

Engagement Findings Report

TOWN OF WHITE CITY
MULTI-USE RECREATION CENTRE

MAY 2021





Executive Summary

This report summarizes the engagement process and associated findings regarding the Town of White City's Multi-Use Recreation Centre. This report will help to inform Council's decision on how to proceed with design development and phasing for the project. The engagement was developed based on the International Association for Public Participation (IAP2) planning methodology and best practices. This report was prepared by Delaney, the engagement people, a neutral third party who planned, implemented, and reported on the engagement process.

In July 2018, Town Council passed a resolution to proceed with developing a feasibility study to determine the viability of a Multi-Use Recreation Centre in the Town of White City. Since that time, the following stages have been completed:

Stage 0 (2018 /2019): Feasibility Study

Stage 1 (2019): Business Case and Fundraising Feasibility

Stage 2 (2020): Master Construction Planning

Stage 3 (April 22, 2021 to May 20, 2021): Public Engagement

Stage 3 is the focus of this report. Throughout this stage, we engaged a total of 414 participants through two public online surveys, two community workshops, a project website with interactive forum, and through direct dialogue with the project liaison. Participants shared their insights and feedback on the following project components:

- Timelines for Phase 1,
- Spectator and community arenas,
- Phase 2 including the fieldhouse,
- Funding preferences and levels of support for Phase 1 and 2 of the Multi-Use Recreation Centre, and
- How the design of the arenas and fieldhouse could best meet the needs of the community with responsible financial investment a key priority.

The key themes heard in Stage 3 have been summarized below:

- 1. Project Cost and Affordability:** The most common theme throughout the engagement process related to project cost and affordability for taxpayers and users. There is a high-level of concern among participants that due to the projected cost, including the associated operating costs and a lack of diverse funding options, the expected increase to property taxation will become unaffordable and will impact cashflow for many members of the community who have fixed incomes.
- 2. Fieldhouse and Court Sports:** A sentiment widely expressed by participants was that the Town is lacking sports amenities to support a broader representation of the community, beyond ice-sports. Track sports, workout and fitness areas, indoor courts for sports such as basketball and volleyball and a playground. Adding to this was significant support for an aquatic centre/pool into earlier phases. This sentiment was raised by all ages of participants.
- 3. Phasing and Timeline:** With concerns related to project costs and available funding, there were significant proposed changes to the scope and overall timeline of the development. The majority of participants support phases 1 through 4, with most saying they would support a timeline of between three and five years for development dependent on the amenities included. Amending the phases to include an aquatic centre sooner, garnered far more support than including arenas into the initial phasing of the new facility.
- 4. Community Gathering or Meeting Space:** A sentiment heard from many participants was the need to have community gathering or meeting spaces. Comments within this theme focused on White City's need for: accessible gathering space for members of the community to meet, enjoy a cup of coffee and connect; a space that is more than a sports centre and is available to all ages with a selection of multi-purpose rooms and open spaces for programs; team building exercises; and for families and different generations to enjoy together.

Context + Background

At the July 16, 2018 Regular Council Meeting, Council passed a resolution to proceed with developing a feasibility study to determine the feasibility of a Multi-Use Recreation Centre in the Town of White City.

The Multi-Use Recreation Centre is a major investment in the future of the Town Centre Neighbourhood Plan and would provide the community with a community hub for sports, recreation, and culture. The project would provide opportunities for improved community health and wellness, economic development and jobs, and thoughtful long-term planning for the community. The project is a major capital project, with phases 1 and 2 (building of the arenas and fieldhouse, respectively) anticipated to cost between \$65 million and \$80 million. Given the scope and scale of the project, Council committed to engaging the community, recognizing that a community-wide effort would be required to realize the project.

In 2020, the Stage 2 Schematic Design work was completed, and the Town moved to Stage 3, Public Engagement and Communications. Community members, community groups, recreation clubs, and sports associations have helped to inform the process to date and will continue to play an important role in ensuring the community voice is represented in the decisions made by Council. Engaging residents, interested and affected parties and key partners in this stage of the planning process was key to ensuring their preferences related to the first two phases of the project and the overall phasing and associated financial impacts, were better understood by Council.

The current phasing focusses on beginning construction and operations of the phases that will bring in the most operational revenue to support the later phases of the facility, like the aquatics centre as aquatic centres are high cost to build and are not typically supported by the operational revenue they generate. These initial phases are anticipated to take five to seven years for completion, dependent on approved funding and final phasing. Bringing forward phases with significant operations expenses, like the pool, will require a greater capital investment from residents and continued support of operations through taxes.

While the feedback and insights provided through this engagement process will help to inform Council's decision on how to proceed with design development and phasing, it is not the only data Council will need to consider.

This engagement supported the following decision, which Council will make in the coming weeks/months.

In early Summer 2021, Council will decide on how to proceed with Stage 3 design development and scheduling for the Multi-Use Recreation Centre.

It is anticipated that in Summer 2021, Council will make this decision and based on that decision, next steps will be communicated to the community and interested and affected parties.

Engagement Process

Throughout this engagement process, the Town of White City's community members, interested and affected parties, and residents in surrounding communities were provided the information they needed to participate and share their informed feedback and insights on their preferences related to the financial investment and phasing for this project. The four ways to participate in the engagement process were to:

- Complete the online survey at engage.whitecity.ca
- Participate in a virtual community workshop.
- Participate in the online discussion forum.
- Connect with the project liaison to anonymously share their perspectives.

Key Dates

The project launch and roll-out of the communications and engagement plan began on April 22, 2021, with the launch of the project website at engage.whitecity.ca. Two survey options were available (a short survey and a long survey), with the short survey focusing solely on funding and the long survey including a range of topics/questions, including funding preferences. Key engagement milestones included:

EVENT	DATES
Multi-Use Recreation Centre News Release (start of active promotion for online survey)	April 21, 2021
Launch of Online Surveys (short and long versions)	April 22, 2021
Launch of project webpage at engage.whitecity.ca	April 22, 2021
Virtual Community Workshop	May 4, 2021
Virtual Community Workshop	May 6, 2021
Key Stakeholder Interview	May 20, 2021

Engagement Goal + Objectives

To ensure an engagement process is authentic and meaningful, the following engagement goal and engagement objectives were developed.

Engagement Goal

The engagement goal is an overarching statement about the vision for the entire engagement program. Ensuring that the engagement process was inclusive and accessible for the community and its stakeholders to connect, learn more and engage so that Council can continue to advance this project with the community voice and choice at the core of its decision making were all priorities for this project.

