the Town's liabilities and increase the collection of unpaid payments.
- Leak Detection Program: Implemented a leak detection program to provide excellent customer service, detect water leaks promptly, and help residents avoid excessive water bill costs.
- Municipal Base Tax Analysis: Analyzed the municipal base tax to ensure equitable tax collection to align tax collection with the base services provided to all residents.
- Tax Enforcement: Implemented measures for tax enforcement, including adjustments and transfers to ensure proper tax levy amounts, collect outstanding utility amounts, and maintain responsible financial management.
- Tax Installment Payment Program: Extended the Tax Installment Payment Program to enhance payment efficiency and encourage resident participation in timely tax payments.
- Comprehensive Insurance Assessment:
   Conducted a thorough assessment of municipal assets for accurate asset listing and insurance coverage to protect municipal assets adequately and mitigate financial risks.

Through these actions, the Town aims to ensure responsible financial management, transparent reporting, and efficient utilization of resources for the benefit of its residents and the community.

# FOSTERING COMMUNITY SPIRIT THROUGH RECREATION AND CULTURE SERVICES

Recreation has, and always will, be an important aspect of our community culture. The Town is dedicated to continually reinventing and revitalizing connections in our community by providing high quality recreation facilities, topnotch programming and acknowledgement of the historical and culture aspects of our community.

- Parks and Recreation Master Plan: Development of the Parks and Recreation Master Plan to emphasize long-term strategic planning for parks and recreation facilities. Collaboration with the community was an important aspect of the Parks and Recreation Master Plan. Improving the functionality of outdoor recreation facilities is essential for accommodating a wide range of activities and interests. It enables residents to engage in sports, exercise, picnics, and other recreational pursuits, catering to diverse needs and preferences. Upgrading facilities may include adding new amenities, renovating existing structures, or enhancing accessibility features, all of which contribute to an enjoyable and inclusive outdoor experience.
- Splash Park: Completed renovation of the Splash Park facility to increase its size and enhance accessibility, empowering children to enjoy recreational activities.
- Municipal Programming: Expansion of programming at all levels, including initiatives like Free to Be (Youth Program), Fitness for All, Quilt Sew Fun, and public service programs like Home Alone Preparation and Babysitting Courses to provide diverse and inclusive recreational opportunities for community members of all ages and interests. By offering a wide range of programs, the Town aims to engage residents in meaningful and enjoyable activities that promote physical fitness, skill development, creativity, and personal growth.
- Regional Recreation: Established and expanded relationships with neighboring municipalities through regional meetings to create a stronger network of municipal connections in recreation in the region.

- Online Booking Software: Implementation of new technology and processes, such as Perfect Mind registration software, to improve convenience and access to Town services and information.
- Increased Recreation and Culture:
  Enhancement of the Town's annual programs and events to restore their pre-COVID delivery levels to rejuvenate community engagement, promote social connection, and revitalize the cultural fabric of the town. By returning these programs and events to their previous levels, the Town aims to create a sense of normalcy and excitement within the community, rekindling the spirit of togetherness and

celebration.

- Green Space Enhancement: Focus on greenspaces by providing more benches, maintaining parks and facilities to a high standard, and improving the functionality of outdoor recreation facilities to create welcoming and inclusive spaces for residents to connect with nature, engage in recreational activities, and enhance their overall well-being. The Town aims to encourage people to spend time outdoors, relax, and enjoy the natural surroundings. Benches offer opportunities for rest and contemplation, allowing individuals of all ages to appreciate the beauty of greenspaces and parks.
- Parks and Facilities Maintenance: Maintaining parks and facilities to high standards ensures that these spaces remain safe, clean, and attractive for community members to utilize. Well-maintained parks promote a sense of pride and ownership among residents, fostering a positive community spirit and encouraging regular visits to these recreational areas.

Overall, these actions aim to continuously revitalize and strengthen community connections, while recognizing and celebrating the historical and cultural aspects of the Town.





# FOSTERING COMMUNITY SPIRIT THROUGH RECREATION AND CULTURE SERVICES

COMMUNITY EVENTS:

7

COMMUNITY CENTRE BOOKINGS:

487

TOWN SPONSORED PROGRAMS:

5

SPORT FIELD,
OUTDOOR FACILITY &
PARK BOOKINGS:

614

TOWN PROGRAMS:

6

MUNICIPAL RECREATION FACILITIES

19

#### Programs

- Summer Play
- Home Alone Preparation
- Babysitting Course
- White City Slo-Pitch League
- Fitness for All
- Free to Be (Youth Program)
- White City Walks

#### Sponsored Programs

- Forever in Motion
- Quilt Sew Fun
- White City Museum Walking Tour
- White City Library Saskatchewan Lego Use
  Group
- White Clty Library Summer Reading Program

#### Events

- Chillfest
- Summer Sizzle
  - Family Fun Day
  - Splash Park Grand Opening
  - Street Dance
- Stanley Cup Visit
- White City Fun Run
- Volunteer Appreciation Night
- Twinkle Tour

#### Sponsored Events

- Communiskate
  - Youth Night
  - Grey Cup Safe Ride Event
- White City Museum Oktoberfest
- Remembrance Day Servic

#### **Community Groups**

- Citadel of Excellence
- Celis TaeKwondo
- Sing Like a Star
- Girl Guides/Brownies
- Kare 4 Kids
- Sportball
- Regina Rhythmic Gymnastics
- Prairie Storm Minor Hockey
- White Butte Minor Baseball
- Buffalo Plains Ringette

#### **Continued Partnerships**

- White City Library
- White City Museum
- Communiskate

#### New Partnerships

- YMCA
- Next Level Consulting
- Endurance Journey
- KidSport Saskatchewan
- Jen Ruland Fitness Instructor

# SUPPORTING A HIGH LEVEL OF TRANSPARENCY AND RESIDENT ENGAGEMENT

Through 2022 the Town has continued with regular communications to provide residents with information, highlight community accomplishments and reach more residents through social media and face-to-face interaction. The Town is committed to transparent decision-making, engaging our collaborators and measuring and reporting our performance to the public.

- Adoption of Communications Strategy:
   Implemented a Communications Strategy to enhance outreach and connection with citizens, expand communications capacity, support internal communications, and emphasize community-focused communication to improve engagement, facilitate effective communication, and foster stronger connections with residents.
- Redesign of Municipal Website: Completed a redesign of the municipal website, including a new website directory, improved mobile capability, and enhanced search functionality to provide residents with up-to-date information, enhance user experience, and ensure easy access to essential resources.
- Enhanced Communication Channels:
   Increased frequency of social media, website, and print communication to improve communication methods, disseminate timely information, and engage a wider audience of residents.
- Utilization of Engage White City: Continued use of Engage White City, a public engagement platform, to expand the Town's reach, gather valuable feedback from residents, and promote active participation in community initiatives.
- Development of Annual Budget: Prepared the 2022 Annual Budget document, which includes an environmental scan, departmental overviews, and alignment with the Strategic Plan to provide a comprehensive financial forecast, ensure responsible financial management, and align budgetary decisions with strategic goals.

 Publication of Annual Report: Produced the 2021 Annual Report, presenting data, analysis, and updates on the Town's operations and financial performance to provide transparent reporting, share achievements, and demonstrate accountability to residents.

Through these initiatives, the Town aims to enhance transparency, foster resident engagement, and ensure that residents are well-informed about community matters. By expanding communication channels, utilizing technology, and providing comprehensive reports, the Town strives to maintain an open and inclusive decision-making process for the benefit of all collaborators.





# ENSURING RESILIENCY & SECURITY BY SUPPORTING PROTECTIVE SERVICES FOR A SAFER COMMUNITY

Ensuring resiliency and security by supporting protective services for a safer community involves prioritizing and investing in measures that enhance the safety and preparedness of the community. This includes supporting and strengthening protective services such as law enforcement, emergency response teams, and other relevant agencies. The goal is to proactively address potential threats, mitigate risks, and effectively respond to emergencies, ensuring the well-being and security of community members.

- Increased Lighting: Implemented enhanced lighting throughout the community to discourage crime and provide safe walking paths for pedestrians to improve visibility, deter potential criminal activities, and enhance overall community safety.
- Utilization of Commissionaires: Employed
   Commissionaires for bylaw enforcement and
   community patrol to maintain order, ensure
   compliance with regulations, and enhance
   community security.
- Partnership with White Butte RCMP
   Detachment: Actively collaborated with the
   White Butte RCMP Detachment to establish
   proactive communication channels with
   residents, prevent crime, and address
   emergent issues to foster community-police
   relations, promote crime prevention, and
   ensure a rapid response to security concerns.
- Bylaw Court Case Submission: Submitted
  the Town's Bylaw Court Case package to the
  Government of Saskatchewan to streamline
  the bylaw court proceedings, establish ticketing
  procedures, and ensure efficient enforcement
  of municipal bylaws.
- Vacant Lot Maintenance Reminders: Active management of vacant lot conditions and communications with property owners to maintain community aesthetics, uphold the Nuisance Bylaw, and encourage property owners to adhere to regulations.

- Service Tracker Software Update: Upgraded Service Tracker software to improve incident reporting and public engagement to enhance incident tracking, streamline reporting processes, and encourage active participation from the community.
- Off-Road Vehicle Bylaw Development:
  Developed Bylaw No. 669-21, The Off-Road
  Vehicle Bylaw to regulate off-road vehicle
  operations, ensure safety, and address
  community preferences.
- Regional Animal Control Workgroup: Formed a workgroup with the Towns of Pilot Butte and Balgonie and the RM of Edenwold No. 158 to improve animal welfare and establish animal control measures and address the handling of stray or lost domestic animals, enhance animal welfare, and provide a unified approach across communities.
- Fire Department Equipment and Training:
   Acquired Grain Rescue Entrapment equipment
   and LifePak 15 device through donations and
   provided initial training to enhance firefighting
   capabilities, improve emergency response,
   and increase the chances of positive patient
   outcomes.

Through these initiatives, the Town aims to proactively ensure the resiliency and security of the community. By investing in safety measures, promoting community engagement, and collaborating with external partners, the Town strives to create a safe and thriving environment for its residents.

# BUILDING THE ROAD TO A HEALTHY FUTURE BY INVESTING IN PLANNING AND DEVELOPMENT TODAY

A proactive approach of investing resources and efforts in strategic planning and development initiatives to create a sustainable and thriving community. This involves making informed decisions about land use, infrastructure development, environmental conservation, and social and economic factors that contribute to the overall well-being of the community.

- Town Centre Neighbourhood Plan: Updating
  of the Town Centre Neighbourhood Plan to
  incorporate changes directed by Community
  Planning including a Cost-Benefit Analysis
  of the development to ensure effective
  development and maximize benefits for the
  community.
- Chuka Ponds: Completion of Chuka Ponds
   Civil Design to support the development of the
   Chuka Ponds environmental and recreation
   area and the Royal Park Development aiming
   to enhance the community's access to nature
   and provide recreational opportunities.
- Raw Water Line Improvements: Completion of the waterline twinning project to twin the existing waterline, interconnecting raw water wells and ensuring a reliable and sufficient water supply for the community's needs.
- Development of Betteridge Road Phase
   II: Developed Betteridge Road Phase II to
   create adequate transportation networks
   with sufficient capacity and providing
   transportation infrastructure to accommodate
   new and existing developments within the
   Town.
- Expansion of the Multi-Use Pathway
   Improvement Network: Install new pathways
   over a five-year period to increase safety and
   visibility of pedestrians within the community.

- Motherwell Drive Crosswalk: Retrofitting of the crosswalk at Motherwell Drive and TransGas Pipeline Right-Of-Way with the installation of a Rectangular Rapid Flashing Beacon Pedestrian Crosswalk System and a SafePace Radar Speed Sign to enhance driver's awareness and improve pedestrian safety.
- Consolidation of Municipal Buffer: Completion of the consolidation of municipal buffer areas located in McKenzie Landing to complete the development and reorganize and register the subdivision with land titles.
- Creation of an interface for exploring geospatial data on the Town's website:

  Developed an interface for centralized geographical information to provide easy access and navigation of the Town's information, such as land use, zoning, and transportation.
- Construction of SaskTel Cell Tower at Serbu
  Park: Facilitate the SaskTel Cell Tower and
  associated utility building construction
  to support SaskTel's improvement of
  telecommunications infrastructure in the area.

Through these initiatives, the Town aims to continue to develop an intelligently designed and well-planned community. By supporting infrastructure and improving services, the Town strives to create a community that is prepared to arowth and flourish.

NEW HOME PERMITS:

6

NEW HOME PERMITS

954

**OVER 20 YEARS:** 

AVERAGE NEW HOME VALUE: \$736.0K

ACCESSORY
BUILDING PERMITS:

7

DECK PERMITS:

7

BASEMENT DEVELOPMENT:

8

38

**LANDSCAPE** 

**PERMITS:** 

DRIVEWAY PERMITS:

FENCE PERMITS:

24

Subdivision	Total Lots	Developed Lots	Undeveloped Lots	% Complete
Bower West I & II	250	248	2	99.2%
Bower West III	190	185	5	97.3%
Sarah's Cove	20	17	3	85.0%
McKenzie Developments	60	58	2	96.6%
Garden of Eden	84	79	5	94.5%
Total	604	587	17	97.2%

#### **ENSURING A BEAUTIFUL AND FUNCTIONAL COMMUNITY** THROUGH THE TOWN'S PUBLIC WORKS DEPARTMENT

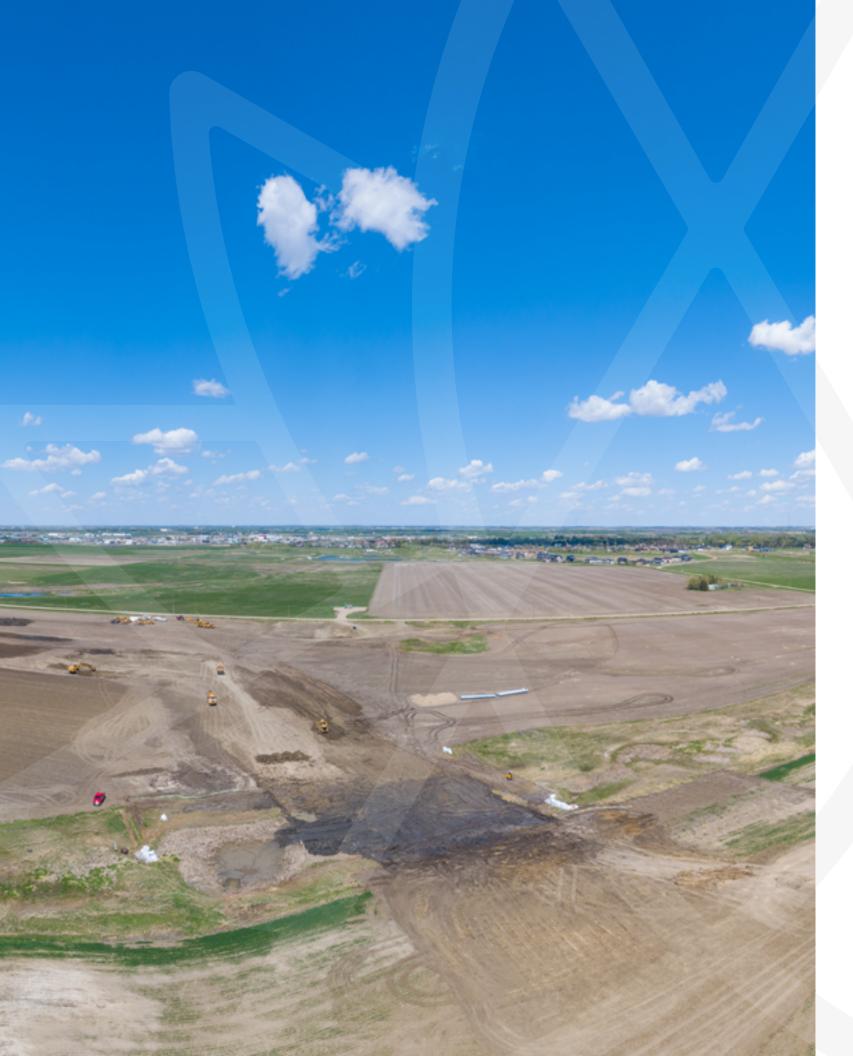
The Town's Public Works Department provides a broad range of services to our residents every day. From water and sewer services, to sanitation, to sanding and plowing the roads in the winter, and making sure potholes are filled in the spring and summer. We can rely on Public Works to do whatever it takes to make sure our community is beautiful and operating smoothly.

- Dust Suppression on Gravel Roads: Application of dust suppression measures on approximately 1,646 meters of gravel surfaced roads to improve road conditions and reduce dust for the comfort and safety of residents.
- Street Sweeping: Completion of street sweeping services throughout the entire Town to enhance the cleanliness and appearance of roads by removing debris and maintaining a tidy environment.
- Crack Sealing for Road and Pathway Maintenance: Mobilization of a three-man public works crew for crack sealing to extend the useful life of road and pathway assets, ensuring a smoother and safer experience for pedestrians and drivers.
- Scope and Clean Project: Conduct video inspection and cleaning of sanitary sewer lines, inspection of manholes, and cleaning of sewage pumping stations in designated subdivisions to maintain the efficiency and functionality of the sewer system, contributing to a healthier environment for residents.
- Standby Duties and Monitoring: Rotation of standby duties among a six-man Public Works team to ensure prompt response and monitoring of street conditions, particularly during winter snow events, to maintain safe and accessible roads for residents.

- Road Repairs: Various road repair projects to protect and extend the life of municipal road
  - Deneve Drive: Repair road failures, patch uneven surfaces, and chip seal road surface for improved driving conditions.
  - White City Drive: Perform minor repairs, including geotextile fabric installation.
  - Lott Road: Address minor repairs.
  - Emerald Creek: Repair road surface following a water leak.
  - Princeton Drive Access: Widening of access
  - Garden of Eden: Implement turning radius improvements.
  - Motherwell Drive: Install mailbox pullovers for convenience and safety.
- Spring & Fall Clean-up Programs: Implementation of semi-annual clean up programs to provide residents with opportunities to dispose of waste conveniently.
  - Clean up bins: Install large waste bins for residents to dispose of household waste, metal, and recycling twice a year.
  - Branch chipping: Offer semi-annual curbside branch chipping service for residents.
  - Leaf bag pick-up: Provide semi-annual curb-side leaf bag pick-up service for residents.
  - Tree pick-up: Arrange annual curb-side Christmas tree pick-up and utilize collected trees for mulch.