The overarching goal for this engagement is that:

By late Spring 2021, the Town of White City's community members and stakeholders will have had the opportunity to participate in a meaningful process that will have listened to, learned from, and documented preferences related to the phasing of the Multi-Use Recreation Centre and the associated financial trade-offs with the various phasing options. This feedback will help Council when deciding what elements of the Multi-Use Recreation Centre will be built when, and the associated financial impacts of the decision with regards to phasing.

Engagement Objectives

The engagement objectives detail who will be engaged (group/individual), at what level of the IAP2 Spectrum, for what result (outcome/output), and by when (time). The IAP2 Spectrum is available as [Appendix A](#).

There were a number of engagement objectives associated with this engagement. The focus from a phasing and funding perspective was on:

- Receiving feedback from the community and stakeholders on the proposed phasing and associated costing.
- Listening to the community and stakeholders on their preferred combination of funding options, including a clear understanding of their appetite for taxation as a key funding source.
- Receiving input on how and how much the community is willing to invest in the project through a variety of funding options including: user fees, fundraising and taxation, and others new, creative ways of investing in this project.

The focus of the engagement was on phasing and the associated funding options; however, the engagement also sought feedback related to community values and key variables that may be considered. Specifically:

- To receive input on the key variables that community groups, including sports groups and clubs, would consider when evaluating whether to rent from the new facility.
- To facilitate dialogue on the key values and hopes of the community for the new facility and how the facility will achieve them, specifically for different demographics such as young children and families, competitive teams, and older adults.
- To listen and learn from the community and stakeholders about the key attributes they believe will make for a welcoming, inclusive and vibrant community hub.

Communications Goal + Objectives

Clear, accessible, and fact-based communications support engagement participants in providing informed input on Multi-Use Recreation Centre measures of success. It is important to remember **we can inform without engaging, but we cannot engage without informing**, so having clear communications goals and objectives allows us to set the engagement process up for success.

Communications Goal

The communications goal sets the overall purpose for the project communications. For this project, it is to:

Share with all interested audiences clear, accessible, and fact-based information so they have the information they need to participate meaningfully in the engagement process.

Communications Objectives

The communications objectives below detail what information needs to be shared with whom and for what result. Most communications objectives are outcome-based with the objective of increased awareness and understanding of the project and ensuring transparency in the process. Following are the communications objectives for this project:

1. To share information about the engagement process so that community members and stakeholders know how to participate and where to they can go to learn more.
2. To share information about the project Stages, the work completed, and the investment made to date.
3. To clearly communicate and share the opportunities this project enables as well as the associated benefits for the community from health and wellness perspectives, economic development, and thoughtful long-term planning for the community.
4. To clearly communicate the decision before Council and how their feedback and input will be used in decision making.
5. To increase understanding of the various funding sources and the trade-offs associated with each so that community members and stakeholders understand how funding impacts timelines for development.
6. To report back on what was heard through the engagement process and recognize the contributions of those who participated in the process.

Engagement Techniques + Results

The engagement process was open to all Town of White City community members, community groups and interested and affected parties, as well as residents in surrounding communities. Due to COVID-19, the public engagement opportunities were provided virtually. The section below details the engagement techniques and total participants by technique.

TECHNIQUE	NUMBER OF PARTICIPANTS
Short online survey	384
Long online survey	218*
Community liaison	4 emails and 2 phone calls
Community workshops	23
Interview	1
Total	414

*The prerequisite to take the long survey was that participants needed to first take the short survey, so this number is not reflected in the total engagement process participants.

Online Surveys

Two online surveys were developed by Delaney and hosted on the Survey Monkey online survey platform and linked to the Bang the Table platform at engage.whitecity.ca. Both surveys were launched on April 22 and were open until May 20, 2021. The short survey was shared via an open link, available to all members of the community through the project website, direct mailer, email, and social media, to seek feedback on the primary question related to phasing and funding.

The **long survey** was shared via an open link, available to all members of the community to seek feedback on a variety of topics related to the Multi-Purpose Recreation Centre.

Both surveys were shared with the public via a open links that were accessible to anyone who wanted to participate. As the survey respondents were self-selected and not a random sample, **the results should not be extrapolated to a specific community** or group, nor can be deemed representative of the broader community. We, therefore, report on what was heard from the respondents or survey participants and cannot say that findings reflect the opinions of anyone but this group. These findings provide a window of insights into perceptions of those who participated in the survey.

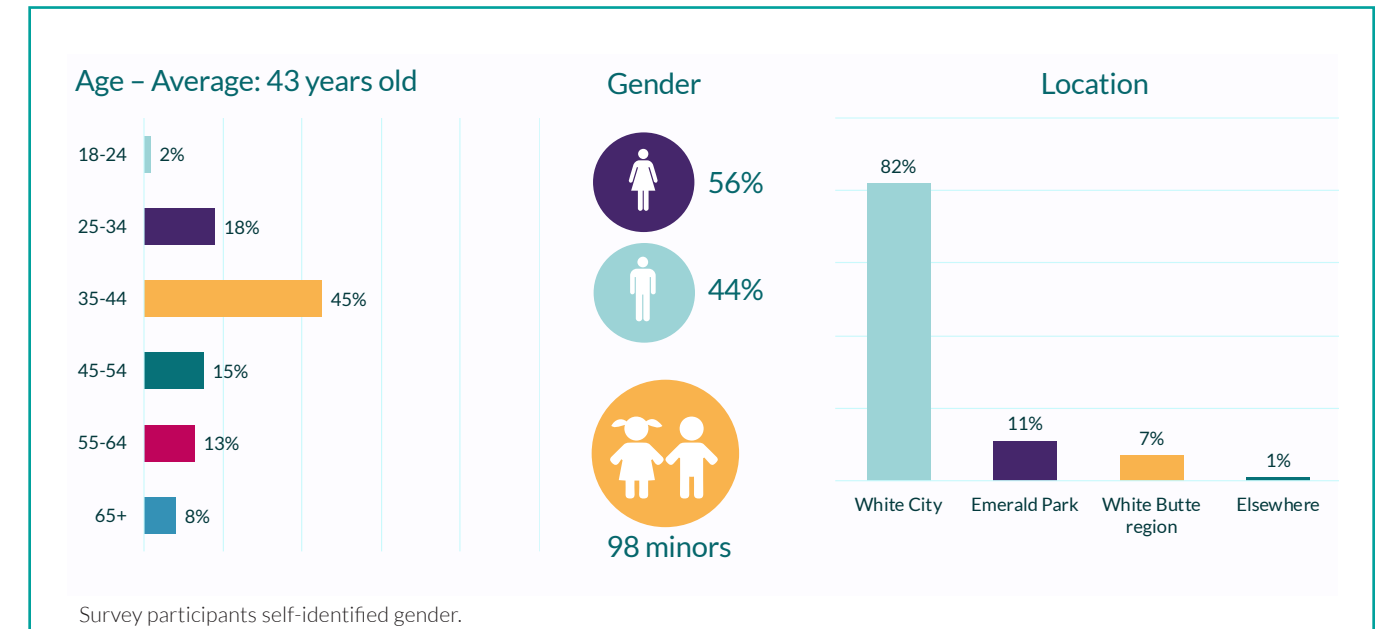
Please see [Appendix B](#) for the full text of the survey questionnaire.