- Water Leak Repairs: Address and repair water leaks within the municipality to prevent water loss and ensure a reliable water supply.
- Motherwell Drive Multi-Use Pathway Improvement Project: Completion of Phase I (Princeton Drive to Yale Place) and planning of Phase II (Yale Place to the 48 Highway) of the Motherwell Drive Multi-Use Pathway Improvement Project to enhance pedestrian accessibility and connectivity, addressing gaps in the existing pathway network.
- Public Works Compound Expansion Project: Expansion of the Public Works compound, adding outdoor storage space and a sliding gate for improved access to optimize the storage of seasonal equipment and facilitate efficient operations and maintenance activities.
- Water Meter Replacement Program: Replacement of outdated non-radio frequency water meters with new Neptune R900i v4 meters to improve leak detection capabilities, enhance infrastructure renewal efforts, and streamline water meter management.
- **Bower West Subdivision Improvements:** Undertake various improvement projects, including drainage upgrades, pavement widening, landscaping, and access enhancements to increase the functionality and visual appeal of the Bower West Subdivision, ensuring better drainage and ease of access for residents.
- Garden of Eden Drainage Improvement Project: Survey, design, and re-grading work to address drainage issues and prevent flooding to improve accessibility to homes and mitigate the impact of heavy rains, ensuring a safer living environment for residents.





# WHITE CITY TOWN CENTRE

The White City Town Centre development aims to enhance the lifestyle of residents and expand the services available in the town. The vision for the Town Centre includes a central location that offers professional services, retail, residential and office accommodations, entertainment, food and beverage options, grocery stores, as well as art and cultural facilities in a friendly small-town atmosphere.

In 2014/15 the Town adopted The Town Centre Neighbourhood Plan. This neighbourhood plan aims to supplement those policies of the Official Community Plan by guiding development and investment in the Town Centre. The Town Centre development continues to move forward with many elements at play. With the installation of the water and sewer lines in 2019 and the preliminary work completed in 2020, the Town completed Phase II of the Betteridge Road Upgrade Project in 2021.

Phase II of this project included the grading of a portion of the roadway and the upgrading of the Chuka Creek crossing to final grade. The Town also completed a civil and landscaping plan for the development of Chuka Ponds, a recreational and environmental focal point and key amenity in the Town Centre. Development of Chuka Ponds will be based on a concept plan and objectives established in 2020 between the Town and White City Investments.

The Town will be leading the excavation of the first phase of the Chuka Creek Ponds, which are not only key elements of the stormwater management infrastructure but also main focal points in terms of recreational opportunities for the community. With amenities such as a public plaza, playgrounds and an amphitheater, the Chuka Creek Ponds would be the place to visit and enjoy during our summer and winter months.

Caverhill Developments Inc. and White City Investments Ltd. have made significant investments to move their proposed developments forward, while meeting the needs and requirements of the province, the region and the municipality.

The two development companies will start the development of the Town Centre with:

- Picasso Pathways Phase I
  - 39 Residential Parcels
  - 4 Large Condominium Parcels
  - 3 Home Care Parcels
  - 1 Downtown Commercial Parcel
- Royal Park Phase I
  - 150 Residential Parcels
  - 2 Downtown Commercial Parcels

Approval of these subdivisions was put on hold by Community Planning due to the lack of wastewater capacity in place. After considerable work, the WCRM158 Wastewater Management Authority's (WMA) Wastewater Expansion Project is now back on track. With the completion of the first phases of the Wastewater Expansion Project, WMA now has capacity for a combined population of 8,000. The last phase of the Wastewater Expansion Project is anticipated to be completed in late 2024 to provide for a total combined population of 15,000.

With wastewater capacity issues resolved, the first phases of the Town Centre are now allowed to proceed. Following the approval of the development in 2022, the Developer of Royal Park completed the installation of all underground infrastructure required to support the development. In 2023 residents of White City can expect to see the installation of all surface infrastructure such as roads, sidewalks, boulevards and all of the associated infrastructure that would enable the first lot sales and show homes to be constructed.

# MULTI-USE RECREATION CENTRE

The Multi-Use Recreation Centre is a major investment in the future of the community and quality of life. In coordination with the Town Centre, the project would create a community hub for sports, recreation and culture and support economic development for the community and help realize a vibrant Town Centre.

In 2022, the Town concluded Stage 3 (Architectural Drawings) of the Multi-Use Recreation Centre. This stage focused on advancing detailed design development for the two arenas, combined multiuse/fieldhouse and aquatics and a core spine. This approach allows the Town to continue to advance the phases/project when ready and able to do so. This stage of the work has resulted in a design that:

- Advances the site plan to incorporate additional amenities, adjacency to indoor activities, enhancements for vehicular and pedestrian traffic, and ensuring convenient accessible parking and access for buses and transport vehicles for events.
- Maximizes multiple, varied, and concurrent programming opportunities, optimizing revenue opportunities, competition, and tournament capabilities throughout the facility, with consideration for safety and inclusiveness.
- Maximizes non-sport events such as tradeshows, concerts, and major events to maximize revenue opportunities.
- Increases food and beverage access for spectator arena, including in-arena lounge, enabling mobile food services and maximizing access for event functions, including patio lounge opportunity and touch-down area.
- Maximizes washroom efficiency and flow, particularly in the spectator arena, with consideration for inclusiveness and accessibility throughout the facility.
- Optimizes "crush space" on both levels to support various events, including ticketing for paid events.

- Provides for flexibility of multi-use spaces that may be sublet/rented for a variety of purposes and to support various retail uses, including pro-shop, private fitness, physio, or food services, with some accessible external to the facility.
- Considers design elements to optimize the attractiveness of the overall facility and its components, from seating configuration, safety site lines, and accessibility.
- Includes a multitude of detailed design considerations, from sizing and amenities in the spectator arena to support a future Junior Hockey Team to optimizing parental support in the arenas and aquatics to optimizing the gymnasium layout to enable tournament play.

Now that Stage 3 is complete, the Town will assess the next steps as a significant portion of the facility is intended to be funded through development and associated development levies. Progress on this project and development of the Town Centre has been impacted by wastewater capacity. Due to significant issues with the Town's wastewater treatment capacity, substantial funding was diverted from other projects, including the Recreation Centre, to get development back on track. The Town's investment in Stage 3 represents an opportunity to advance the project (whichever phase is subsequently determined) towards being ready when the time is right.

While no budget is allocated in the 2023 Annual Budget, Council has directed administration to form a Fundraising Committee to begin and maintain fundraising efforts through 2023 and beyond.





# URBAN FOREST MANGEMENT STRATEGY

The Urban Forest Management Strategy (UFMS) developed by White City in 2021 provides a comprehensive plan for effectively managing and sustaining the town's urban forest. With over 3,300 trees on town property, the UFMS aims to enhance social, environmental, ecological, and economic benefits for the community. This summary highlights the key components of the UFMS, including the goals, tree inventory findings, benefits of the urban forest, and the next steps in its management.

#### Goals and Importance:

The UFMS outlines four overarching goals to guide the management of White City's urban forest: managing and monitoring trees for health and safety, planting suitable trees to grow the urban forest, enhancing existing trees through maintenance and regulations, and engaging the community to respect, connect with, and invest in the urban forest. Recognizing the urban forest as a valuable asset, the town acknowledges its role in mitigating climate change effects, providing shade, aesthetic value, physical activity opportunities, stormwater runoff mitigation, water retention, filtration, and air purification.

#### **Tree Inventory Findings:**

As part of the UFMS White City commissioned a tree inventory conducted by Davey Resource Group, which provided essential insights into the town's urban forest. The inventory revealed that over 3,300 publicly owned trees exist, comprising 53 unique species across 26 genera. Spruce and poplar trees accounted for more than half of the inventory. Notably, 75% of the trees were in good to excellent condition, while 490 trees required pruning or removal, with 105 trees recommended for removal.

#### Benefits and Valuation:

The UFMS recognizes the extensive benefits provided by the urban forest in White City. Beyond the aesthetic and recreational values, trees offer ecosystem services such as pollutant extraction, stormwater mitigation, and carbon sequestration. Based on the Council of Tree and Landscape Appraisers' Guide for Plant Appraisal, the existing public trees were appraised at approximately \$3.3 million, indicating their economic significance. Furthermore, the town receives ecological benefits worth over \$410.0K annually through these trees.

#### Implementation and Next Steps:

To ensure the successful implementation of the UFMS, White City's administration will focus on various activities, including tree and stump removal, tree trimming, and planting plans. By adhering to the UFMS, the town aims to sustain and enhance the urban forest for the long term. Ongoing progress updates will be provided to keep the community informed and engaged in the management efforts.

#### Recognition as a Tree City of the World:

Completing the UFMS enabled White City to apply for recognition as a Tree City of the World, an international program honoring cities and towns committed to proper urban forest maintenance and sustainable management. In April 2022, the town proudly received recognition, joining a global network of communities dedicated to urban and community forestry.

White City's UFMS demonstrates the town's commitment to effectively manage and sustain its urban forest. By implementing the UFMS goals, utilizing tree inventory data, and recognizing the significant benefits provided by the urban forest, White City aims to ensure the longevity of this valuable asset. Through ongoing efforts and engagement with the community, the town will continue to invest in the urban forest, creating a greener, healthier, and more resilient environment for current and future generations.

# FIRE AND EMERGENCY SERVICES

The White City Fire Department (WCFD) serves White City, Emerald Park and the surrounding region, it is made up of dedicated men and women that are neighbours, local business owners, and/or community leaders that will respond to any emergency day or night. The value that a highly trained and professional fire department brings to any community is immeasurable and a service you never want to call on but are happy and safe knowing it is there for you. In 2022, WCFD celebrated 40 years of service to White City and the surrounding area.

The primary services of the WCFD include:

- Fire Protection
- Medical Response
- Fire Prevention & Safety Education
- Commercial & Industrial Emergency Planning Support
- Emergency Management Planning, Preparedness & Response

2022 Service Area:



Note that this service area was in effect until December 31, 2022. The Rural Municipality of Edenwold No.158 amended the fire boundaries to be effective January 1, 2023 and the WCFD no longer provides primary fire emergency services to Bridlewood Estates, Coppersands, Emerald Park, Escott/Deneve, Great Plains Industrial Park, Jameson Estates or surrounding rural properties. Medical first response services will remain unchanged at this time. In 2022, WCFD continued taking their training to the next level by training and certifying all members at a NFPA 1001 Level 1–2. This certification is a professional designation recognized provincially and internationally with standards used in career fire departments. This will help the members of our department be even more prepared for the next event.

In recognition of the irreplaceable asset of our Fire Department, the Town of White City is strongly committed to investment in training, equipment and support of the WCFD. The department has been growing, expanding and serving the broader community over the past 40 years and has grown into a thriving, well trained, well equipped and prepared service provider in our community. It takes many years of hard work, teamwork, preparedness and training to reach the level of dedication and expertise we are lucky to have in our local fire department.

White City grew 23.3% from 2016 to 2021 – adding 722 new residents – we recognize that White City is, and will continue to be, one of the fastest growing communities in Saskatchewan. Our approach is to plan for that growth by taking a long-term view of the infrastructure, facilities, programs and services a growing population will require. Our long-term plans include ensuring our fire protection and medical response services will meet the needs of residents now and in the future. Current plans include the ongoing development of our Fire Training Grounds – led by the current members of the Fire Department, the Fire Training Grounds will be a high-end training facility that will support and enhance the ongoing training of the White City Fire Department Members.

Fire Department Fleet:

- Rescue 1
- Pumper 1
- Tanker 1
- Ladder 1
- Command 1
- Chief Unit



WCFD responds to approximately 150 calls for medical and fire services per year and 70 Public Education, Community Service and Training events per year:

	2018	2019	2020	2021	2022
Fire Activations					
White City	2	6	3	5	1
RM of Edenwold	11	9	10	12	1
Miscellaneous	3	2	5	6	2
False Alarm Activations					
White City	6	5	9	9	5
RM of Edenwold	9	18	22	26	16
Vehicle Accident Activations	31	15	26	19	24
CO/Gas Activations	2	6	2	2	2
Medical Response					
White City	53	46	22	18	45
RM of Edenwold	82	54	46	34	67
Emergency Measures Organization Responses	-	1	-	-	-
Total	199	162	148	132	163
Public Education & Community Service	-	22	16	12	13
Training	67	68	52	60	52
Total	67	90	78	72	65





# FINANCIAL PERFORMANCE 72 | Town of White City | 2022 Annual Report | Financial Performance

## FINANCIAL PERFORMANCE

The financial performance section of a municipal annual report provides a comprehensive overview of the municipality's financial status and operations during the reporting period. It highlights key financial indicators and metrics that reflect the municipality's revenue generation, expenditure management, and overall financial health.

This section includes a summary of the Town's revenue sources, such as taxes, fees, grants, and other sources of income. It examines any notable changes or trends in revenue generation, highlighting areas of growth or decline. The report also analyzes the municipality's expenditure patterns, focusing on major categories like infrastructure, public services, administration, and debt servicing.

Furthermore, the financial performance section provides an analysis of the municipality's financial position, including its assets, liabilities, and fund balances. It may discuss the municipality's debt levels, credit ratings, and borrowing activities. This section may also address any financial challenges or risks faced by the municipality, along with strategies implemented to mitigate them.

Overall, the financial performance section provides stakeholders with a comprehensive understanding of the municipality's financial performance, ensuring transparency, accountability, and informed decision-making.

The financial highlights in the following pages of this report have been extracted from the 2022 Audited Financial Statements, the full Audited Financial Statements begin on page 94.

## MANAGEMENT'S REPORT RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying consolidated financial statements and all other information contained in this report are the responsibility of management. The consolidated financial statements have been prepared by management in accordance with generally accepted accounting principles recommended from time to time by the Chartered Professional Accountants of Canada. The preparation of the statements necessarily includes some amounts, which are based on the best estimates and judgments of management. Financial data elsewhere in this report is consistent with that of the consolidated financial statements.

To assist in its responsibility, management maintains accounting, budget and other controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that the financial records are reliable for the preparation of financial statements.

Liz Li, CPA Manager of Finance The Committee of the Whole, as established by Town Council in 2022, comprises all elected members of council. The Committee, in addition to considering corporate, community, development and protective services items, reviews the content of the annual financial report for presentation to Town Council and reviews external audit reports.

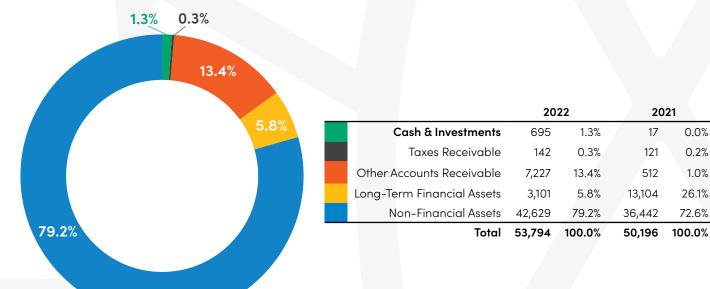
Prairie Strong Chartered Accountants, the Town's appointed external auditors, have audited the consolidated financial statements. Their report to the Mayor and Town Council, stating the scope of their examination and opinion on the consolidated financial statements, follows.

//Vhim

Rodney Audette Town Manager

## **ASSETS** (WHAT WE OWN)

Figure 3.1 - Assets 2022 (000's)



Municipal assets are things that the Town owns and are valuable. These can include physical things like buildings, land, vehicles, and equipment that the Town uses for various purposes. Assets can also include things that are not physical, such as money that the municipality has saved or invested.

Think of assets as things that have value and can help the municipality carry out its responsibilities and provide services to its residents. For example, a municipality's assets might include a town hall building, parks and recreational facilities, police cars, fire trucks, and funds in the bank.

Having assets is important for a municipality because they can be used to support the community's needs and ensure the smooth operation of services. It's also important for the municipality to keep track of its assets and manage them properly to make sure they are well-maintained and utilized effectively.

In 2022, total assets of the Town of White City were \$53.79 million. The \$53.79 million of total assets is largely made up of tangible capital assets, totaling \$46.63 million. The remainder of the balance includes \$7.23 million of other accounts receivable, \$3.10 million of long-term financial assets, \$695.0 thousand of cash and investments, and \$142.0 thousand of taxes receivable. The other accounts receivable increased by \$6.7 million and the longterm financial assets decreased by \$10.0 million. This is because of the change of accounting treatment for the WCRM158 Wastewater Management Authority (WMA) project loans.

0.0%

0.2%

1.0%

26.1%

72.6%

## **TANGIBLE CAPITAL ASSETS**

Tangible Capital Assets (TCAs) are physical things that the Town owns and are used to provide services to the community. These assets are longterm investments and are expected to be used for a significant period of time, usually more than one year.

TCAs can include things like buildings, roads, bridges, parks, playgrounds, and vehicles that a municipality owns. These assets are different from everyday items like office supplies because they are substantial and have a longer lifespan.

The purpose of these assets is to support a municipality's operations and provide services to its residents. For example, the municipality's TCAs, like buildings, are used for administrative offices, community centers, or public facilities. Roads and bridges are used for transportation, and parks and playgrounds are used for recreation and leisure activities.

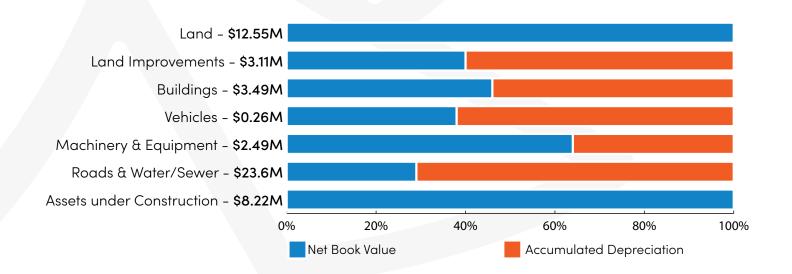
It's important for a municipality to manage and maintain these tangible capital assets properly to ensure they remain in good condition and continue to serve the community's needs for many vears.

Tangible capital assets represent 79% of the total assets owned by the Town in 2022. The Town saw an increase of \$6.0 million in capital assets in 2022.

Major capital expenditures in 2022 included \$762.0 thousand toward the Multi-Use Recreation Centre schematic design, \$192.3 thousand towards the Splash Park Renovations, \$181.2 thousand toward Betteridge Road Phase 2 construction and \$43.9 thousand for Motherwell Multi-Use Pathway.

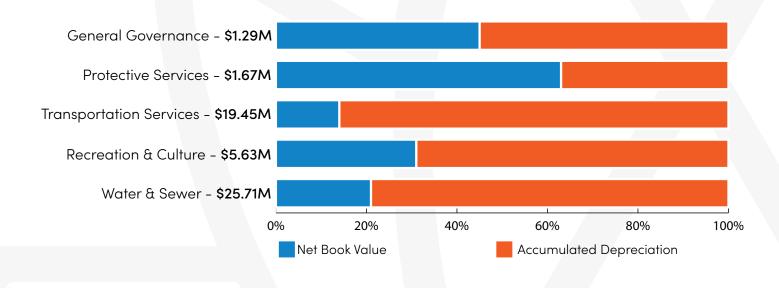
Figures 3.2 and 3.3 show both the historical cost and net book value of the Town's tangible capital assets split by asset type for 2022. Historical cost represents the acquisition value of the asset and the net book value represents the acquisition value minus amortization/depreciation accumulated since the asset was acquired.

Figure 3.2 - 2022 Tangible Capital Assets - Historical Cost \$53.75M and Net Book Value \$42.35M (in Millions)



## TANGIBLE CAPITAL ASSETS

Figure 3.3 - 2022 Tangible Capital Assets - Historical Cost \$53.75M and Net Book Value \$42.35M (in Millions)



Tangible Capital Assets, as described in the Town's Tangible Capital Asset Policy, are non-financial assets having physical substance that have the following characteristics:

- have useful economic lives extending beyond an accounting period (1 year);
- 2. are to be used on a continuing basis; and
- 3. are not for sale in the ordinary course of operations.

Funding sources for Tangible Capital Assets include transfer from taxes, grants, reserves, contributions from other stakeholders, long-term borrowing and debt upfronting for development levies.

Figure 3.4 - Five-Year Summary of Tangible Capital Asset Expenditures

	Ca <sub>l</sub>	pital Expenditure	es			
Project Name	Total	2022	2021	2020	2019	2018
Benches and Waste Receptacles	22,632	-		-	11,008	11,624
Betteridge Road Project	3,312,952	181,215	1,340,523	10,081	1,782,133	-
Phase I	1,788,365	-	-	6,232	1,782,133	-
Phase II	1,525,57	181,215	1,340,523	3,849	-	-
Bower West Development Completion	69,740	9,756	13,969	46,015	-	-
Chuka Ponds	77,994	18,600	52,143	7,251	-	-
Community Centre	61,483	-	49,279	-	-	5,655
Entryway and Accessibility Upgrades	5,655	-	-	-	-	5,655
Equipment Purchases	6,549	-	-	_	-	_
Generator	49,279	-	49,279	-	-	-
Double K Outdoor Rink	282,582	-	-	100,879	174,170	7,533
Basketball Hoops	6,292	-	-	-	6,292	-/
Park Pavillion	266,755	-	-	100,879	158,343	7,533
Zamboni	9,535	-	-	-	9,535	-

Figure 3.4 - Five-Year Summary of Tangible Capital Asset Expenditures Continued

	Capito	al Expenditures				
Project Name	Total	2022	2021	2020	2019	2018
Ecole White City School	3,795	-	-	_	3,795	-
Football Field	3,795	_	-	-	3,795	-
Equipment	394,775	34,980	141,272	119,185	84,298	15,040
3-Ton Truck Replacement	110,046	-	110,046	-	-	-
16 ft. Double Axle Dump Trailer	14,549	-	14,549	-	-	-
16 ft. Mower (Unit Replacement)	34,980	34,980	-	-	-	-
72" Rough Cut Mower	9,406	-	-	9,406	-	-
ATV Unit Snowblower	4,531	-	4,531	-	-	-
Foreman Truck (Unit Replacement)	16,230	-	-	16,230	-	-
Hotzy Unit (Unit Replacement)	16,431	-	-	-	16,431	-
K-Connect Hitch and Power Unit	12,146	-	12,146	-	-	-
Mower (Unit Replacement)	31,054	-	-	31,054	-	-
Mower (Unit Replacement)	29,677	-	-	-	29,677	-
P&R Utility Tractor	9,752	-	-	-	-	9,752
RTV Unit (Unit Replacement)	38,190	-	-	-	38,190	-
Snowblower	8,185	-	-	8,185	-	-
Sprayer	5,288	-	-	-	-	5,288
Utility Tractor (Unit Replacement)	24,929	-	-	24,929	-	-
P&R Utility Tractor (Unit Replacement)	29,381	-	-	29,381	-	-
Fernwood Park Tennis/Pickleball Courts	37,208	-	-	8,036	-	29,172
Court Upgrades	29,172	-	-	-	-	29,172
Parking Lot	8,036	-	-	8,036	-	-
Fire Department	175,417	55,868	30,740	88,684	-	125
Command Unit	66,961	-	30,740	36,221	-	-
Fire Chief Unit	32,023	32,023	-	-	-	-
Training Grounds	76,433	23,845	-	52,463	-	125
Garden of Eden Drainage	27,116	27,116	-	-	-	-
Lighting	203,824	-	21,965	22,730	141,740	17,389
Pathway Lighting Upgrades	32,148	-	-	22,730	9,418	-
BWIII Pathway Lighting Project	132,322	-	-	-	132,322	-
Street Light Program	39,354		21,965	-	-	17,389
McKenzie Pointe As-Builts Completion	15,690	-	-	3,775	11,915	- 
Multi-Use Recreation Centre	2,582,701	761,975	695,702	936,896	162,977	25,152
Stage 0	63,761	-	1.070	-	38,609	25,152
Stage 1	151,730	-	1,070	38,306	112,354	-
Stage 2	731,608	701.075	33,141	693,919	4,549	-
Stage 3	945,626	761,975	183,651	-	7.465	_
Land Pathways	689,976 233,924	477,840	477,840 97,776	204,671 <b>30,480</b>	7,465 <b>39,503</b>	22,235
Federal Drive Pathway Repairs	33,277	43,930	97,776	30,460	33,277	22,233
MUPIP - Lott Road East	97,572	<u> </u>	- 71,652	25,920	33,2//	_
MUPIP - Lott Road East  MUPIP - Motherwell Drive	43,930	43,930	71,652	25,920	_	_
McKenzie Pointe Pathway	22,235		7 1,002	20,320	-	22,235
Motherwell Drive Pathway	12,205		12,205	_	-	22,230
Park Pavilion to Outdoor Rink	4,560		12,203	- 4,560	-	_
Skate Park Trail	13,919		13,919	-,555	-	_

# TANGIBLE CAPITAL ASSETS

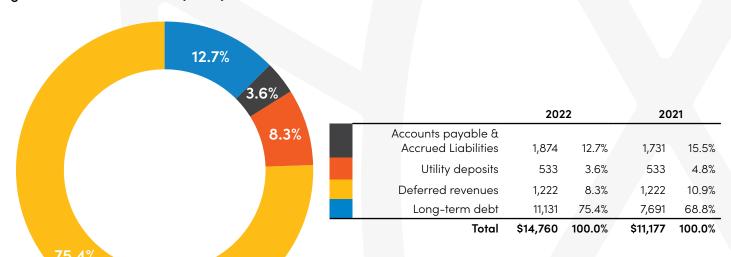
Figure 3.4 - Five-Year Summary of Tangible Capital Asset Expenditures Continued

	Capi	tal Expenditure	s			
Project Name	Total	2022	2021	2020	2019	20
Pedestrian Cross Walk	46,061	16,527	17,798	11,736	-	
Gregory Avenue East	17,798	-	17,798	_	_	
Motherwell Drive	16,527	16,527	_	-	-	
White City Drive	11,736	-	_	11,736	4	
Playstructures	194,730	-	_	29,617	83,228	81,8
Churchill Park	83,228	-	-	-	83,228	
Emerald Ridge	29,617	-	-	29,617	_	
Garden of Eden	81,885	-	-	-	_	81,
oads	236,417	-	-	117,592	118,825	
Fernwood Bay & Aspen Place Repairs	68,459	-	_	68,459	_	
Jade Place Repairs	71,586	-	-	-	71,586	
Meadow Road Repairs	49,133	-	-	49,133	-	
White City Drive to Gregory Avenue Repairs	47,239	-	_	_	47,239	
erbu Park	15,102	-	_	-	11,450	3
Backstops	8,475	-	_	- /	8,475	
Bleachers	2,975	-	_	-	2,975	
Portable Baseball Fencing	3,652	-	_	_	_	3
ewage Pumping Stations	937,629	1,562	24,766	130,177	747,290	33
SPS 1 Removal & SPS 2 Upgrade	804,143	-	-	23,019	747,290	33
SPS 4 Generator	36,066	-		36,066	_	
SPS 4 Control Panel	71,092	-	-	71,092	_	
SPS 6 Generator	12,757	1,111	11,646	_	_	
SPS 6 Pump Replacement	13,572	452	13,120	_	_	
olash Park	283,654	192,271	86,414	_	_	4
Holding Tank	4,969	-	_	-	_	4
Splash Park Renovation	278,685	192,271	86,414	_	_	
own Maintenance Shop Expansion	737,375	-	_	_	49,450	687
own Maintenance Storage Compound Expansion	11,501	11,501	_	_	_	
own Office	56,019	-	10,595	28,148	11,397	5
Council Laptops/Tables	11,063	-		11,063	· <u>-</u>	
Fibre Optic Internet Upgrade	10,595	-	10,595	_	_	
Folding Machine	3,074	-	_	_	_	3
Full Server Replacement	17,085	-	_	17,085	_	
Irrigation and Landscaping	11,397	-	_	_	11,397	
Software Implementation	2,805	-	-	-	_	2
ater Distribution System	1,004,232	12,377	42,128	24,751	912,468	12
Water Distribution System Upgrades	100,334	-	_	-	100,334	
Water Meter Reading Device	12,508	_	-	-		12
Water Meter Replacement Program	49,618	12,377	10,568	18,519	8,154	
Water Supply Main - WCD - TC	810,212	-	-	6,232	803,980	
Water Treatment Pump Replacement	31,560		31,560	-	_	
otal	11,019,004	1,367,678	2,625,070	1,716,032	4,345,647	964,5



## LIABILITIES (WHAT WE OWE)

Figure 3.5 - Liabilities 2022 (000's)



Liabilities are financial obligations or debts that the Town owes to others. These obligations arise from past or current transactions or events, and the Town is legally obligated to fulfill them in the future.

Liabilities can take various forms for a municipality. One common type is long-term debt, which includes loans or bonds that the municipality has borrowed from banks or investors to fund major projects like infrastructure development. The municipality is responsible for repaying these debts over an extended period of time, typically with interest.

Another type of liability for a municipality is accounts payable. These are short-term obligations that arise when the municipality owes money to vendors, suppliers, or service providers for goods or services received but not yet paid for.

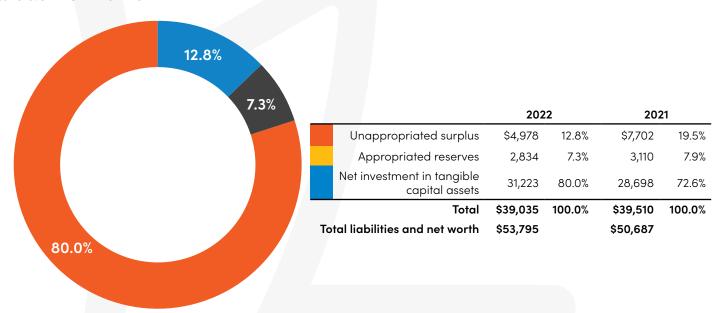
Liabilities can also include pension obligations or employee benefits, such as retirement plans or healthcare costs for current or former municipal employees. These represent future financial commitments that the municipality is obligated to fulfill.

Managing liabilities is important for a municipality to ensure financial stability. It involves budgeting and planning to meet payment obligations, monitoring debt levels, and making timely payments to vendors and employees. By responsibly managing its liabilities, a municipality can maintain its financial health and meet its obligations to stakeholders.

Overall, financial liabilities for the Town increased by a total of \$3.58 million in 2022. The primary reason for the increase in financial liabilities is \$3.80 million new debt obtained in 2022 for the WMA Wastewater Expansion Project. Long term debt increased by \$3.44 million in 2022.

## NET WORTH (ASSETS MINUS LIABILITIES)

Figure 3.6 - 2022 Net Worth



Net worth refers to the overall financial value or financial position of the Town. It represents the difference between the Town's total assets and total liabilities.

Think of net worth as a measure of the municipality's financial health or wealth. If the municipality's assets, such as buildings, land, or funds in the bank, are worth more than its liabilities, such as debts or financial obligations, then the net worth is positive. This indicates that the municipality has more assets than liabilities and is in a financially favorable position.

On the other hand, if the municipality's liabilities exceed its assets, the net worth would be negative. This suggests that the municipality owes more than it owns, which may indicate financial challenges or debt burdens.

Net worth is an important indicator for assessing the municipality's financial stability and ability to meet its financial obligations. It provides a snapshot of the municipality's overall financial position and helps stakeholders understand its financial health. By monitoring and managing net worth, the municipality can make informed decisions, maintain fiscal sustainability, and plan for the future.

In 2022, the Town's financial position, also referred to as net worth, decreased by \$475.0 thousand as a result of the Town's operating deficit in 2022.

## YEAR END OPERATING BALANCE

Figure 3.7 - 2022 Year End Operating Balance

Surplus	\$000's
Net change in Appropriated Reserves	(276)
Net investment in tangible capital assets	2,525
Change in Unappropriated Surplus	(2,724)
Surplus/(deficit)	\$(475)

Year-end operating balance refers to the amount of money that is left over from the Town's operations at the end of the fiscal year. It represents the excess of revenue earned over the expenses incurred by the Town during that year.

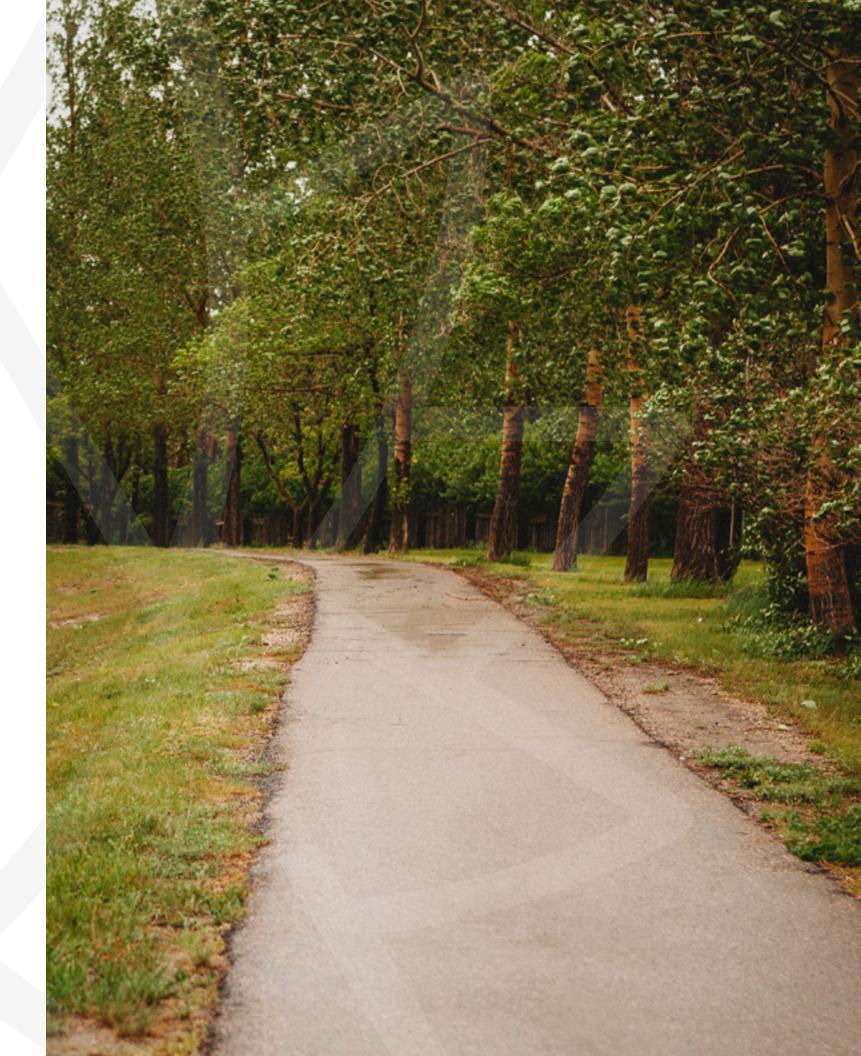
To understand year-end operating surplus, let's consider a simple example. Imagine a municipality collects taxes, fees, and other sources of income throughout the year. At the same time, it incurs expenses to provide services, maintain infrastructure, pay employees, and cover other costs.

If the total revenue collected during the year exceeds the total expenses incurred, the municipality will have a surplus. This surplus is the year-end operating surplus. It shows that the municipality generated more revenue than it spent on its day-to-day operations.

The year-end operating surplus can have different uses. It can be saved for future projects or emergencies, used to pay down debts, invested in infrastructure improvements, or allocated to specific initiatives or programs.

The year-end operating surplus is an important financial metric for the municipality, as it reflects its ability to manage its expenses and generate revenue. It indicates a positive financial outcome and can contribute to the municipality's financial stability and long-term planning.

Figure 3.7 summarizes the allocation of the 2022 operating surplus and the transfers to reserves that were funded by the year-end operating surplus.



## REVENUE (WHERE THE MONEY CAME FROM)

Revenue refers to the money that the Town earns or receives. It is the income generated by the Town from various sources, which is used to fund its operations and provide services to the community. Revenue for a municipality can come from different channels. The most common source is property taxes. The municipality collects these taxes from property owners within its jurisdiction. Other sources of revenue can include fees for services provided by the municipality, such as permits, licenses, or fines. Grants from higher levels of government or donations from individuals or organizations can also contribute to the municipality's revenue.

The revenue generated by the municipality is essential for financing its activities and fulfilling its responsibilities. It is used to fund services like infrastructure maintenance, public safety, parks and recreation, and other programs that benefit the community.

Monitoring and managing revenue is crucial for the municipality to ensure it has adequate resources to meet its financial obligations and provide essential services to its residents. By effectively managing revenue, the municipality can maintain its financial stability and address the needs of the community.

Property tax and other unconditional revenue is the Town's largest source of income, accounting for 53% of total revenues, or \$3.87 million, in 2022. Approximately 51%, or nearly \$3.74 million, of the Town's revenues came from fees and user charges. The majority of these were fees from water and sewer charges and facility rentals. Capital grants decreased by \$1.49 million due to the change of accounting treatment made by the auditor for Canada Community Building Fund and the development levy.