For the open text responses to the survey, please see [Appendix C](#)

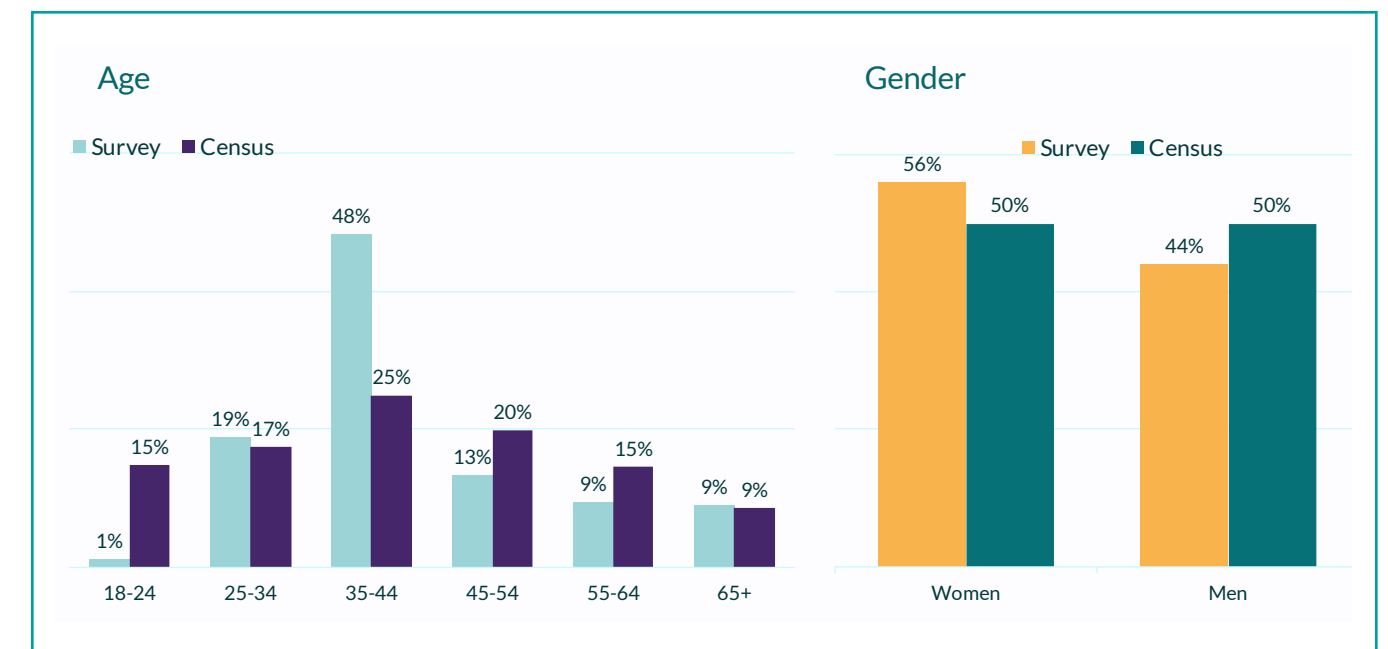
A total of 384 people completed the short survey and of those, 218 people proceeded to complete the long survey. As well, 98 minors under the age of 18, with permission from a parent, answered one survey question geared towards youth specifically. As not all questions were mandatory and some questions were geared towards certain segments of respondents only (such as White City residents or property owners), the number of respondents varies somewhat from question to question.

The majority of respondents (82%) lived in White City, with the remainder in Emerald Park (11%), in the greater White Butte region (7%) or beyond (1%).

The average age of respondents was 43 years old, with the largest group (45%) being between the ages of 35 and 44. Slightly more women (56%) than men (44%) answered the survey. Almost 100 children answered a question designed to solicit their feedback on the Multi-Use Recreation Centre.



While the gender distribution of respondents from White City was relatively close to the adult population according to the 2016 census, the age distribution was less reflective of the population, with those 35-44 years old over-represented in the survey, resulting in under-representation of those 18-24 as well as those 45-64.



Additional demographic information can be found in [Appendix D](#).

Community Liaison

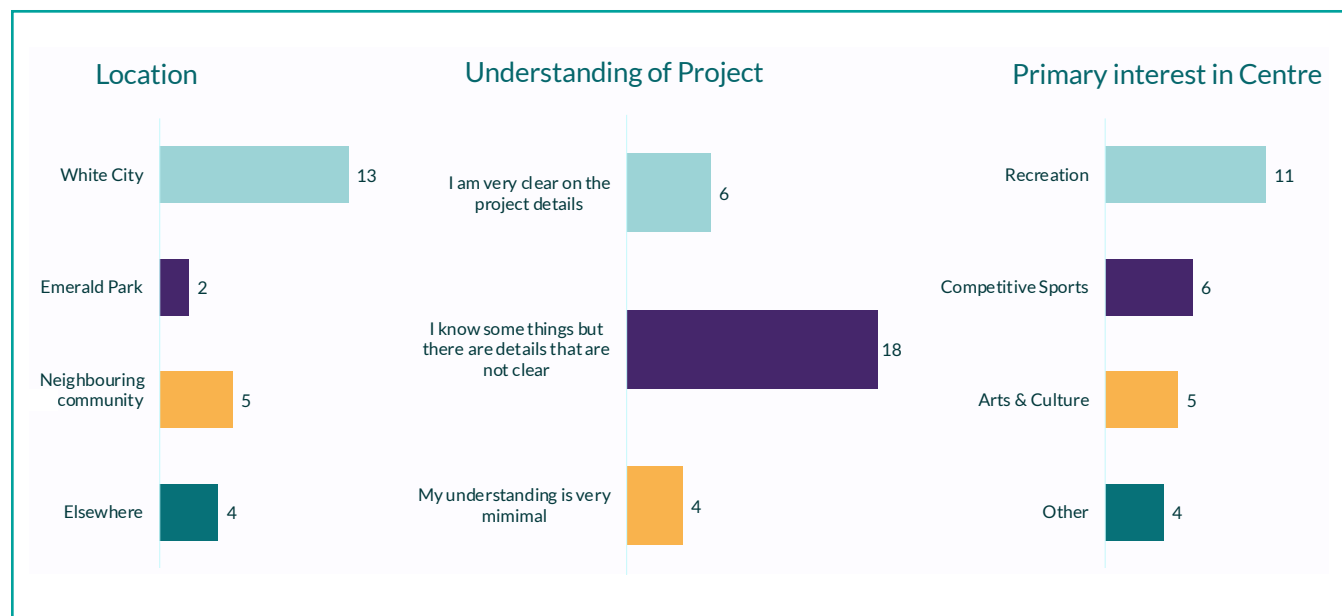
A project community liaison role was in place during the active engagement period from April 22 – May 20, 2021 to provide the community with direct email or phone access to the engagement lead for the project. This role was held by a member of the Delaney staff to ensure neutrality and anonymity when feedback was shared by members of the community. The overall function of this role was to:

- Answer questions about the engagement
- Document questions related to the project and redirect to staff as needed
- Support community members in completing the survey (as needed)
- Receive email submissions

The community liaison was available by phone, using a local White City phone number, and by email, from Monday to Friday, 8:00 a.m. to 8:00 p.m. (CST). During this time, **four emails** and **two phone calls** were received from members of the community asking questions and providing their feedback on the project.

Virtual Community Workshops

Two 90-minute virtual workshops were scheduled to gather feedback and input from the community and stakeholders on the level of community support for the proposed phasing and associated funding costs. The sessions were open to the public and facilitated by a neutral third party using the Zoom meeting platform. During the meeting, a series of polls were launched for participant response to collect information related to where participants lived, their level of understanding of the project, and their primary interest in the Centre.



Poll results showed that more than half of all participants were from White City (54%) followed by 21% of participants residing in neighbouring communities. Three quarters (75%) of participants had some knowledge of the project prior to attending, with 46% of attendees noting their primary interest in recreation, 25% in competitive sports, 21% having interest in Arts & Culture and the remaining 17% having other interests in the centre.

Registration was completed using Eventbrite online event registration. Each session was designed to welcome up to 25 participants.

WORKSHOP DATE/ TIME	NUMBER OF PARTICIPANTS REGISTERED	NUMBER OF PARTICIPANTS ATTENDED
May 4, 1:00 – 2:30 p.m. (CST)	12	8
May 6, 7:00 – 8:30 p.m. (CST)	23	15
Total	35	23

Dialogue was facilitated around the engagement objectives with an aim to better understand the level of support regarding various options for funding.

Following each session, participants were asked to complete an evaluation survey to provide feedback on their workshop experience. In both sessions, 100% of the participants agreed that the workshop helped them to gain more understanding of the project.

Stakeholder Interview

One stakeholder interview was completed by phone to ensure that the engagement process included feedback and input from key athletic user groups. Interview questions were sent to the participant ahead of their interview for review, and detailed notes were taken by the facilitator during the interview itself. The notes were reviewed by the participant for any errors to be corrected and for any additions to be made.

Please see [Appendix E](#) for the stakeholder interview questions.

Communications: Engagement Promotion

Communications channels were utilized to build awareness of engagement opportunities and to encourage participation in the process. This included community and sports groups sharing information to their members directly and through their social media channels.

The following communication channels were utilized:

COMMUNICATION CHANNEL	DATE PROMOTED/ COMPLETED
Soft launch – poster and postcards (email distribution and public postings)	April 12, 2021
Designed project mailer/newsletter delivered by Canada Post to each home in White City	April 19, 2021
Town of White City News Release	April 21, 2021
<p>Launch engage.whitecity.ca project site, which included:</p> <ul style="list-style-type: none"> • Project information and timeline • Project Manager and Community Liaison contact information • Whiteboard video • Recorded Zoom presentation • Interactive forum • Registration link for community workshops • Links to project reports and summaries 	April 22, 2021
Project webpage linked to the White City Municipal Website for the public's ease of access.	April 22, 2021
White City/Emerald Park newsletter	April 30, 2021
<p>Social media postings (Twitter, Instagram, Facebook)</p> <ul style="list-style-type: none"> • Town of White City • Communiskate Inc. • Prairie Storm Minor Hockey • Community Voice pages • Southeast Regional Library 	April 22 – May 20 2021
<p>Traditional media (newspapers, radio)</p> <ul style="list-style-type: none"> • The Mayor completed a radio interview on 620CKRM radio station (April 29, 2021) 	April 22, 2021
Promotion of the engagement through the Municipal alert system. (736 notifications were received in the community)	May 11, 2021

It should be noted that Town of White City Planning staff reached out by direct email to the Cowessess, Sakimay and Ochapowace First Nations encouraging their participation and requesting their feedback in this process. Project website links and contact information were shared for their reference.

ENGAGE.WHITECITY.CA VISITOR ENGAGEMENT STATISTICS (APRIL 22-MAY 20)	
Total page visits	1154
Total page visitors	1061
Total page views	847
Aware Participants (Visited Various pages on the Site)	924
265 Informed Participants (View Video or Download)	924
Engaged Participants (Forum Contributions)	8

Key Findings: Themes of Convergence and Divergence

Throughout this section, results have been presented in relation to each topic/question, with survey results shared first and workshop and other results as supporting information. Where there are similarities or key differences, it will be noted.

Support for Funding Options

Survey Results

Survey participants were asked to answer the following question: *Based on the information that has been provided, and recognizing that the Town will seek to maximize grants, fundraising and other revenues estimated to total approximately \$12.5 million, please carefully read the information below and indicate your level of support or opposition for each of the following four funding scenarios for building Phase 1 (the skating rinks) and Phase 2 (the Fieldhouse) of the new Multi-Use Recreation Centre in the Town of White City.*

The four scenarios were described as follows:

Scenario 1 - An annual property tax increase per household of between \$100-\$300 for the next seven years.

- With this level of property tax investment, Phase I and Phase II may be completed by 2024 and 2028 respectively.
- This level of investment may result in the centre being smaller with fewer amenities.
- This level of investment may result in the Phase I and Phase II construction timeline being extended and would require more than \$13.0 million of fundraising.

Scenario 2 - An annual property tax increase per household of between \$301-\$700 for the next seven years.

- With this level of property tax investment, Phase I and Phase II may be completed by 2024 and 2028 respectively.
- This level of investment may result in Phase I and Phase II construction likely being completed on time and would require approximately \$13.0 million of fundraising.

Scenario 3 - An annual property tax increase per household of between \$701-\$1,000 for the next seven years.