Figure 3.8 - 2022 Total Revenue (000's)

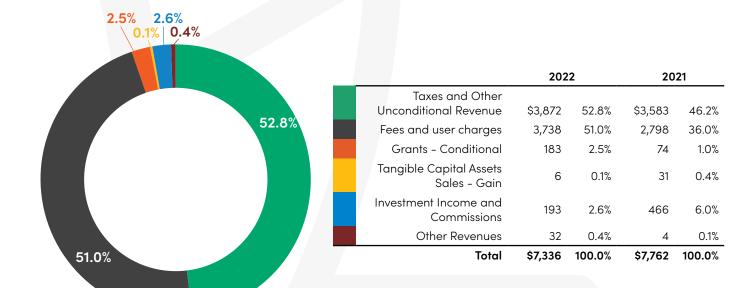
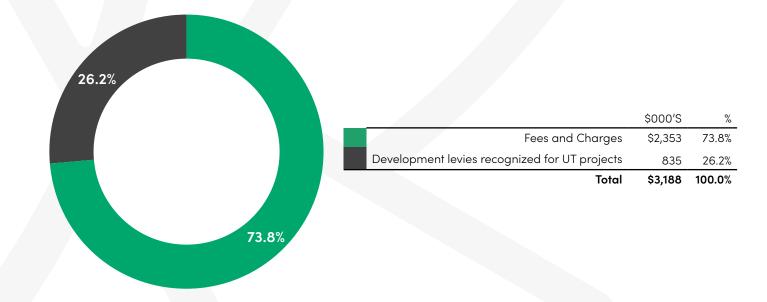
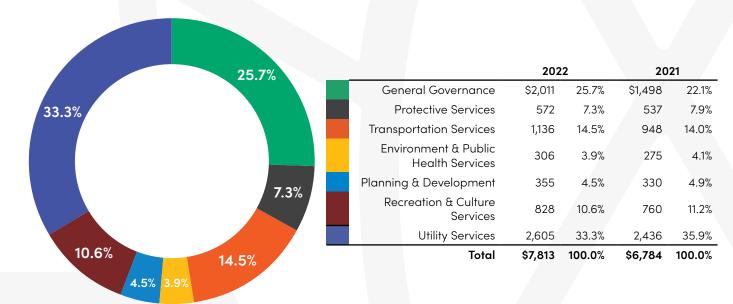


Figure 3.9 - Utility Revenue (000's)



## EXPENSES (WHAT THE MONEY WAS USED FOR)

Figure 3.10 - Expenses (000's)



Expenses refer to the money that the Town spends or uses to cover its costs and provide services to the community. Expenses are the various payments and expenditures that the Town incurs to carry out its day-to-day operations and fulfill its obligations.

Municipalities have various expenses to manage. These can include costs for maintaining and operating infrastructure, such as roads, bridges, and public buildings. Expenses may also cover personnel costs, including salaries and benefits for municipal employees, such as police officers, firefighters, and administrative staff.

Additionally, expenses can involve purchasing supplies, equipment, and services needed for municipal operations. For example, expenses may include buying office supplies, vehicles, or contracting services for waste management or utility maintenance.

The municipality also incurs expenses related to providing services and programs to the community, such as events, programs, transportation, and recreational facilities.

Managing expenses is important for the municipality to ensure that its spending is within its budgetary limits and aligns with its priorities.

By carefully managing expenses, the municipality can use its resources efficiently, maintain financial stability, and continue to provide necessary services to its residents.

A significant portion of the Town's expenditures are in utility services. The Town spent 33%, or \$2.61 million, of total expenses in 2022 on treated water purchases from SaskWater and long-term debt interest expenses related to utility projects.

The Town's highest cost centre is the Utility Service. Utility services include the purchase of treated water from the White City Water Treatment Plant, owned by SaskWater, and the water and sewer distribution systems, owned by the Town.

Expenses associated with the utility service correspond with providing safe drinking water to residents, updating and maintaining our water distribution system and improving sewer pumping capacity. The Town's Utility Service is transitioning to a full-cost recovery basis, meaning the utility is self-sufficient and does not rely on resident tax dollars to operate.

67% of the Town's expenditures is broken down into seven categories:

**General Governance -** The General Governance department encompasses the business operations of the town, including I.T. services, software, hardware, communications, advertising, assessment and taxation, office supplies, postage, printing, financial services, legal consultation, bylaws, policies, H.R. management, public meeting management, and council services.

Recreation Services – Parks, recreation and culture services including recreation programs and events such as the Summer Play Program, Summer & Winter Festivals, Twinkle Tour, Forever in Motion, and White City Walks. In addition to management and maintenance of town recreation facilities like Serbu Park, sports fields, tennis/pickleball courts, playgrounds, community centre, play school, and general park maintenance. Includes grants to groups such as the White City Museum and Regional Library.

**Planning and Development Services –** Subdivision planning, development standards, permit approval, regulation of business licenses & traffic standards, and effective long-term planning.

**Public Works Services** – Public Works services & facility utilities, supplies and maintenance. Town maintenance including road services (gravel, grading, dust control, general road repairs, and road cleaning), landscaping maintenance, and snow removal.

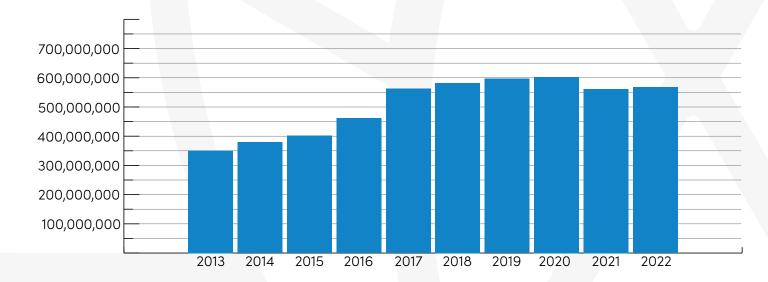
**Protective Services** – Protective contracts for policing and bylaw enforcement with the RCMP and Commissionaires.

**Fire Services** – White City Fire Department program and service development, fire protection and medical responder services for the town. Fire Hall & fire equipment maintenance and providing safe equipment for fire fighters and first responders.

**Environmental Services** – Contracts for waste & recycling collection and composting services in addition to municipal weed and pest control and annual Spring/Fall clean up programs.

## 10-YEAR TREND TOTAL TAXABLE ASSESSMENT

Figure 3.11 - Total Taxable Assessment



Assessment is the value placed on a property for tax purposes. The Town utilizes the Saskatchewan Assessment Management Agency (SAMA) to determine the assessed value for properties. For municipalities it is essential to maintain a diverse and healthy assessment base to ensure the longevity and viability of the community.

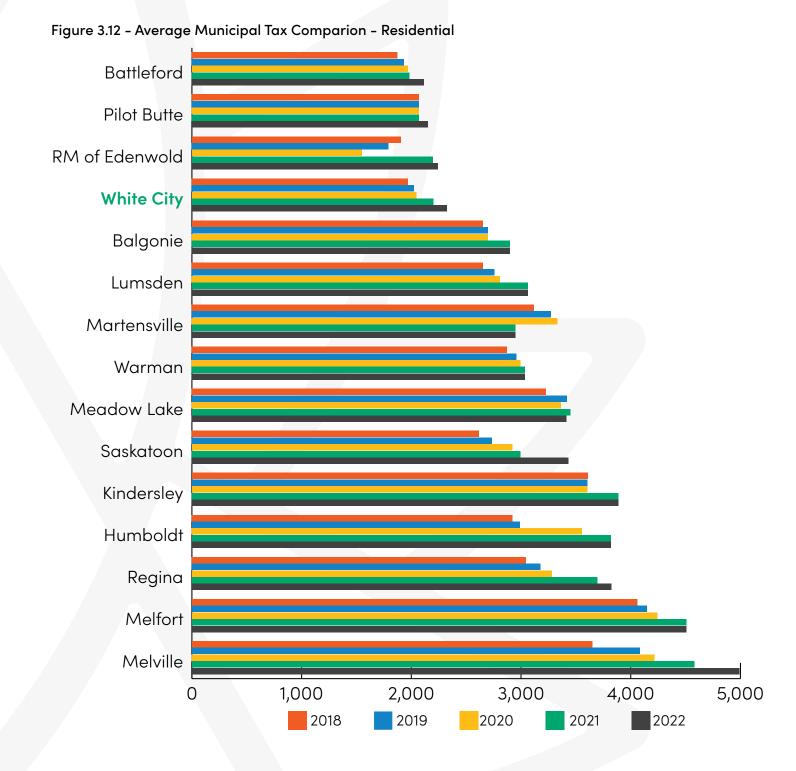
White City's assessment base over the last ten years has increased as a result of growth in the Town. A growing assessment base means stability in property tax rates for residents and the ability to improve services and amenities at an affordable cost to residents.

Growth is essential for communities that wish to expand amenities for residents, without growing the assessment base services could remain stagnant or require larger increases in property taxes to current residents.

With the young population of White City and the desire for additional recreation services, sustained growth of the Town and the assessment base is the best way to meet the desires of residents without excessive tax increases.

SAMA undertakes a revaluation every four years, the most recent revaluation year was 2021. During a revaluation year all properties in the province are revaluated to ensure a fair and equitable assessment value based on a common base date, for the 2021 revaluation the base date is January 1, 2019.

As can be seen in Figure 3.12, the Town has one of the lowest average municipal taxes for the residential property class as compared to other towns and cities in the province.



## 5-YEAR TREND REVENUES AND EXPENSES

Figure 3.13 - 5-Year Revenues and Expenses (000's)

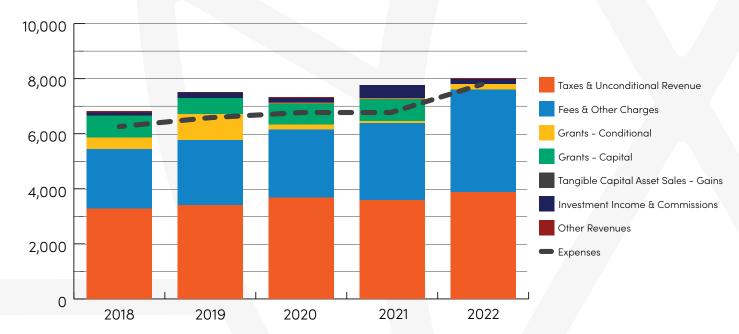


Figure 3.14 - Consolidated Revenues by Source (000's)

	2018	2019	2020	2021	2022
Taxes and Other Unconditional Revenue	3,274	3,409	3,680	3,583	3,872
Fees and Other Charges	2,165	2,351	2,470	2,798	3,738
Grants - Conditional	427	960	178	74	183
Grants - Capital	786	568	776	806	(688)
Tangible Capital Asset Sales - Gain	10	(51)	36	31	6
Land Sales - Gain	_	_	-	-	_
Investment Income and Commissions	109	203	149	466	193
Other Revenues	44	31	40	4	32
Expenses	6,268	6,595	6,781	6,784	7,813

Revenue fluctuations throughout the 5-year period due to water and sewer revenues increases as growth occurs in the Town and to coincide with precipitation levels and water required for irrigation during the year. Fees and charges increased due to the change of accounting treatment for the development levy made by our auditor. The capital grants decreased due to the auditor's change of accounting treatment for the Canada Community Building Fund.

Expenses maintained steady growth over the 5-year period. This increase can be attributed to inflation and an increase of municipal services provided to residents. As growth occurs in the town expenses are expected to increase moderately to provide necessary services as well as expenses related to growth-related infrastructure and facilities as well as maintenance for required Town infrastructure.

## WATERWORKS FINANCIAL OVERVIEW

The following is a financial overview of the 2022 waterworks, as required under The Municipalities Regulations:

Total waterworks revenues (as reported in the financial statements): \$3,188,109

Total waterworks expenditures (as reported in the financial statements): \$2,605,261

Total debt payments on waterworks infrastructure loans: \$359,634

Comparison of waterworks revenues to expenditures plus debt payments, expressed as a ratio:

$$\frac{3,188,109}{2,605,261+359,634} = 1.08$$

Reserves balance available for waterworks capital infrastructure: \$1,341,287

The financial overview details have been extracted from the 2022 audited financial statements. For a detailed explanation regarding the waterworks rate policy and waterworks capital investment strategy, please go to https://whitecity.ca/p/budget for a copy of our full 2023 Budget document.



## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

TOWN OF WHITE CITY CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2022

	20	22	2021
FINANCIAL ASSETS			
Cash & Investments		694,809	17,416
Taxes Receivable - Municipal		142,200	121,119
Other Accounts Receivable	_	7,227,364	511,978
Land for Resale	_	-	-
Long Term Financial Assets	_	3,101,176	13,104,212
Debt Charges Recoverable	_		-
Total Financial Assets	1	1,165,549	13,754,725
LIABILITIES			
Bank Indebtedness		<u> </u>	474,347
Accounts Payable		1,731,344	569,767
Accrued Liabilities Payable		142,281	151,964
Deposits		532,989	621,760
Deferred Revenue		1,222,089	1,177,898
Accrued Landfill Costs		-	-
Liability for Contaminated Sites		-	_
Other Liabilities		-	-
Long-Term Debt		11,131,482	7,691,116
Lease Obligations		-	-
Total Liabilities	1.	4,760,185	10,686,852
NET FINANCIAL ASSETS (DEBT)	(3,	,594,636)	3,067,873
NON-FINANCIAL ASSETS			
Tangible Capital Assets	4	2,354,783	36,389,017
Prepayments and Deferred Charges		274,537	52,486
Stock and Supplies		53	53
Other		-	_
Total Non-Financial Assets	4:	2,629,373	36,441,556
ACCUMULATED SURPLUS (DEFICIT)	39	9,034,737	39,509,429

# CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

TOWN OF WHITE CITY CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS AS AT DECEMBER 31, 2022

	2022 (Budget)	2022	2021
REVENUES	(Budger)		
Taxes and Other Unconditional Revenue	3,811,945	3,872,482	3,582,595
Fees and Charges	4,100,421	3,738,311	2,798,149
Conditional Grants		182,981	73,720
Tangible Capital Asset Sales - Gain	23,165	6,430	30,873
Land Sales - Gain	120,000	-	-
Investment Income and Commissions	101,300	192,734	466,175
Other Revenues	4,740	32,432	4,492
Total Revenues	8,421,419	8,025,370	6,956,004
EXPENSES			
General Government Services	1,931,215	2,010,886	1,498,472
Protective Services	620,211	571,499	536,700
Transportation Services	1,229,519	1,135,787	947,504
Environmental & Public Health Services	296,807	305,538	274,764
Planning & Development Services	377,944	354,660	329,826
Recreation & Cultural Services	969,184	828,425	760,230
Utility Services	2,761,291	2,605,261	2,436,063
Total Expenses	8,186,171	7,812,056	6,783,559
Surplus (Deficit) of Revenues over Expenses			
before other Capital Contributions	55,248	213,314	172,445
Provincial/Federal Capital Grants and Contributions	466,173	(688,006)	805,579
Surplus (Deficit) of Revenues over Expenses	521,421	(474,692)	978,024
Accumulated Surplus (Deficit), Beginning of Year	39,509,429	39,509,429	38,531,405
Accumulated Surplus (Deficit), End of Year	40,030,850	39,034,737	39,509,429



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#### Management's Responsibility

To the Ratepayers of the Town of White City:

The Municipality's Management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by Management is required.

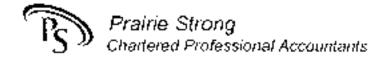
In discharging its responsibilities for the integrity and fair presentation of the financial statements, Management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The Council is composed of elected officials who are not employees of the Municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by Management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Municipality's external auditors.

Prairie Strong, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and Management to discuss their audit findings.

Mayor

Administrator



#### INDEPENDENT AUDITOR'S REPORT

fu.

The Adiglocand Control Town of White City

#### Opinion

We have addited the financial statements of the Town of white City the Municipality) which immediate the statement of financial cost on as at the combet 31, 2022, and the statements of operations, therefore no not forecast assets and such three for the year three ended, and notes to the formula statements, including a supering of specificant accounting pages.

In our deminor, the accompanying financial statements are sent for v, mail must mail more the financial position of the Town of sWhite City and December 31, 2022, and the results of its high above, changes or eat the not of assets and as push flows for their way then another order or accordance with Canadian public vestor recounting standard.

#### Basis for Opinion

We consisted our audit in accordance with Canadian generally arrested auditing shaddard. (Quenespecialitates under those standards are further described in the Auditor's Responsible as for the Audit of the image of 5t tements and on of our report. We are independent of the Nature pairty in accordance with the ethical requirements that are relevant to our audit of the Image of the Auditorian and we have fulfilled our other others to a provide a basis for our audit on him. We solve that the audit evidence we have obtained is soft over and appropriate to provide a basis for our audit on him.

#### Responsibilities of Management and Those Charged with Soverence for the Financial Statements.

Montperient is responsible for the preparation and fair presentation of the triangual statements in accordance with Canadian bub is recorded by standards, and for such internal control as interperant ordermines is necessary to enable the periation of the triangual statement that are tree from material most derived, whether our to friend or since

in preparet, the found at stituments, numeroment is reconsisted for assessing the (Aurico Atyle that ty to continue as a going content, the policy as applicable, matters related to policy content and using the going concern turns of automating unitary management in the latendate high cute the Minneyal ty or to resurpoperations, or his policy of tensitive but to do so.

These Clarged with povernonse are responsible for overelling the Chiefs parity of narrow regioning process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our piljest variate to obtain the concide againness also I windfine the fining a 100 terrors and which are free from a parameters whether also to 6 and or ever, and to prove report that includes our medical Reasonable are name is a light hard of assumence, but a perfect of more and reportance of interesponds with Conactor pendically accepted as 0 ingests Conactor. Always defect a material misst demand when at edit is 100 of the remarks can after from found or error pendice contributed of  $A_i$  and a duality or in the displayable. They could reasonable be expected to in Conactor the economic design of the relationship of the form of the financial statement. As pure of an also the accordance with Conactor from growt the also to  $A_i$  and they contained as  $A_i$  and  $A_i$  and they contained as  $A_i$  and  $A_i$  and  $A_i$  and they contained as  $A_i$  and  $A_i$  are some some financial statements and  $A_i$  and  $A_i$  and  $A_i$  and  $A_i$  are some some some financial statements. As pure of an also the accordance throughout the also they are

Continued on the restinage

#### Continued from previous page

- lacht fy and assess the rose of material mestatement of the financial statements, whether due to fraction error,
  driving and perform audit procedures responsive to these risks, and bottom and travelence than is sufficient and
  appropriate to provide a basis for our opinion. The risk of eat perfecting a material mistatement insulting from fraud
  is higher than for one resulting from error or travel medical procession, forgets, intentional processions,
  misrophysical persons, or the overlap of otherwald or train.
- Obtain an understanding of internal control relevant to the audit in order to design addit procedures that are appropriate in the reconstances, but not for the outpose of expressing an opinion on the effectiveness of the Municipal (visinternal control).
- Evaluate the appropriateness of accounting a timbes used and the reasonable basis of accounting estimates and related disclosures made by management.

Conclude on the appropriateness of management's use of the paing concern basis of accounting and, based on the audit evidence lobtained, whether a material parentially exists in inted to events or conditions that may cost a grificant coupling the Munis party viscoity to continue at a game concern. If we conclude that a material undertainty exists, we are required to pray attention in our addition's report to the national disclosures are independently. To modify our composition on a consist violation are proportionally as the audit addition political party of the consists of may consist in the Municipality to easie to the cute of our had to be party. However, follow events or consists a may consist the Municipality to easie to do discoil a going content.

Evaluate the every presentation, structure and content of the Union of Attendents, the union that this every undiwhether the Charge statements represent the underlying transactions and events in a source. Unit sub-Eves lab presentation.

We communicate with tissue charged with governance regarding, an one attendentials, the planned scope and timing of the audit and significant secretary and against a great group of the substitution of the description of the secretary and the secr

The prior year financial statements were avoided by another firm

## Prairie Strays

PRINISE STRONG Chartered Professional Accountable

6/6 y 12, \$, sket 1, gy (n. 6/ay 29, 2023)

#### Town of White City Statement of Financial Position As at December 31, 2022

	2022	Made nent (2031
FISANCIAL ASSLIS		(None 12)
Cash and Tranporary Investments (Sone 5)	694,809	17,440
Lisses Rereivable - Monre pal (Nove 3)	147,703	121.719
Other Accounts Reggreable (Note 4)	7.227,364	513,978
Assets Held for Salg		
Longe Lean Investments (Note 5)	3.110,175	13,164,213
Debt Charges RocoverpSig	<u> </u>	
Other (Specify)	i	
Total Financial Assets	11/192/2/10	13,754,725
LIABILITIES		
Bank tall/bledness (Note of		474,347
Acquiris Payable	1.735.311	589,763
Accured Linbrities Payably	142.081	151,96
Depends	532,989	431,760
Defen ed Revenue (Note 7)	3.22.089	1,177,890
Accused Camillil, Costs	-	
Liability for Contaminated Sites	-	
Other Liabilities	-	
Longy Lean Debt (Note 8)	.1,935.485	7,691,016
Lease Obligations	-	
Total Liabilities	14,760,183	10,686,833
NET FINANCIAL ASSETS (DEBT)	(3.504,636)	3,067,873
NON-FINANCIAL ASSELS		
Lany Ide Capital Assets (Schoolele 6, 7)	42,334,780	36,389,007
Prepayments and Deferred Chargos	274,537	52.486
Stock and Supplies	- 53	< -
Other	.	
Tutal Non-Financial Assets	42,629,373	36,441,559
ACCUMULATED SURPLUS (Schodide 8)	39,034,737	39,509,429

#### Fusion of White City Statement of Operations As at December 31, 2022

	2022 Builget	1012	Stationer) 2: 2021
RIMENUES	1012 Bullger		(Nov. 17)
Level and Other Lacroscopy will Revenue (Schedule 1)	3,810,945	3,872,482	3,5%2,545
Lees and Charges (Sehedate 4, 5)	4,550,421	3,738,311	2,798 ( 19
Conditional Grants (Schighale J., 8)	79,848	182,981	73.730
LapiSle Capital Asset Sales (Carno Salesia) § 4, 5	23,735	6,130	20,873
Land Sales - Gun (Schodal) 4-5 i	(20,00)		
laye denote Pricong and Commissions (8chedoly 4, 5)	100 3.40	192,734	468,175
Pestroctunitys (Schidelic 4.5)			
Other Revenues (Self-slaf) (§ 4, 5)	3,740	32,432	4,497
Total Revenues	8,241,419	8.025.370	6,956,004
EXPENSES			
Garle at Covernment Solvices (Schedule 3)	1,950,333	0.010,886	1,498 177 1
Protontive Novines (Schedick)	620,211	47 (42)	\$36,700
Fransportation Service (18) and dig 3)	1,229,319	1,105,787	917,501
Lew from a conditional Bulletic Please Behavior (School and Fig.	296,847	308.838	273,764
Planning and Davel piment Services a Schedule 34	\$17,954	351,690	329,826
Recreation and Cultural Novigos (82) edgle 3)	969,(8)	828,425	760(23)
Utility Sorvices (Schodule 3)	2,761,391	3,633,251	2,436,083
Restricterings (Scholafe 3)	! .	-	
Total Expenses	8,186,171	7,812,056	6,783,559
Surplay (Delicit) of Reveaues (see) Expenses before Other Capital Contributions	55,248	213,314	172,445
Provincial Evderal Cupital Criens and Contributions (Spreaded) (1.5)	365,173	0.88(0.6)	809,579
Surplus (Delicit) of Revenues over Expenses	531,421	1474,692)	9983024
Accountitated Surplus, Beginning of Year	39.509(\$39	39,509,429	38,534,503
Arrumalated Surplus, End of Year	40.030,850	393034,535	39,540,429

#### Town of White City Statement of Change in Net Financial Assets (Deart) As at December 31, 2022

	2022 Hudget	2022	Statistagen 3 2021
Surplus (Deficit) of Revenues over 1 spenses		(474,895)	(Note 12) 9787.24
(Newskithor) of templote captures seeks	1738 5 76	- 25 (200,713)	2,034,880)
An artization of targible capital essets	0.092 567	650,030	873,660
Provide on disposal of tanging capital assess	15. 0	16,430	57,424
Less the inton the disposal of langing expital assets.  Lightly of Assets Lightlings in Restrictioning Transactions.		98,1300	(18.185)
Surplus (Deficit) of capital expenses over expenditures	368,967	(5,965,766)	(1,098,979)
(Asspiration) of supplies investories	· · ·		·
(Asspiretion) of prepain especies	] .	(222.131)	(5) (55)
Construction of sopplies in colory	ì l	. [	
Lorof (a pad expense	[ .		167
Storplas (Belicit) of expenses of other non-financial over expenditures	,	(222.051)	(25.935)
Increase Becrease in Net Financial Assets	899,388	16,662,509}	(146,890)
Net Financial Assets - Beginning of Year	\$,667,823	3.057.873	3,311,760
Net Financial Assets (Debt) - End of Year	3.958,261	(3,594.636)	3.067.873

#### Town of White City Statement of Cash Flow As at December 31, 2022

	2022	Statement 1, 3021
Cash provided by (used for) the following activities		(Note 13)
Operating:		
Surplus (Deficit) of Revenues over Expenses		
Amortization	(474,692)	978,034
·	939,040	\$93,660
Lowersh of on disposal of taggible capital assets	(8,4)10	(13.183)
Change in assets flabilities	4.86837	1.856,501
cases Receivable - Municipal		
Other Rocewables	(21.081)	7,833
Assets Held for Safe	(5.715.388)	4,993
Other Limited Assets	-	-
Accounts and Accounted Labor ties Payable		
Deposits	1.151,894	57.151
Defenced Records	(88,771)	(8.200)
Account for JSII Costs	11,19	(398,150)
Liability for Contain nated Sites	-	-
Other Light Tracs	-	-
Stock and Supplies	-	
Prepayments and Deferred Charges		167
Other (Specify)	(212.051)	126,1031
Cash provided by operating transactions		<del></del>
the second of the second secon	(5,401,377)	1,497,220
Capital:		
Cash need to acquire tempible capital assers	(6,91,6,713)	(2,034,889)
Proceeds on sale of tangible capital assets	16,430	57,434
Cash applied to capital transactions	(6.890,285)	(1,977,456)
	(12.11.24(2-15.2))	(1447.19434)
Investing:		
Africads on disposal of any arrigids	10 (003,036	
Agqui atten brinvesticent		(1,737,538)
Cash provided by (applied to) investing transactions	10.003,036	(4,737,52%)
	200000000000000000000000000000000000000	. (4(35538,9)
Financing:		
Debt charges recovered		
Proceeds from Petr issues	3,800,60.7	
Debt repayment	(329,634)	(684,703)
Other thankers	, , ,, ,, ,,	1000-511-551
Cash provided by (applied to) Imancing transactions	3,430,366	(684,703)
		1004, (021)
Change in Cash and Temporary Investments during the year	1.151,740	(5.982,467)
	- 1:0. 14:40	1.0.91(2,41(7))
Cash and Temporary Investments - Beginning of Year	(186.931)	5.448,836
a		
Cash and Temporary Investments - End of Year	624,809	(456,931)
		(45 it/5/11)]

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# Notes to the Linancial Statements As at December 31, 2022

#### 1. Significant Accounting Policies

The fourtest cause news of the Micros participate and proposed by Works new modes of the proof Community public sector account to standards (PSAS), sategoriates that by the  $V_{\rm C}$  is the Proof of all vectors and  $V_{\rm C}$  in the Proof in the Proof

Basis of Arramating. The financial statements are prepared to be the acental has consecourable for exeminal bears and content. The acental bears are account in a content is the acental bears account in taking an expensive and the acental bears are account in a content action of the acental bears are a misoland measure ble as an expensive print, estimated several action of all particles are printed as they are a misoland measure ble as an expensive print, estimated several servacion the equation of all particles are printed as they are a misoland measure ble as an expensive printed as they are a misoland measure ble as an expensive printed as the equation of all particles are printed as the particles are printed as the expensive printed

36 Reporting Entity: A school of them, it an isolic destructions, Up a grain three essentices of full Mark pallty. The entity is as special of all of the separations that the owned or controlled by the Money party in Table therefore, see and V to the Contact for the administration of the first agent allows, three suggests. There are no contacts included in these first and statements.

Partnerships: A perfectly represent a controlled and equate (b) to see the medicipality of a party or perfect aside the copy three tary. The partners have significant, along a better controlled as the controlled and or and controlled and or an equation of the significant tibes of the partnership of the partnership and or an equation of the partnership and or as of the partnership and the partnership and

- pri Collection of Londy for Other Authorities. Collection is that to with: Many, party to the second board in a filter displaying teacher development with a board and a second accordance with a board and a second accordance with a board and a second accordance.
- c) Government Transfers: Covernment to a tent or mention of lossel through any fixed in power ment to the not the result of an exclusive form of the note of specific form and the account of a fact, induced more covernment in a steps are receptized as exclusive or the period that the exclusive project to the providing method as a specific period.
  - https://gwhite.com/white/security/
  - of reason blooding and as a fine security could

 Uncouncer powerants at the set of amount states with wall indices deed confidence for an interior of covering out the lotter amounts to a received will be used as an expect precipitable.

- d). Deferred Revenue Look indicentaries. Combined with the supplication of Good for which is related service may yet as be performed. Revenue is a common and in period with the period with the period with a period with the period with t
- c) Total Improvement Charges for the proventing projects for need by from the tases (control any propsyment chartes) reconstraint for partial subsects.
- D. Financial Instruments: There is no real sectory content of the veries to far adult, served on energy and for adult has one quity instruments of another exactly. A common adults in a financial instance of the adult is a agreement by an order of the received of the recommon of the financial manufacturers and in adult in the financial manufacturers and the recognition of the adult in the financial assets and financial formulas in the recognition of the financial manufacturers. The metal section of the recognition of the financial manufacturers and the recognition of the recognition of the financial manufacturers.
- (a) Net Umunial Assers: Not young AAs assert as a fortunation of proceedings to the constitution of the end process in his fit fies outstanding out made to the epic on fit respects to the destruction of the exact of the end of the exact of the exact
- 65 Non-fittament Assets: It to the capital and other consistency has every relacion and he as assets by the every one because they are the provided assets of the provided assets as a fitting of the capital and the control of the
- Appropriated Reserves. Reserve contrasted field at the establishment from the design is supported to a representation of the Asia between planets and seasons for Selections.
- B. Proporty The Revenues the provides consisting from solution and concern that will be confirmed. Exposition of Directional of providing and order and to Santa angular view of a month of the Confirmed and adjustment of participant of the providing and the Confirmed Confir
- For linearization to the experience of the latter of the lower and the second property of the first promyting and the experience of the interest of the intere

## Foreign White City Notes in the Financial Statements

#### As at December 31, 2022.

- Inventories: To enter as of nanerals and sopplies expected to be used by the Minneap fits are valued at the lower of long at replacement contributed of the animal and applies he difference in the Liberties own of the content of the pulse value, work is considered by the average cost in a bias. Not so to disable safe as senance self in a property be and may course at loss use.
- (i) Langible Capital Assets: All fair of the spatial score against the son bracera, as one of non-monthness in an arrange does at five non-activations. There were obtained so that as easy for the were obtained so that decrease the attended of the internations of asing some Clear months, which discounts for mathematical energy and assets received are received in the fair of value at the date of configuration. Denotes that place and assets received are received in the fair of a value at the date of configuration. The targetide a path assets for the recognized at a mathematical value of the decrease in the configuration and the assets as a first life and the so digital are method of amortizing or the Mining allows the agree the date was allowed.

Accep	Copid tife
General Assets	
Lund	Indefends
Land Improvements	100230333
Ranklangs	280 (30 Yes)
Vehicles & Equipmear	
Velacies	33613348
Machinery on Tapiger ent-	5 to 2 CV is
Leaved Capital Assets	Lean ten
Infrastructure Assets	
Water & Sewer	3336 Jun Yo.
Road Network Assets	305000 Nis

Government contributions: Our emmant contributions to if a accuration are contained as a search special to copyright several and do not reduce the cost of place asset

Works of Art and Other Unrecognized Assets. Assets for have a bisorded one than insquare order in the leaves to prove the national ensured order calmed arithmest retrot recognized as that the capital institutes are recognized with this preparaty cannot be under

Uapitalization of interest:= acMs are points doesn't cash discount est a correct wing a tenjable coordinates is an decountered to the constant of the consta

Leavest Al Daves an association the financial accessor as either coupling in our many error of substantially all of benefits and trick associated with the reduced asset is effective as a capital in order of a capital base, an asset of a payment or leave to the recorded at the mount opinion as of the trace of a capital base, an asset of a payment or leave to the recorded at the remainment of a separation that a conflict in task to the reliable to the remainment of the responsibility of the respective and the remainment of the responsibilities of the remainment of the responsibilities of the remainment of the remainmen

- (ii) Lindfill Liability (12 Mengap flay document demonstrates as 32 Spoosalts 2).
- (d) Translations for a belief to state of orders a laterational information plant, a portional and a francial subscripts as they also recorded additional by the Armanian of the Computation of the Armanian of State (1998).
- Pt. For player Benefit Planst C. to Turboss to Big Mich appellay worth to Dengto plant the expensed white common tensors are by United the defined benefit plant for Manicopality with that are the defined benefit plant for Manicopality with that are the former of the tensors.
- sp. Liability for Contamounted Sages Continue to such as a superconformal of height and days to hear you yield ware no realized a later of a road aconstructor material of hearing as a first superconformal standard. The Libbility recorded and of any expected regoverness Actionally to be any expected and of any expected regoverness. Actionally to be any expected and of any expected regoverness. Actionally to be any expected and of the property of the following given any expected regoverness.

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a) and isomorphism for the decision.
b) Confunction accords the encoron principal of the fill of the confusion of the encoron principal of the fill of the confusion of the encoron strategy.
d) is objected from the confusion of the encoron of the enc
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#### Town of White City Notes to the Financial Statements As at December 31, 2022

Of Measurement Uncertainty—The prevaration of financial stateously in conform to 95. Canadian pulsional countries of an hards required in page 11 and 11

It has measurement or limited about disapplies and best concept medias of column and multiplies

One Opening Assets as is of targible capital asset drave been as far as distinct actual costs were not as illowed.

Amortization is based on the estimated usual Logs of target leaves to the con-

These estimates and essemptance are reviewed probabilished, and as adjustments become access by they are reported in earnings in the previous in which they become known

81 Bask of segmentation/Segment report: Marie policer base deep two begins a more in medicities that have a might service objectives only fraction). Revenues that are directly related to the control that fined on have been attributed to each support violate and is a located to fined on the people are not specific formous pix.

The segments of freetons to the relation

General Covernment: Provides for the definition of the Manufactor.

Protective Services 15 an artificial or explosure to Police and Comparation

Transportation Services Is responsible if the delivery of puritie works proceed a definitive development and of the arrest of all long systems and street lightly.

Has incomental and Public Health: Provides wasted speed, will in environmental respective public health survices in the intensity party.

Planning and Development. Provides for at following sold develops artists so at 5 at 15

Recreation and Culture: Provides 6 in community services direagh the provision of recreation and less reservices.

Utility Services: throughout he delivery of wider collecting and regardor of wasterdays of the collection and discondictively words.

- 40 Budget Information, Budget as firm is presented on a buds consiste a waterbounded for a and results. His budget was approved by Connection Lebency 7, 2022.
- () Unitare Accounting Standards effective or or after April 1, 2022;
  - Ty PS 1201 Financial Statement Presentation, etc., 25 PS 1210 over the recognition of enormalism end of presentation and disclosure in processing and the period of the period of PS 130 and PS 2011 and adopted
  - 2) PS 2601 Pareign Charging Translation replicas PS 285 (without adjuidance with recognition posseration and cisclestance) to asteromather and a command in a long processory.
  - 3) PS 2003 Portfolio Investments, in disce PS 3000 with revised parameters a control of topolio personation and discensively, portfolio investments 1 feet we in the period PS 3130, PS 2001 and PS 1,010 and in the discensively.
- 6). Future Accounting Standards effective on or after April 1, 2022 (continued):
- 4) PS 3450 Financial Instruments, a new standard estableing public coordinates open to a mass remont present description disclosure of financial assumption and its problem was
- 5) PS 3280 Asset Retirement Obligations, a new or word given libitor and rice on the recommendation in the new or performance and the libit posterior in the adaptive of the recommendation of the relative state of performing of hydrogen of the resonant of the resisting soft distribution of the resistance of the resi

#### Fulture Accounting Standards effective on or after April 1, 2023;

If PS 3400. Revenue, a new stardard est of other profession that recognitions and a remember and dischool and crowned

The esting of this expect on the subgroup of these translesses stands in consequent table is as

61 Other (Note the contract Transfer) Contributions: Unconstructed of the contract compact activation in the production of the first period of the period of the period of the first period of the

#### Town of White City Notes to the Linancial Statements As at Devember 31, 2022

(v) Assets Held für Safe; the namicipality is committed to so ling the asset, the asset is in account for to be sold, one coset publicly so must be for safe, there is an active market for the asset, there is a plan is of section of the asset and the safe is two solubly and explained to be completed within one, year of the financial solution and the

Cash and Temporary Investments	<u></u>		2022	2021
Drops vay Investigans			0.01 200	17418
Forat Cash and Temporary Investments		• • —	694.809	17,416

Casivand temporary invasarsers include half-seps with Largo, Crim deposits, analogable secrets, standishorp temporarestricuts with includes of their meights of less.