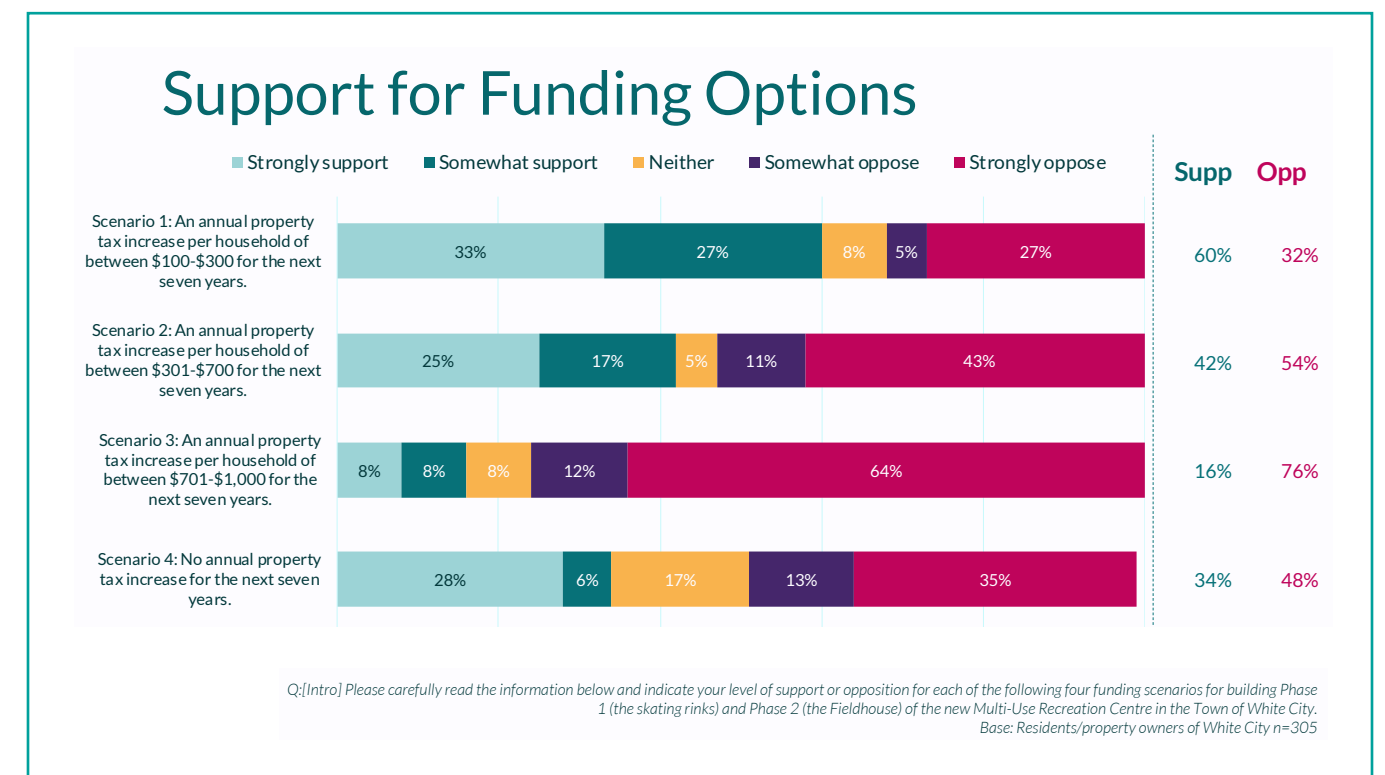
- With this level of property tax investment, Phase I and Phase II may be completed by 2024 and 2028 respectively.
- This level of investment may result in Phase I and Phase II being completed as currently designed or with additional amenities.
- Construction will likely occur on time or sooner than expected and would require less than \$13.0 million of fundraising.

Scenario 4 - No annual property tax increase for the next seven years.

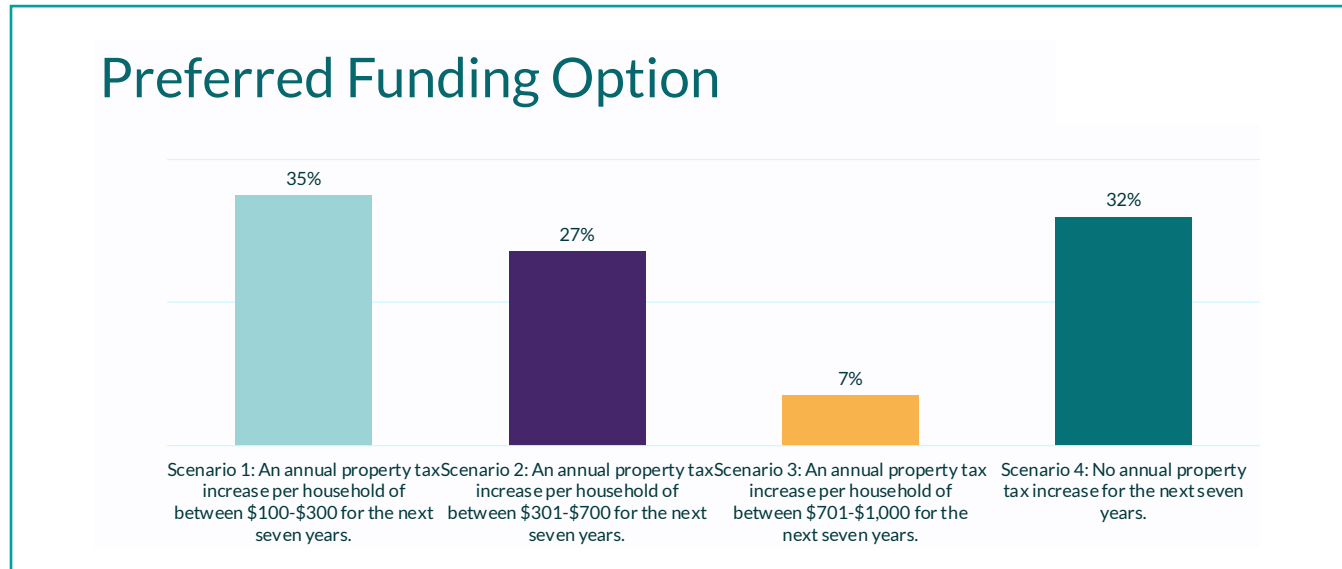
- Without property tax support, Phase I and Phase II construction would be delayed and extend the timeline of completion for the project until sufficient fundraising dollars are raised.
- This will likely mean that the overall centre is smaller with fewer amenities and would require more than \$30.0 million of fundraising.