3. Tayes Receivable - Municipal	2412.2	2021
Munic pal - Cango;	34.033	101 973
- Arreas	58,012	19,144
	142,200	121 1 197
- Less A lowence to The offectibles	_ <u></u>	
2003 ministral Listensia (1975)	142,500	121.119
School (Current	105.305 {	(29, 83)
Aliela v	11,746	10,217
Total selve of these sectionals as	(*1.2) \$	(1.8,995)
OP	<u> </u>	<del></del>
le fal fasats res civable	5.1/987	100,153
Deduct times received and a collected on Robert of arms in our viction in	55,213	18566
Total Taxes Receivable - Municipat	142,200	124,119
4. Other Accounts Receivable	2022	2021
Leder digital groups must	2050323 \$	19,685
Prove to all proceduratent	2.050 373	
Contract on fees	2.289 503	
Diff.y	273,351	218,824
Pastr	618,704	384 177
Tell, Offini Aggrants Receiv. Via	7,7 (1,939	514 165
Less Allowages for Uncollectives (less	(7,495)	(2,387)
Net Other Accounty Receivable	7,227,364	\$11,978
5. Long-Term to estimate	2022	2021
With twan Marage and Ardian pillinged Reeds abbi-		30,075 9 7.1
8790 GB and Sucres with containing steels, the 21 V3.0 (1524 a 2021) 83 g70,891	3,501 175	
1000 g cillas Receptable	*	0.019 817
Total Long-Term Investments	3,101,175	11,474
L=		13,104,212

#### for Book Indebrediess.

Hank addition assured decar operate according words, transport 2017, \$174,549.

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# Notes to the Financial Statements As at December 31, 2022

eferred Reseaue	2022	2021
Recreation Committee	29,541	25.54
SILLP Grant Feeding	808,078	3,53
Pablic Reserves	-	20.12
Plane og and Doky i garent for a		882,70
Sabd vision Projects	30,413	-7,17
White Hatte Protective Capital	29,823	29,82
Psychospections	460	40
Water	57,343	
Recognition	74.78	
Chalon: Work	2,343	
Prepaid Taxes	199,400	174.36
Total Deferred Revenue	1,222,089	1, 177,89
ong-Term Debt	2022	2021
Deserting payable to Morticinal Linearing Corporation of Saskatehowan at 94,749		
per year the risk no internal at 5.15% per canada grapa again 2023.	S12 982 İ	609-15
Backers acceptance four payable with RBC with interest only payments of 3.03 wiper annum and 10 tember 31, 2023 and variable quarterly princip. Landinterest rate swap		
payments Germather expiring October 25, 2088	3,800,500	3,500,an
Bartlers acceptance I series varie with RBC wifes anable quarterly principal and	i 1	
interest rule swap payments of 2.9% a per a orago jespin ng October 17, 2016.	6431.000	3,58570
Interest rate swep agree nent with The Bark of Nova Scot a with 196 (400), many	i <del></del>	
princip. I physicias and fixed interest rate payment of 3.10% per annumptus (forting)		
	6,657,500	

Hade a principal and interest repayments are estimated as to lower

Year	Pa in eignel	Interest	Current	Prior Year
2023	454.885	41.20	881,637	488,671
2024	589,234	408,266	596,010	548,788
2023	602,249	883,223	485,624	635,373
20.95	621,179	\$48,551	979,730	853,793
2027	639,654	\$3 (180)	577.813	7-0,124
The same	\$ 226,350	1,930,990	10.176.630	9,631,431
Halance	11.131,482	3,863,972	14.995.454	9,833,740

The dely limit for the roy in self-atoral government to be rowers on a service resignites for the proceeding in	
ye - The Manneigal field Versaletion Ird )	7,000,000
Ples addition Euprope of debt from the Sesh achievan Marie pai Bellia - September 21, 2006	1,160,883
Provide Biography would debt from the Southers win Manie partition assumption 2018.	3,30 (350)
Parallelifered approved disht normals Soak to sower Marie pid Biological Copil grad, 2019	3,88 (,000)
Plassa libition in approved distriction (the Said) for lower Marie pal Boreli. (Massa 21, 2, 2)	5X 0.30
Sets (debit in itself the town)	19/30/2009

### Town of White City Notes to the Financial Statements As at December 31, 2022

#### 9. Pension Plan.

The Municipality is an employer member of the Manicipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Coronassion of MJ PP, representing plan member employers is responsible for everseeing the management of the pension plan, including investment of assets and administration of benefits. The benefits accrated to the employees from MI PP are calculated using the Pensionable Years of Service, Highest Average Salary, and the plan accrainding

The contributions to the MIIPP by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and diabilities, and the net pension assets or habilities for this plan are not recognized in these financial statements. The Manie pality's contributions are expensed when due

levery three years an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan fording. Any determined deficiency is the responsibility of the participant greenplayers and employees.

Details of the MEPP are estellows.		2022		2021
Meniber configur, or nite (percentage of salary)	•	9,07%		9,100%
Municipal contribution rate (percentage of 83° my)		9.00%		9,00%
Member contributions to the year	5	135,431	8	1.56,90n
Minimpel contributions for the year	S	155,431	5	126,906
Actuarial extrapolation date	Dec	31,2021	$D_{\alpha \beta}$	431-5930
Plan Assets (in thousands)	5	3,568,400	8	3.321,428
Plact labilities (in the rands)	S	2,424,014	S	2,382,526
Plan Surplus (in the asands)	S	1,144,385	8	\$38,900

#### 10. Risk Management

The Mine's pality is exposed to financial risks from its financial assets and liabilities. These risks or and excedit risk. Equidity, is known that risks

Credit Riskt is the risk to the Manieipality from potential non-payment of accounts receivable. The credit risk related to the Manie pality's receivables from the provincial government, tederal government and their agencies are considered to be morned. Management reviews accounts receivable on the eleven posits to determine it a valuation allowance to necessary to reflect any impoinment in collectability.

Liquidity Risks is the task that the Manacipality will not be able to meet its frameful abbyrations as they come any. The Manicipality traineds Equidity risk by modiforing endyets and paraturing adecoate cash belonces.

Market Risks is the risk that the Line value or future each flows of a financial instrument with fluctuate occurrent changes in market interest rates or fair market values. The Municipality's intaket exposure relates to each end cash equivalents and so ap long term debt interest. The Municipality's market exposure relates to long term investments in mutual finds and shares.

11. Trusts of the Municipality	2022	2021
McKenza Point Deposit cheld in this:	85,023	84,383
Interest acriced, secraed	274	135
Total Long-Term Investments	85,299	84.518

#### 12. Comparative Figures.

Prior year young active lightes have been a stated to conform to the Contest year's presentation

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# Town of White City Schedule of Taxes and Other Unconditional Revenue As at December 31, 2022

4, 11, 114	ceniner 31, 2022		
A.A.	2022 Rudget	2022	Schedule 2021
XES  General maniega/ tax fgxx		1 :0= 01	
Abatements and adjustments	3,548,595	3,557,087	3,339,169
Discount on parterly year loves		(873)	11,77
Net Municipal Taxes	1.140,000)	1488,977)	1 279,03
Petash tax shing	3,086,395	3,067,243	2.867,81
Trailer heggs tegs	'	-	
Penalties on tax orreats	25,000	14.147	14.50
Special tax levy		14.14	13,89
Other (Spring)	] [	-	
tal Taxes	3,106,395	3.081.390	2,885,70
	. Edivoliti	DESCRIPTION OF E	2,000.47.0
CONDITIONAL GRANTS			
Revenue Sharmy	7:3,623	789,436 }	697,38
Organizad Fidaligt		-	
Safe Restart Program	-	-	
Otaci		-	
tal Unconditional Grapts	703,623	789,436	697,28
ONTS IN LIEU OF TAXES	<b>-</b>		
Tedera!	L . <u> L</u>	- į	
Provincial			
S.P.C. Hicetrical	-	-	
SaskEnergy Gas	-	- }	
TransGas	-	- [	
Central Sarvige		-	
Sink Let	1,977	1,656	1,60
N.GA	<u> </u>	-	
Local (The			
Housing Authority	-	-	
C.P.R. Marriag	-	-	
Fronty Land Entitlement	' -	- [	
Other) Syst (fr.)	<u>-</u>	-	
Other Government Employs			
S.P.C. Surpharge	-	-	
Sask Prierry, Sancharge	•	-	
Other, (Springly)		-	
al Grants in Lieu of Taxes	1.977	1.656	1,601
W. L. S. L. S. P. D. L. L. L. S. S. P. S.			
TALTANUS AND OTHER UNCONDITIONAL B	HIVENUE 3,811,945	3.872, 182	3,582,595

# Flown of White City Schrödier (Copressing and Capital Revenue by Fouction Av at Hecensley, 31, 2022)

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GUNDRAL GOVERNMENT SERVICES			
Uprasting			
Of or Normand Revulty			
Leveland Colorege			
*Calmi word	5.750	1/21	3.144
+8 day of eq.(7) 28			200
1 teat sy peor its tings, diems		2.742	[6,X*3
Letal Lyes (Cherges	14,772.1	23.7.0	77 East
Carteff for capital asset is figure and a loss of		.	
-1 o disalys - py h	- 1		
Investment message of Lagranissians	10.80%	267,133	195,173
- Franca (g	٠.	10,000	
Garlindher New member Weylen (e.	1,950	719 -75	138,841
Conditional County	·		
Studyed Employered		.	
+ Mr 1			
+ Calva			
Let 1 Condition 10 miles		.	—
Letal Operating	1, 24 (	135.4.6	(88,944
Cap or	L	'	
Charleton County			
Canada Community 31 (19m G 20g p) CRS .		.	. i
-1UI:			
Program of Passaster Associating			i
VII.9		.	·
or Single Sping Co.			
Total Capital	<del></del>		·
Hesterician fig Reviews (Specify, gloss, )	<del></del>		
Total General Government Spraige	122,372	3 10 9 34	
	127,5 =	544.8.79	4884(11)
PROTECTIVE SERVICES			
Oper <u>ation</u> e			
Littur Signapity Reviews		··-	
Light CodS Pargus		.	٠.
- New cyclinological	21.8 - 11	278.8 3	production of the production o
or of East and Country	1 (4.4)	11000	26 (318)
<ul> <li>Commodified to the control of soft contract these</li> </ul>		.	411
the small of the Levy Boyer.	53.4		25,443
Total (C. a. Seman fed Ligaring)	(5.7.1.4)	(75.89.1)	98111
Congress of Greens	i		
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100 100 100			
OBTE		. İ	
96 a 157 . A.			
Total Certificand County	— <del>;</del> ———————————————————————————————————	· . i	
Total Open drug	155,561	1785.33	168.731
Capitol	1		
Conference Character	·ı ·- ·		
of an aday beaming over address and at \$115 a			
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Profite I Hawkin Associate	· ' '	- 1	
		- 1	
<ul> <li>Let be sample</li> <li>SS 1.2</li> </ul>	1	.	
I	1 .	[	87.7
A Superficient ex		< : - ;	2.9
Fold Capital		: : !	3.31
Hystructure g Reserving (Specific, 4500) (	<u> </u>		
Trafal Perifertion Services	107,575	184.167	74,511

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## Town of Whate City Schodule of Operating and Capital Revenue by Lunction As at December 31, 2022

As an December 31, 202	12		
	2622 Budger	2022	Nobedie 2 ( 2321)
REVISION CHON SERVICES			
Operating			
Office Segmenton by Comp	1 ;	- 1	
LOS CONTRACTOR	l i	9,	
of finder work	11:-11		1:
- Sulvival supplier	:	90	
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(1 to tag)	275700	1.7533	
Total Tees and Charges	230,000	135,575	8.85
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Others See as		7	.11
Ush a their September Revenue	210 200	11000	11.11
Craffith of Counts	7	.,,,,,	
- 3 Read 1.9			
- St. Cort Lingboyn -		7-9-2	
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ietali ordata nal Cristi.	<u>:</u>	X 5 7 7 7	
mal Operating	730.90	2.50-1	
angreggewith; apital	2""	**********	:::'^'
Totaloo a' Sitano	<del></del>	–т	
Care 1st open, attested dug to date 10	. 515.25.1	1.17.0%	: 61
103 t	! "" "	10.7%	. 111
	'	.	
<ul> <li>RGR efficient (1903) 130 deconders and Calverre Process of Transactions</li> </ul>		13.1%	933
MTP	90.434	15 1 1	271.16
(1s) Develop to (Lees	19.411-	' ' '	. 1.11
	· · · · · · · · · · · · · · · · · · ·	3,744	<b></b>
otal Copy titl	4947.44	pofit, o	<b></b>
ond Coperation Revenue (Aparty), global (	• !		9855
otal Copetal Cornelating Revenue (Apology, If any 1 otal Tauropsytotium Services		(0) (3 / 0) (0) (226)	9855
ond Copend Retriefuting Revenue (Apoety), If my 4 ond Transportation Services SVIROSVII STALLANDER, RUCHILA, HIPSERVICES	• !		9855
ond Copend Cornelating Revenue (Apoly), If my ( ond Transportation Services SVIROSVII STAILAND IX BUICHILAT HESERVICES Operatorg	• !		9855
oral Coperat  Learne buting Revenue (Aporty), if may (  oral Transportation Services  NVIRGINAL NEW ANDRY BUTCHIER HISERVICES  Presented  [90] it Segmented Secence	• !		900
oral Coperat  Learne buting Revenue (Apology, If may )  oral Transportation Services  NVIRGINAL NEW ANDRY BUTCHILLAL HUNERVICES  Intrating  On in Segmented Service  Theorem Columns	7125(42)	(46-1,226)	729,83
oral Coperat  Cornelating Revenue (Apology, globy);  oral Transportation Services  NVIRGINAL NEAR AND AND ARTHUR BUICHIE ALTHUR ERVICES  Operating  On a Segment of Section  Transport of the services  White and Cosperative	• !		729,85
oral Cope (1)  Learne buting Revenue (Apology, I) (a)   1  oral Pauropsototium Services  [NVIRONALINEAL AND REPORTED [III A] [III NERVICES  [pretating   Displayment of Service   1 orange (Composition)   2 orange (Composition)   2 orange (Composition)   3 orange (Composition)   4 orange (Composit	125(E)	(10) (226)	729,85
oral Coperat  Cornelating Revenue (Apology, globy);  oral Transportation Services  NVIRGINAL NEAT AND REBUILD HEAT HENERVICES  Operating  On a Segment of Section  Transport of Transport (Coperation)  As a constitution of the c	7125(42)	(46-1,226)	729,83
oral Cop (a)  Cornelating Resenting (Apology, I) (a)   1  oral Transportation Services  SVERGSMENTAL AND FREERING HEAT THESERVICES  Or of Segmented Severage  Transportation  With a d Orap (Dec., 1996) and (Dec.	125(E)	(10) (226)	729,83
oral Cop (a)  Cornelating Resenting (Apology, I) (lary )  Stall Transpositation Services  SVERGSMI STALLAS [FF], BUTC [H.A] [HFSERV]C [S  Operating  Proposition of Common	41 m	(71)	729,83
oral Cop tall  cornelating Resenting (Apology, I) alog ( cotal Transportation Services)  SVERGYMENT AT AND FREE BLECHE AT THE SERVICES  Operating  On a Sequented Second  Theories (Contacts  With and Cosper (Theories)  To the Terrical Congres  and the Septembers, and exercises (  Theories (Contacts)  The Terrical Congres  and the Septembers, and exercise (  Theories (Contacts)  Theory (Contacts)	125(E)	(10) (226)	729,83
oral Cop tall connectating Resonance (Apology, If along) cotal Transposatorium Services  SVIRGSMI STALL ASTORIUS REICHILA, THESERVICES  Or of Sectional Colors of the Apology of the Apolo	41 m	(71)	729,83
oral Cop tall  cornelating Resenting (Apology, II aloy )  oral Transportation Straines  SVIRGINAL NEAL AND FER BLIC HEAT THESERVICES  (presented)  Traines (Common Apology (Co	41 m	(71)	729,83
oral Cope and tentric Interpretation Services  SVIRTINAL NEW TABLES BLICHT AT THESE RVICES  Interpretating  On the Segment of Section  The construction  What will be strong the construction of the construct	41 m	(71)	729,83
oral Cop tall  cornelating Resenting (Apology, If they )  stall Pathognatistian Services  SVIRGINALINEAL AND REPORTED HEAT HENERALES  (pretating    Decreased Contract   Windows Contract   Windows Contract   The Terrical Congress   The Terrical Co	41 m	(71)	729,83
oral Capstall termelating Resource (Apology, If they )  oral Pathosphartation Services  SVIRTINAL NEW VALUE RELCTIFIED THE SERVICES  (pretating    Proceedings   Proceedings   Procedures     Procedure Colonics     Washer Specified     Procedure Colonics     Washer Specified     Procedure Colonics	41 m	(71)	729,83
oral Cop tall connectating Resonance (Apology, If also)   cotal Parasopsatorium Services  SVIRTISMI STALL ASTRICTURAL HIPSERVICES  Iperating    One Sopmented Section   Treatment Control   Windows Specific   Text Text and Congres   much prospecific   Text Text and Congres   Text Text Text Text Text Text Text Text	41 m 4 m 4 m 4 m 4 m 4 m 4 m 4 m 4 m 4 m	(#41.226)	729,83 729,83
oral Capstal  Learne Inting Revenue (Apolity), if they i  stal Patrix partition Services  SVIRTIXMI NEST AND EXPERIENCE III AT THESE REVISES  Interacting  Provide Science  The cast Contact  What is also for specified  The The cond Congres  The The Congres Congres  The The Congres Congres  The Cond Congres  The Cond Congres  The Cond Congres  The Cond Congres  The Cond Congres  The Cond Congres  The Cond Congres  The Cond Congres  The Cond Congres  The Cond Congres  The Cond Congres  The Cond Congres  The Cong	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(704, 226)	729,83 729,83 3 ~~ 4 ~~ 37,23 80,73
oral Cap tall  cornelating Resenting (Apology, If they )  stal Transposatorium Services  SVIRTINALINI AL ANDRE RELCTIFIAT HENERVICES  Iperating    Oran Segmented Sevence   Transposatorium	41 m 4 m 4 m 4 m 4 m 4 m 4 m 4 m 4 m 4 m	(#41.226)	779,85 779,85 3 ~~ 4 ~~ 37,23 80,73
oral Cap tall  cornelating Resource (Apology, If they )  stal Transposatorium Services  SVIRTINALINI AL ANDRE RELCTIFIAT THESERVICES  Iperating  Of the Segmented Secence  Transposatorium Services  William Segmented Secence  Transposatorium Segmented Secence  Segmented Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Secence  Transposatorium Segmented Segment	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(704, 226)	729,83 729,83 3 ~~ 4 ~~ 37,23 80,73
oral Cap tall cornelating Resenting (Apology, If they )  stal Transposatorium Services  SVIRTINALINI AL ANDRE RELCTIFIAT THESERVICES  Iperating    Oran Segmented Sevence   Transposatorium	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(704, 226)	729,83 729,83 3 ~~ 4 ~~ 37,23 80,73
oral Cap tall  cornelating Resource (Apology, If they )  stal Transposatorium Services  SVIRTINALINEA (ASIER, RELCHIEA) THESERVICES  Interacting  Of the Segmented Section  The cornel Controls  Why to be different to the control of	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(704, 226)	729,83 729,83 3 ~~ 4 ~~ 37,23 80,73
coal Cap tall learner bring Revenue (Apolity), if they 1  stal Transportation Services  SVIRIYMI NEST AND RELEASED HEAT HESERVICES  Interacting  Provide Provided Section  We also did to specificate  For the coal Courts  and the specific  for the coal Courts  and the specific  coal Color Nation belows to  for all the released below to  for all the released below to  for all the released below to  for all the released below to  for all the released below to  for all the released below to  for all the released below to  for all the released below to  for all the released below to  for all the released below to  for all the released below to the specific below to the released b	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(704, 226)	729,83 729,83 3 ~~ 4 ~~ 37,23 80,73
oral Cap tall  cornelating Resource (Apology, If they )  stal Transposatorium Services  SVIRTINALINEA (ASIER, RELCHIEA) THESERVICES  Interacting  Of the Segmented Section  The cornel Controls  Why to be different to the control of	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(704, 226)	729,83 729,83 3 ~~ 4 ~~ 37,23 80,73
conflicting Resource (Apolity), if they is conflicting Resource (Apolity), if they is conflicted Structures  Symmetrial  Or in Sequented Structure  The conflicting of the sequence  The conflicting of the sequence  The conflicting of the sequence of the s	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(704, 226)	779,85 779,85 4 20 4 20 57,22 57,23
coal Cap tall learner bring Revenue (Apolity), if they 1  stal Transportation Services  SVIRIYMI NEST AND RELEASE OF THE ALTH SERVICES  Interacting  Of it Segmented Second  Training Country  Will and the specific to a confidence of the confidence of the specific to the confidence of the specific second confidence of the confidence of	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(704, 226)	779,85 779,85 3 ~~ 4 ~~ 37,23 80,73
conflicting Resource (Apolity), if they is conflicting Resource (Apolity), if they is conflicted Structures  Symmetrial  Or in Sequented Structure  The conflicting of the sequence  The conflicting of the sequence  The conflicting of the sequence of the s	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(704, 226)	779,85 779,85 3 ~~ 4 ~~ 37,23 80,73
oral Cap tall  cornelating Resource (Apolity), if they i  stall Transposatorium Services  SVIRTINALINEAL AND ARDER RELCTIFICAL THESE REVIOLS  [Presented Contents   West and Contents   West and Contents   West and Contents    The Transport Contents   and the service serv	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(704, 226)	729,85 729,85 3
oral Capatal  connectating Resource (Apology, Italia)    stal Transportation Services  SVIRGAMI NUMBER OF AND PRINCIPLE AT HESERVICES  Iperating    December of Courts     West and Oospe of the     Connected Courts     C	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(71) (71) (71) (71) (71) (71) (71) (71)	779,85 779,85 3 %