Scenario 1 garnered the most support: **an annual property tax increase per household of between \$100-\$300 for the next seven years.**

- Findings show that support was strongest for Scenario 1, with 60% supportive (33% strongly support and 27% somewhat support), and 32% opposed (5% somewhat oppose and 27% strongly oppose). Another 8% said they were neither opposed nor supportive, lending tacit support for this scenario.
- For Scenario 2, responses were more split, with 42% supportive and another 5% indifferent, versus 54% who were opposed. However, strong opposition (43%) outweighed strong support (25%) by a fair margin.
- Scenario 3 was the least preferred option overall, with three quarters of respondents in opposition – almost two in three (64%) were strongly opposed, and another 12% somewhat opposed. Only 16% were supportive.
- The fourth scenario received split reactions, with a third in support (among whom 28% indicating strong support), 17% indifferent, and half (48%) opposed (among whom 35% strongly opposed).
- Seven per cent of respondents indicated they were strongly opposed to all four scenarios.



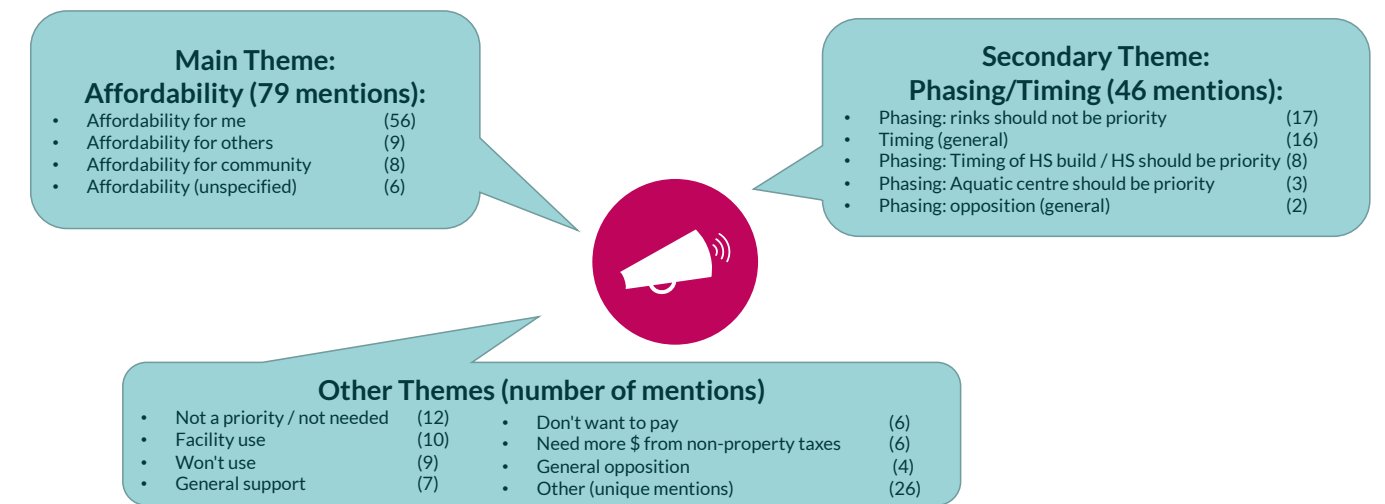
Respondents were also asked to indicate their preferred scenario. Results reveal that there was no clear “winner,” and three of the four scenarios were only separated by a few percentage points. Scenario 1 was the most preferred option (35%), followed closely by Scenario 4 (32%) and Scenario 2 (27%), with Scenario 3 only preferred by 7%.



Reasons for these choices were solicited, and 221 respondents commented. These are summarized into the following themes:

SCENARIO	THEMES / # MENTIONS	SCENARIO	THEMES / # MENTIONS
Scenario #1	reasonable amount	Scenario #3	prefer fastest option
	timely		general support
	other		other
	smallest tax increase		
	general preference		
	don't support it		
	taxes already high		
	we won't use it		
	general support		
	community can't afford it		
Scenario #2	reasonable amount	Scenario #4	don't support the project
	timely / timing is good		taxes already high
	other		we won't use it
	general preference / middle option		don't want tax increase
	prefer fastest option		community can't afford it
	general support		other
			too expensive
	other priorities for community		
	not needed		
	already spending enough		

Respondents were also asked to what factor or factors they took into consideration when choosing their preferred scenario. Out of the 169 comments received, two main themes emerged – affordability and phasing or timing of the project - along with a number of smaller themes:



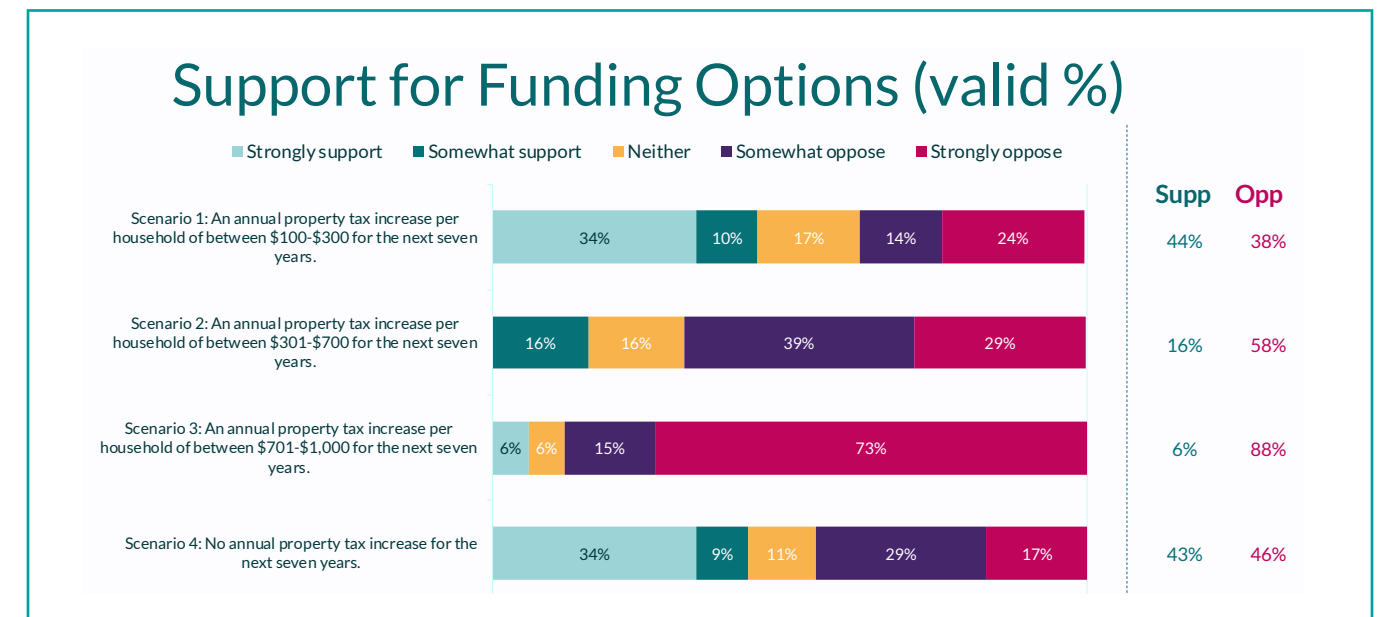
Support for Funding Options

Community Workshop Results

Community workshop participants were asked to complete a poll during the workshop to indicate their support for the four funding scenarios. This poll was completed by all participants, not just White City residents.