# Fown of White Lity Schedule of Operating and Capital Revenue by Lunction As at December 31, 2022

. As at the territori 51.	-1'4-		5 1
	2022 Hodget	2022	Nd 65 36 7 × 20 21
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enating			
Oil or Negarantia Records	1 .	····· · <del></del>	
Lees and Charges	l i	I	
Maintenance and Description Charges		:	
- Land Large digresol for to fine	1,50	61,430	
Total Egysmat Goryes	1,500	61.132	l^
<ul> <li>Lang ble rapidal asset sales open thoset</li> </ul>		.	
+ Other (Vpc mtg.)	•		
Lord Odler St., nemad Revenue	17.00	61,467	
(Cook) and Oroits			
<ul> <li>Studget Finiployeer ()</li> </ul>	-		
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<ul> <li>Provincial Disaster A wild order</li> </ul>		:	
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MER		-	
- Otion Operator	+		
- Chias Oyrangar tal Capital	-	-	
- O'ine (Specify) (al Capital structuring Researce (Specify) if our y	-	-	
and Capital estructuring Revenue (Specific if our ) old Planning and Development Services	- - 1,240F	61,4465 -	!!
- Office (Specify)  (all Capital Structuring Research (Specify) # mirry	1,240	्राजसङ्	!!
- Office Operator  (all Capital  structuring Researce Operator (from )  (all Planning and Development Services  (All Allton AND CULTI RAL SERVICES  (Calcuting)	1,240	्राच्याह्	!!
and Capital structuring Researce Obserting them ) ful Planning and Development Services  CREATION AND CLAIR ALL SERVICES  (CREATION OF SERVICES AND A CLAIR RAL SERVICES  (CREATION OF SERVICES AND A CLAIR RAL SERVICES		1.13 fts	
CREATION (ND CULTI RAI, SERVICES)  Out of September (Specific Hour)  out Planning and Development Services  CREATION (ND CULTI RAI, SERVICES)  Out of September (Revenue Less and Char, as	(s** 50)	1,9 %	
CREATION (ND CULTERAL SERVICES  Out of Separated Revenue (Specific Hour)  out Planning and Development Services  Out ATTON (ND CULTERAL SERVICES)  Out of Separated Revenue  Text of Chaptes  Text of Chaptes	(3.1.130) \$3.1003	123 fa 20 128	×1,0
CREATION (ND CULTI RAI, SERVICES  Out of September (Specific Hour)  of Planning and Development Services  CREATION (ND CULTI RAI, SERVICES)  Out of September (Revenue Less and Chaptes)  For a Chaptes	(s** 50)	1,9 %	×1,0
Chica (Specific Heat)  (all Capital  Structuring Researce Object for Heat)  (all Planning and Development Services  (CREATION OND CULTI RAL SURVICES  (CREATION OND CULTICATION OND CONTROL OF CONTROL OND CONTROL	(3.1.130) \$3.1003	123 fa 20 128	81,8
Color Pyranger	[31,730] \$5,003 \$6(15)	1.03 fb - 26-128 123,692 	×1,3
Collect Dynamy	(3.1.130) \$3.000	123 fa 20 128	×1,3
Chile Pyrany	[31,730] \$5,003 \$6(15)	1.03 fb - 26-128 123,692 	×1,3
Contact Pyracy     Int Capital     Structuring Revenue   Obsection it out     Int Planning and Development Services     Cartest Polymer     Cart	[31,730] \$5,003 \$6(15)	173 fg 26 128 123,693 143,995	×1,3
Contact Pyracy     Int Capital     Structuring Revenue   Obsection it out     Int Planning and Development Services     Cartest Polymer and Revenue     Less and Chartest	[31,730] \$5,003 \$6(15)	1.03 fb - 26-128 123,692 	×1,3
Contact Pyresy	[31,730] \$5,003 \$6(15)	173 fg 26 128 123,693 143,995	81,3 81,3 
Contact Pyracy     Int Capital     Structuring Revenue   Obsection it am     Int Planning and Development Services     Cart ATTON AND ACTATIONAL SERVICES     Cart ATTON AND ACTATIONAL SERVICES     Of an Septial field Revenue     Less and Albert as	481 (20) 35 (00) 481 (20) 381 (20)	173 fg 26 128 123,693 143,995	\$1,5 \$1.5
Contact Pyracy     Int Capital     Structuring Revenue   Obsection than 1     Int Planning and Development Services     Cart ATTON AND ACTATIONAL SERVICES     Cart ATTON AND ACTATIONAL SERVICES     Of as Septia that Revenue     Less and Chaptes     Conditional Chaptes     Structure and constant     Conditional Chaptes     Structure and constant     ATTON AND AND AND AND AND AND AND AND AND AN	(81 %) (85 ms) (61 %) (62 %)	173 fg 26 128 123,693 143,995	\$1,5 \$1.5 \$1.5
Contact Pyracy     Int Capital     Structuring Revenue   Operation II must     Int Planning and Development Services     Cart ATTON   VND CULIT RATE SURVICES      481 (20) 35 (00) 481 (20) 381 (20)	173 fg 26 128 123,693 143,995	81,5 81,5 	
Text Office (Content of the Content of the Content of	(81.700 (85.003) (61.703) (61.703) (71.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1,5 \$1.5 \$1.5
To d Conduct. Per Services   Conduct. Services	(81.700 (85.003) (61.703) (61.703) (71.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1.50 \$1.50 \$1.50 \$1.50
all Capital Structuring Revenue (Operification) (all Planning and Development Services)  CREATION AND CLAIR RAL SERVICES  CREATION AND CLAIR RAL SERVICES  CREATION AND CLAIR RAL SERVICES  (Creating Development Revenue   1 constituting   1 const	(81.700 (85.003) (61.703) (61.703) (71.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1,5 \$1.5 \$1.5
ACTION OF A CLAIR AND A CLAIR RAY STRAIT ASSESSMENT OF A CLAIR RAY STRAIT ASSESSMENT OF A CLAIR RAY STRAIT ASSESSMENT OF A CLAIR RAY STRAIT ASSESSMENT OF A CLAIR RAY STRAIT ASSESSMENT OF A CLAIR RAY STRAIT ASSESSMENT OF A CLAIR RAY STRAIT ASSESSMENT OF A CLAIR RAY STRAIT ASSESSMENT OF A CLAIR RAY STRAIT ASSESSMENT OF A CLAIR RAY OF	(81.700 (85.003) (61.703) (61.703) (71.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1,5 \$1.5 \$1.5
ACTION OF A CLAIR AND A CLAIR RAY STRAIT ASSESSMENT OF A CLAIR RAY STRAIT ASSESSMENT A	(81.700 (85.003) (61.703) (61.703) (71.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1.50 \$1.50 \$1.50 \$1.50
all Capital Structuring Revenue (Operity Home) ful Planning and Development Services  ORLATION (NDA CLIT RAL SERVICES  OTHER Segmented Revenue Less and Charles	(81.700 (85.003) (61.703) (61.703) (61.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1.50 \$1.50 \$1.50 \$1.50
Total Capital	(81.700 (85.003) (61.703) (61.703) (61.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1.50 \$1.50
all Capital  Structuring Revenue (Operity Home)  (all Planning and Development Services  (all ATION AND A CLITTRAL SERVICES  (all ATION AND A CLITTRAL SERVICES  (all ATION AND A CLITTRAL SERVICES  (b) A Septic ded Revenue  (c) A Septic ded Revenue  (c) A Septic ded Revenue  (c) A Septic ded Revenue  (d) A Septic ded Revenue  (e) A Condition of Condition  (e) A Condition of Condition  (e) A Condition of Condition  (f) A Condition of Condition  (e) A Condition of Condition  (f) A Condition of Condition  (e) A Condition of Condition  (f) A Con	(81.700 (85.003) (61.703) (61.703) (61.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1.50 \$1.50
all Capital  Structuring Revenue (Opecific Hour)  (all Planning and Development Services  ORLATION (NDACIALIRAL SERVICES  OTHER September Revenue  Less and Chaptes  Food the stand Chaptes  Food the stand Chaptes  Food Control Chaptes  Stand Planging and Experime  Condition of Chaptes  Standard in property  Food Condition of Chaptes  Standard in property  Food Condition Points  Other September Chaptes  Standard in property  Food Condition of Chaptes  Other Condition of Chaptes  Standard in property  Condition of Chaptes  Condition of Chaptes  Standard District Association  Standard District Dis	(81.700 (85.003) (61.703) (61.703) (61.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1.50 \$1.50 \$1.50 \$1.50 \$1.50 \$1.50 \$1.50
and Capital  Structuring Revenue (Operital Hour)  out Planning and Development Services  Our ATTON (ND CULTI RAL SERVICES)  outring  Of at Septic field Revenue  These of Ching is  That Condition of Condition  For a Office Septic field Revenue  Condition of Condition  Structure of Condition of Condition  Structure of Condition  Structure of Condition of Condition  Structure of Condition of Condition  Structure of Condition of Condition  Structure of Condition  Structure of Condition  Structure of Condition  Structure of Condition  Outropy of Condition  Condition of Condition  Outropy of C	(81.700 (85.003) (61.703) (61.703) (61.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1.50 \$1.50 \$1.50 \$1.50 \$1.50 \$1.50 \$1.50
Continue C	(81.700 (85.003) (61.703) (61.703) (61.703)	123 fg 20-128 (33,995 (33,995) (43,995) (5,775) (43,955)	\$1.90 \$1.90 \$1.90 \$1.40

# Town of White City Schedule of Operating and Capital Revenue by Function As at December 31, 2022

As at the empty (1, 2	"""		
	2022 Budget	2022	Schodide 2 2021
TILITY SERVICES			
Operating			
Office Segmented Revenue			
Lees and Charges			
- Water	1,547,723	1,400,539	1,481,329
- Sewer	1,088,840	952,458	941,645
- Penaltay, connections, term defeniels, levies	381, 03	833,312	53,399
Fotal Free and Changs	3,077,667	3.588.109	2,478,273
<ul> <li>Tangable capital awet sales - gain (loss)</li> <li>Other (Specific)</li> </ul>	'	:	
Total Other Segmented Revenue	3,037,667	5,188,169	2,478,273
Conditional Grenie			
- Studen) Employment		.	-
- MET 11		-	
$-10 \operatorname{det}(\delta p, \omega f_{0})$		-	
Total Conditional Grants	-	-	
fotal Operating	3,027,667	3,088,109	2,478,273
apit <u>al</u>			
Conditional Grants			
<ul> <li>Canada Community (Ruilding Fixed (CCR1))</li> </ul>		-	
- ICIP		-	
<ul> <li>New Building Conada Fund (SCF, N9P)</li> </ul>		-	
Clear Water and Westewater Frank	- <b>i</b>	-	
- Provincial Disaster Assistance		-	
- MDEC	<u> </u>	.	
- Offige	.	.	
otal Capital		: I	
Restructioning Revenue (Specify, if any)	-	-	-
istal Utility Services	3,027,667	3.188.109	2,478,273
OTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	N4,752,482	3,464.882	4.178.988
I MMARY	1		
otal Other Sygnestical Revenue	4.793,167	3,969,907	3.231,420
on! Cor Stional Grants	82.848	189,981	81,989
of FC ap fol Oneits and Cost inations	486,173	(688,006)	803,579
estriction, Revenue		-	
OTAL REVENUE BY FUNCTION	4,752,482	3,464,882	-1.178,988

#### Town of White City Total Expresses by Lunction As at December 31, 2022

As at December 31	. 2422		
GINLRAL GOVERNMENT SERVICES	2021 Rudget	2022	Schiddle 3 + 1 2021
Carabid Catana Catana (addition)	081,9 (4)		
Wares in There?():	762,318	· I	185,819
Protess and the magnatisatives	713.837	\$ 18 9-in	659,2 8
Dilaties	1	5 (5.621)	\$28, .43
Maintenance inaterial coad supplies	[6,850]	11.793	18,859
Offacts and contribution of operating	.21.471	122,313	99,60 6
	1,870	2,008 (	1,000
- Aujut f An antization			
lide get	65,837	\$2.110	54,910
Allowance for a spell equity	\$2,8 (0)	78,763	50,938
Other Cyc. Co. 1	!: !!!	. ;	-
Longer of Compressed Services	<del></del>	;	
Restructioning (Specify, if may)	1.991.215	2,040,586	1,498,472
	<u> </u>		·
Datal General Government Services	F.9531.245	2.010,986	1,495,472
PROTECTIVE SERVICES			
Police protection			
We exclude order	-	- [	
Progressional Confractationary less	20,80	21.8,213	175,806
Ctrimes		-	.
Maintenance, orderer and supplie:	-	.	- 1
Figures and consideration is expensing a		-	-
- Grada'	-:	.	- [
Other (Seggreg)	J. <u></u> - i	<u> </u>	-
Fire protection			
Warres at 3 Deng () .	147,659	[48,481]	139,300
Profession 23 Januarical solvings	153,239	69.450	62.133
E than	8,390	9.131 [	9,488
Mointer incommaterial in Engipties	30,500	(2.516)	19,246
Greats and continuing may expendent	13/359	16.515	17.230
s capit d	1 .	.	-
Arrottszifica	82.512	55.830	79 (7)
Siteresi	-	.	.
001 - (Navana)		-	
Protective Services	4/200211	571.899	536,700
Restructuring (Specific if ma)		-	——- ·i
Total Protective Services	620,211	571,499	520,700
TRONSPORTATION SERVICES			
Wages and some its	415.517	141,3	\$75,758
Essiles on As Instruct of Services	789,918	198,517	132,761
E 111 es	96,816	760 PHO 1	
Matthew against as always to	55,350		50.473
tricks	9,500	88,010	80.155
Grants and consideration as congruency	7,5-11	2.873	13,951
. ga.l	;	.	
Americans	i cosil	\$31.668	
Press	''''	201,002	293,331
100er (8) (A)	'	-	.
Transportation Services	1 214 510 1		617.500
Restructuring (Specify, if may)	1,220,510	1,1,55,787	947,504
101-l'Transportation Services	0.229.519 [	1,035,437	- 34-201
· · · · · · · · · · · · · · · · · · ·	1,129,519		917,504

#### Town of White City Total Expenses by Function As at December 31, 2022

	2022 Budget	2022	Schedule 3 - 3 2021
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wayes and benefits			-
Professional Contractual services	292.707	304,764	271,931
Lifties	900	77.1	608
Mointenance, praterials and supplies	4,000	ŀ	2,225
Grants and contributions - ogenating When the and		i	[
Waste disposal Parthy Health	'	- 1	-
	'	•	- [
- capital			
Waste disposal	'	-	-
Prédic Health Amortization	'	-	-
Interest	'		-
Other successed i mary'l googs	'		-
Environmental and Public Health Services	296,807	2055241	<del></del>
Restructuring (Specify, if any)	270.3107	305,539	274,764
Fotal Unvironmental and Public Health Services	296,807	305,538	274,764
	T. ACKNA	2000/2004	214,704
PLANNING AND DEVELOPMENT SERVICES			
Wages and benefits	296,783	393,078	275,731
Professional Contractual Services	77,160	56,811	\$1,976
Utilities		-	
Maintenance, anatoxia/s and supplies	4.601	9,871	3.119
Grants and contributions - operating	· [	-	-
- capital		-	-
Amort zation	!	-	- 1
Interest	- [	-	- [
Other (Specify)	- !	-	
Planning and Development Services	377,944	354,660	.529,826
Restructuring (Specify, if any)			-
Total Planning and Development Services	377,944	354,660	329,826
RECREATION AND CITATURAL SURVICES			
Wages and herefits	113,395	411.073	1.6833
Professional Confluential services	85,303	73,105	(7,887
Sailites -	30,890	29,000	12 (90)
Malatenance, materials and supplies	9083	63,141	92,102
Grants and contributions ( operating)	05,653	64 165	63,590
- asapita!		.	
Amortization	183,890	122,75%	1.51,879
allerest		-	1.
Allesconce for a reoffeetible			.
Office - Programs and events	(9,500)	65,5656	25,150
Recreation and Cultural Services	969,184	828,425	760,230
Restrictiving (Specify, if any)			
Total Recreation and Cultural Services	969.181	828,425	760,230

#### Town of White City Total Expenses by Function As a) December 31, 2022

School, a Fig. C. 2022 Budget 2022 2021 TUBLITY SERVICES Wages and benefits 1400920 205,082 198,481 Professional Continuum services 237,168 167,799 190,959 Ditthes 22,645 16,877 16,106 Maintenance, materials and supplies. 37,290 28,363 43,986 Grants and goods bations - operating 476,673295,312 286,627 cage tall Amortization 345,647 343,383 340,947 Interest 381,648 483,385 286,432 Allowance for Uncollectable. 5,408 Other\_Water purchases ...9m9.5781,067,250 1,084,162 Utility Services 2,761,291 2,605,261 2,436,063 Restructuring (Specify, if any) Total Colity Services 2,761,291 Z,605,361 2,436,463 TOTAL EXPENSES BY FUNCTION 6.783,559 7,812,056 8.186.171

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			7.5%	744.3	-	11.0		186.7
State Co.		:	1000	•	<del>-</del> .			2 2 2
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Fown of White City Schedole of Langable Cipital Asses by Dipper As at December 31, 2022

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16,3647,486 7.483 80.00 0.054,000 104.27.62 2000 Ä ā Ģ 11430 500 3,221,418 ART 500 0 Salvades 4 2,932,912 3 355263 : :: 3,187,176 . . . . . \$110,305 ¥. 1. \$ 5.5% W.T.: And the control of th Acontrollated Americante a Cost Benefit of the Street, · 图形 1 电影 1 多多数 Aug bus

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10,718,978 89.1.903 1.06 0,221 ..... 164,468 | 881° 881 | Block 121 1364,199 11,547,593 escalar del mascratteres Sociales dependentes de remitte ventra escalar del Set Look Value

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	:			2022					190
	Ginerannell	Printedire	Transportation Service 1	+ manomeratal	Chaming &	: Recreation	Water &		
Yeeland		 			ļ		_		:
Note that the second	1887		4.86.39			dawn see	24.04 CV	10 Sec. 186	表の支
Company of the Compan		1.8.	700 x			\$\frac{1}{2}\frac{1}{2}	# 1.8% 		201240
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			<u>.                                     </u>				<u>.                                      </u>		
The up tool code	1,285,3X3	1,002,200	19/20/044		<u>.</u>	5605.601	25,214,716	13875,75	angody,4%n
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Net Blook Valer	[1748'96]	315,10	16.732.56X	Ŀ		3,712,634	20285.643	FR215/674	Jedakenia:

For mof White City
redule of 1 ingelote Capital Several w Emission
Verst December 11, 2021

# Town of White City Schedule of Accumulated Surplus As at December 31, 2022

VI AC DECEMBER 5	1. 1011		Schadure 8
	202 i	Changes	2022
UNAPPROPRIATED SURPLUS	7,701,715	(2,723.838)	4,977,877
APPROPRIATED RESERVES			
Asset Renewal - General Government	139,919	0.0994	163,900
Asset Renewal - Protective Services	267,017	(5,744)	261,227
Asset Renewal - Transportation	557,605	104,271	671,87n
Asset Renewal - Recreation & Calture	112,450	(32,412)	119,945
Recreation Committee	3,400		2,400
Fire Degratuent Fundament	7,000		7,000
Occupancy Deparet Forfeitnes	1,4,900		13,990
Carried Over Projects	\$1,959		51,969
Water	ptp 171	513,938	821,090
Sew 2:	500 AST	(13,490)	820, 197
Consponderi Safe ReStack New Deal Grants	387.787	(580,087)	
Fatal Appropriated	3,109,813	(276,254)	2,833,559
ORGANIZED HAMEF, IS (add line) if required)			
Organized Handet of (Name)			
Organized Hamfet of (Name)		]	
Futal Organized Bamlets		<u>-</u>	
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Terepide capital assets (Schadide 5, 7)	36,389,017	5,965,766	42,354,783
Less: Related debt	(7,691,116)	(3,440,399)	111,033,482
Not Investment in Tangible Capital Assets	28.697,901	2,525,400	51,225,501

Average Municipal

Average Nebrod

Polash Mill Rare

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		Nederly	NeSedisle of Nell Rates and Assessments As at December 31, 2022	ACMINITE I			
7							Schooling 4
			PROFERINGLASS	.(1.444		  -  -	
	_		Residential	processes.	Commercial	Parash	
	Agriculture	Residential	C viitifiimiiiiiqimi	Residential	& Industrial	Minds	[9]
	1.1-875	447,170,071	0.00 90 0.0	.	5,000,000,000		501,3541,465
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		CALM	<u> </u>		0.00		123,550
			7 1		: 6		7.627.624

Town of White City Schoolule of Council Remuneration As at December 31, 2022.

Schedule III

		1	Reinfinesed	
Posjtjun	Name	Remuneration	Costs	Fotal
Мауыр	Brian Fergusson	38,153	553	38,700
Court Allor	Rebecca Otroja	17,078	105	17.183
Councillor	Andrew Headlenia	20,920	10.5	26,023
Correillor	Henry Zorn	23,001		20,061
Councillor	Scott McGal	18,034	211=	18.1.39
Corneillor	William Krzysis	21.211	311=	21.316
Conneillor	Kris Mocii	[7,990]		17,990
		,		
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		!		
Listal	<del></del>	156.447	971	157 476

## Town of White City Schedule of Restructuring As at December 31, 2022

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# STATEMENT OF PUBLIC ACCOUNTS 126 | Town of White City | 2022 Annual Report | Statement of Public Accounts

## STATEMENT OF PUBLIC ACCOUNTS

#### MAYOR AND COUNCIL REMUNERATION AND OTHER EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2022 (IN DOLLARS)

	Name	Title	Remuneration	<b>Reimbursed Costs</b>	Total
_	Fergusson, Brian	Mayor	36,468	553	37,021
	Otitoju, Rebecca	Deputy Mayor	16,268	105	16,373
	Boschman, Andrew	Councillor	20,350	105	20,455
	Krzysik, Bill	Councillor	20,101	105	20,206
	Moen, Kris	Councillor	17,350	-	17,350
	Moskal, Scott	Councillor	17,464	105	17,570
Ī	Zorn, Hal	Councillor	21,896	_	21,896
		\$	97,161 \$	316	\$ 97,477

#### BOARD REMUNERATION AND EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2022 (IN DOLLARS)

Board Member	<b>Board Payments</b>
DEVELOPMENT APPEALS BOARD	
Gould, Dennis	190
Schill, Cory	160
Strudwick, Dale	160
Weir, Glenn	160
Wood, Bill	160
	\$ 830

#### WHITE CITY EMERGENCY MEASURES ORGANIZATION

	\$ 4,500
Coppicus, Reagan	1,500
Olsen, Charles	3,000

## STATEMENT OF PUBLIC ACCOUNTS

#### EMPLOYEE REMUNERATION FOR THE YEAR ENDED DECEMBER 31, 2022 (IN DOLLARS)

Employee Name		Title	Salary
Audette, Rodney		Town Manager	160,076
Behrns, Delainee		Junior Planner	80,398
Challand, Josh		Operations Technician	79,765
Colbow, Voula		Town Clerk	114,662
Graefer, Shane	Parks	& Facilities Coordinator	68,364
Haines, Dustin		Tax & Utility Clerk	63,744
Himmelspeck, Ruchelle	Manager of Parl	Manager of Parks, Recreation & Culture	
Horvath, Nadine		Financial Clerk	70,741
Jiménez, Mauricio		Town Planner	115,564
Kozack, Chace	Development Officer		58,237
Landry, Ryan		Foreman	76,878
Li, Liz		Manager of Finance	102,795
Lockert, Justin	Operations Technician		55,346
Morgan, Andrew	Operations Technician		60,847
Nameth, Ben	Assistant Foreman		70,216
Reinkens, Chantelle	Office Manager		77,651
Schmidt, Gary	Manager of Public Works		116,317
Schulz, Randy		Fire Chief	80,423
Virgin, Cassandra	Deputy Town Clerk		60,849
	18 Em	191,249	
		23 Volunteer Firefighters	51,469

#### Note

Employee title represents the employment title of the employee as of December 31, 2022 or at the date of termination or leave.

# STATEMENT OF PUBLIC ACCOUNTS

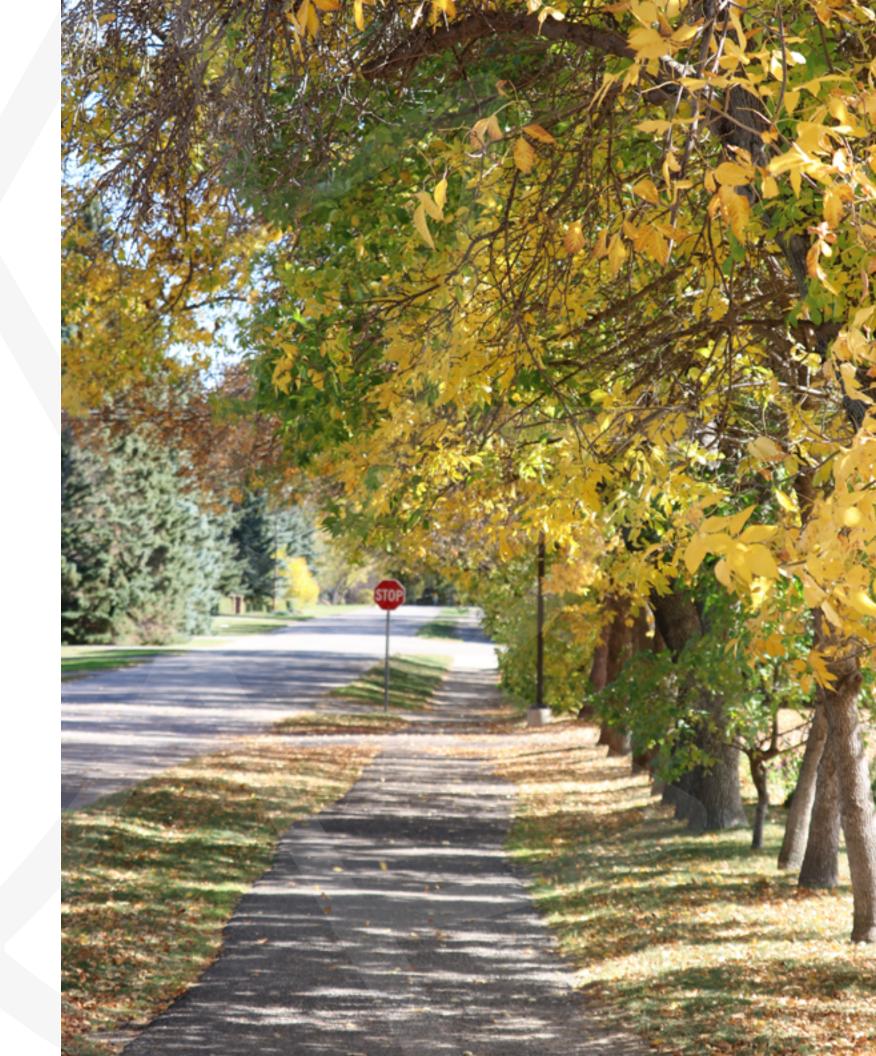
# EXPENDITURES AND CONTRACTUAL SERVICES OVER \$50,000 FOR THE YEAR ENDED DECEMBER 31, 2022 (IN DOLLARS)

Nan	ne Amount
aodbt Architectu	re 628,090
AON Canada Ir	nc 134,396
Corvus Business Advisors Ir	nc 162,471
Double K Excavating L	td 194,046
ISL Engineering and Land Services L	rd 115,900
Kennedy Agrios Oshry La	w 54,012
Loraas Disposal South L	td 273,657
Microag	je 79,697
Midga	rd 139,195
Minister of Finance	ce 2,836,156
Municipal Employees Pension Pla	in 33,626
Munisig	ht 61,150
Playgrounds-R-U	Js 154,133
Receiver Gener	al 643,916
Robertson Strombe	g 51,689
SaskPow	er 104,159
SaskWat	er 1,186,888
Sherwood CO-OP Association	on 52,058
Southeast Regional Libra	ry 52,231
Stantec Consulting L	td 62,296
Saskatchewan Urban Municipalities Association	on 126,897
WCRM158 Wastewater Management Authori	ty 3,237,359

# STATEMENT OF PUBLIC ACCOUNTS

## GRANTS FOR THE YEAR ENDED DECEMBER 31, 2022 (IN DOLLARS)

Name	Amount
Canada Summer Jobs Grant	4,965
Community Initative Fund	4,000
Canada Community Building Fund	95,759
Municipal Revenue Sharing	789,436
SaskLotteries	29,100
MSMW Recycling Grant	59,449
Canada Community Revitalization Fund	80,812
Community Recreation Plan Grant	5,000
SGI Traffic Safety	15,474



## STATISTICAL SCHEDULES

	2022	2021	2020	2019	2018
CONSOLIDATED EXPENSES BY FUNCTION					
General Government	2,010,886	1,498,472	1,591,622	1,444,099	1,432,131
Protective Services	571,499	536,700	479,496	443,841	386,821
Transportation Services	1,135,787	947,504	871,158	913,926	896,452
Environmental & Public Health	305,538	274,764	263,350	263,411	245,620
Planning & Development	354,660	329,826	318,390	260,802	339,330
Recreation & Culture	828,425	760,230	728,417	674,038	718,838
Utility Services	2,605,261	2,436,063	2,530,261	2,594,384	2,248,902
Total	7,812,056	6,783,559	6,782,694	6,594,501	6,268,094
CONCOLIDATED EVDENCES BY	ODIECT				
CONSOLIDATED EXPENSES BY ( Wages and Benefits		2 260 712	2102 842	1 950 051	1,644,330
Professional/Contractual	2,485,482	2,260,713	2,102,843	1,859,051	1,044,330
Services	1,877,770	1,365,214	1,399,805	1,343,780	1,464,900
Utilities	130,689	121,926	133,852	132,305	126,546
Maintenance, Materials, and Supplies	361,489	381,732	520,437	518,514	602,513
Grants and Contributions	375,012	316,333	248,158	367,324	146,995
Amortization	930,949	893,660	857,548	828,341	760,446
Interest	512,048	337,360	282,039	261,705	196,226
Allowance for Uncollectibles	5,408	-	89	300	_
Other	1,133,209	1,106,621	1,237,923	1,283,181	1,306,138
Total	7,812,056	6,783,559	6,782,694	6,594,501	6,248,094
CONSOLIDATED REVENUES BY	SOURCE				
Taxation and Other Unconditional Revenue	3,872,482	3,582,595	3,680,238	3,408,713	3,274,063
Fees and Charges	3,738,311	2,754,828	2,469,697	2,315,439	2,164,681
Tangible Capital Asset Sales - Gain	6,430	30,873	36,132	-50,697	9,634
Land Sales - Gain	_	_	_	_	_
Investment Income and Commissions	192,734	466,175	148,604	202,888	108,625
Other Revenues	32,432	29,544	40,088	30,664	44,086
Grants - Conditional	182,981	91,989	178,453	959,994	427,023
Grants - Capital	-688,006	805,579	775,548	567,590	786,343
Total	7,337,364	7,761,583	7,328,760	7,434,591	6,814,455



## STATISTICAL SCHEDULES

	2022	2021	2020	2019	2018
Consolidated annual surplus/ (deficit)	-474,692	978,024	546,066	876,090	546,361
Consolidated accumulated surplus/ (deficit)	39,034,737	39,509,429	38,531,405	37,985,339	36,562,888
Net financial assets	-3,594,636	3,067,873	3,214,763	3,786,133	6,369,864
Assessed values for general municipal purposes of land and improvements	567,923,195	561,512,785	602,556,035	596,084,315	582,006,255
Property tax collections	3,557,087	3,339,166	3,238,862	3,181,160	3,041,257
Gross and net long-term debt	11,131,482	7,691,116	8,375,819	9,037,864	5,657,850
Total debt that is supported by property taxes	_	-	-		_
Total debt of self-supporting utilities and municipal enterprises	11,131,482	7,691,116	8,375,819	9,037,864	5,657,850
Long-term debt per capita	2,913.24	2,077.56	2,185.76	2,407.53	1,522.15
	2022	2021	2020	2019	2018
DEMOGRAPHIC STATISTICS					
Population Residential Dwellings Building Permits (New Home,	3,821 1,248	3,702 1,242		3754 1223	3 <i>7</i> 1 <i>7</i> 1211
Commercial, Accessory, Deck, Basement) Building Permit Values Average Home Value Business Licenses	27 5,810,108 736,521 80	50 7,096,200 533,390 83	7,486,350 \$464,615	31 6,586,500 \$445,833 106	48 10,200,000 \$519,000 94