- Findings for this poll show that support was strongest for Scenario 1, with 44% supportive (34% strongly and 10% somewhat), and 38% opposed (14% somewhat and 24% strongly). Another 17% said they were neither opposed nor supportive, lending tacit support for this scenario.
- For Scenario 2, responses were more split, with 16% supportive and another 16% indifferent, versus 68% who were opposed. However, strong opposition (29%) outweighed strong support (16%) by a fair margin.
- Scenario 3 was the least preferred option overall, with three quarters of respondents in opposition – almost two in three (73%) were strongly opposed, and another 15% somewhat opposed. Only 6% were supportive.

The fourth scenario received split reactions, with a third in support (among whom 34 indicating strong support), 11% indifferent, and half (46%) opposed (among whom 17% strongly opposed).



Timeline and Cost Impacts

Community Workshop Results

Community workshop participants were asked to respond to the following open-text question: *My hope is that we can build this centre in X years...*

Some key themes did emerge from responses to this question, and it should be noted that additional comments from participants regarding project timelines included the fact that *timelines should fit fundraising and savings for all facilities to ensure priority services are being provided* and more than one participant suggested that this be a combined project with Emerald Park so that surrounding areas can contribute financially.

The two primary themes that were evident in the workshops are included below:

- **Build the centre in 3-5 years.** This was the most common theme, presenting in more than half of the responses. Some of these participants want to have the facility built in less time so that the families that are paying for it, can benefit from it, while other want to see a smaller start over three years and see it built out in broader stages to maintain affordability. Most participants want to see Phase 1 and Phase 2 built within this timeline of 3-5 years.
- **Build the centre in 5-10 years.** Participants who chose this timeline agreed that this timeline was appropriate to complete all phases. One participant commented that the aquatic centre could follow in year 12.

One participant referenced Cochrane Alberta as an example of partnership with a rural municipality with resulted in low debt for all communities.

Phasing and Amenities

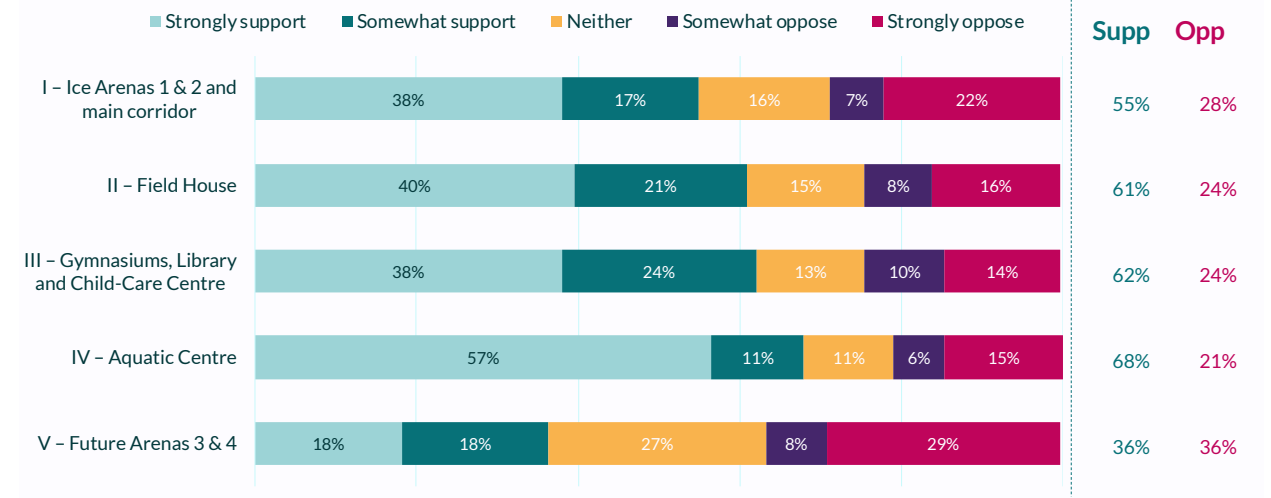
Survey Results

Survey participants were asked the following question: *Based on what you know now about the design of the facility, to what extent do you support or oppose the design of each phase?*

To this question, a number of themes emerged, the most prominent of which was a focus on phases one through four. Below are the main themes that came through in the answers to this survey question.

- When it comes to the five proposed phases, there is most support for phases one through four, with respondents split on phase five. The strongest support is for the aquatic centre proposed for phase four, with the arenas garnering the least support overall.
- Almost seven in 10 respondents are supportive of the aquatic centre, among whom 57% were strongly supportive. One in five (21%) oppose this phase.
- Six in 10 are supportive of the third phase containing the gymnasiums, library, and childcare centre (62%) and the second phase Field House (61%). Both phases are opposed by 24%.
- The first phase of arenas garners support from a small majority of respondents (55%, with 28% opposition), while the last phase with two additional arenas garners support from 36%, with an equal proportion in opposition.
- In total, 12% of respondents indicated they were opposed to each of the proposed phases.

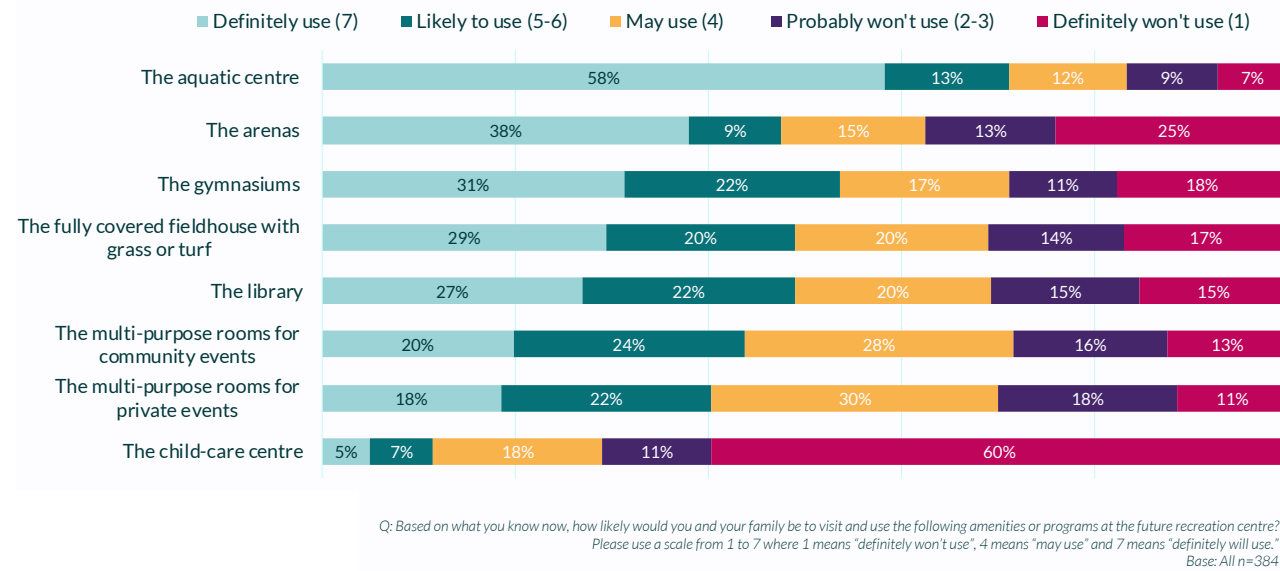
Support for Phases



Q: Based on what you know now about the design of the facility, to what extent do you support or oppose the design of each phase?
Base: All n=384

- The aquatic centre was also the most popular when it came to projected future use, with more than half of respondents (57%) saying they would definitely use it, and another quarter saying they would be likely to (13%) or they may use it (12%). Only 7% said they would definitely not use it.
- Use of the arenas is the most polarized. While 38% say they will definitely use them and another 9% say they are likely to, there are also 25% who say they definitely will not use them, with another 13% unlikely to.
- The gymnasiums appear to have broader appeal, with half saying they will definitely (31%) or likely (22%) make use of those. About half said the same of the Field House (29% definitely and another 20% likely) and the library (27% definitely and 22% likely). Fewer indicated they would use the multi-purpose rooms, whether for community events (20% definitely and 24% likely) or for private events (18% definitely and 22% likely to use). The child-care centre has the least uptake, with 12% indicating definite or likely use, and six in ten indicating they would definitely not use this.

Use of Amenities

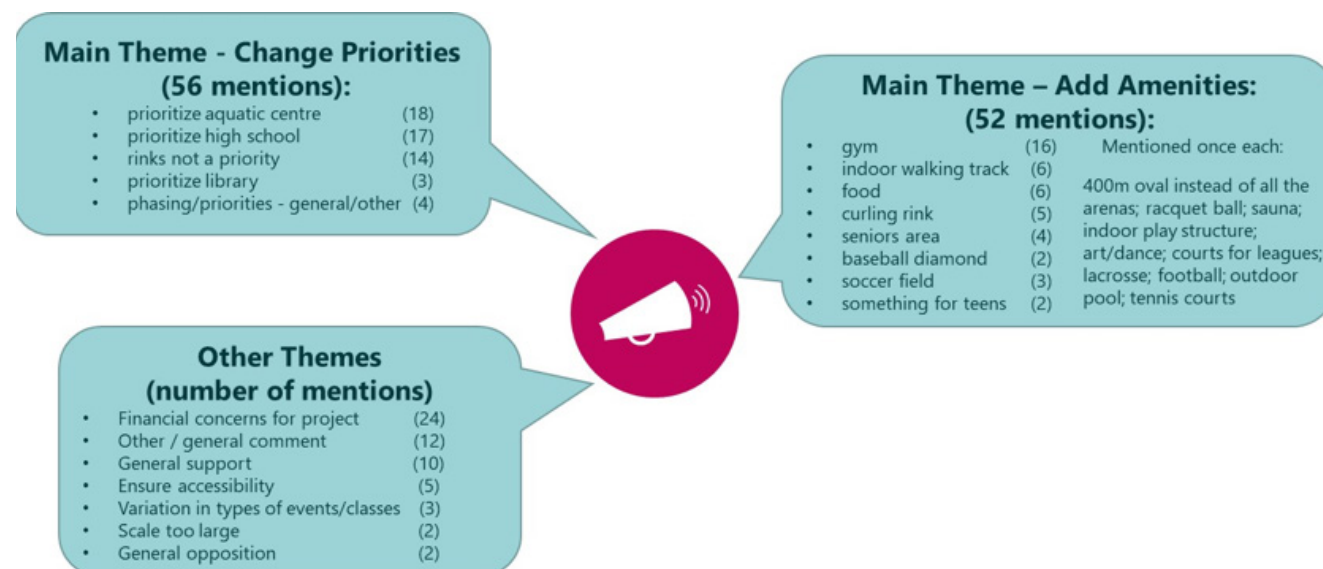


Use of Amenities

Survey Results

Survey participants were asked the following question: *What could be done to make it more likely that they/their families would use the recreation centre - in other words, whether there was anything missing from the current schematic designs.*

One hundred thirty-four respondents answered this question, with findings summarized into two main themes: changing the priorities or the order of the phases, and adding another type of amenity. There were also a number of smaller themes, with the most frequently cited being general financial concerns for the project and expressions of support for it:



Community Workshop Results

Community workshop participants were also asked to respond to the following open-text question:

The most important amenities for me are...

While there were some similarities to the survey results related to an aquatic centre or pool facility being the most important amenity, workshop participants noted that a fieldhouse and court facilities were as important as the pool facility. It should also be noted that there is alignment in the survey results and the workshops priorities that an ice rink may not be a priority for the community for Phase 1.

The primary themes that were identified in the workshops, are below:

Two comments received during discussion of this topic related to cost and long-term sustainability. The comments mentioned the need for population growth within the community to be truly sustainable prior to an expense of this measure, and that no further money should be spent on pre-design until firm capital financing is in place.

- **Fieldhouse and Court Sports.** This was the most common theme among participants as they spoke to the community needing more sport options to include a broader representation of the community, these include, track sports and a running track, workout and fitness areas, indoor courts for sports such as basketball and volleyball, with one participant mentioning that a community playground was needed at this facility, that was not attached to a school. In addition, comments related to the need for the fieldhouse to include accessible community meeting space.
- **Aquatic Centre/Pool.** While the survey results indicate that an aquatic centre should be considered a key priority, workshop participants found this need to be secondary. Adding a swimming pool or aquatic centre would be supported by participants with one participant saying that, "even an outdoor pool would be better than what we have now".
- **Highschool.** This theme included comments from participants who spoke of the communities need to have a high school built as soon as possible to accommodate the youth with suggestions to link it to the Multi-Use Recreation Centre for shared facilities.
- **Library.** This theme was raised with the frequency of that of the high school. Some participants acknowledge the value of library programming and the need to include a new Library in the early phases of the project plan. Adding to this is the suggestion by one participant to add a Theatre/Concert Bowl with wrap around seating to encourage the arts and to generate revenue

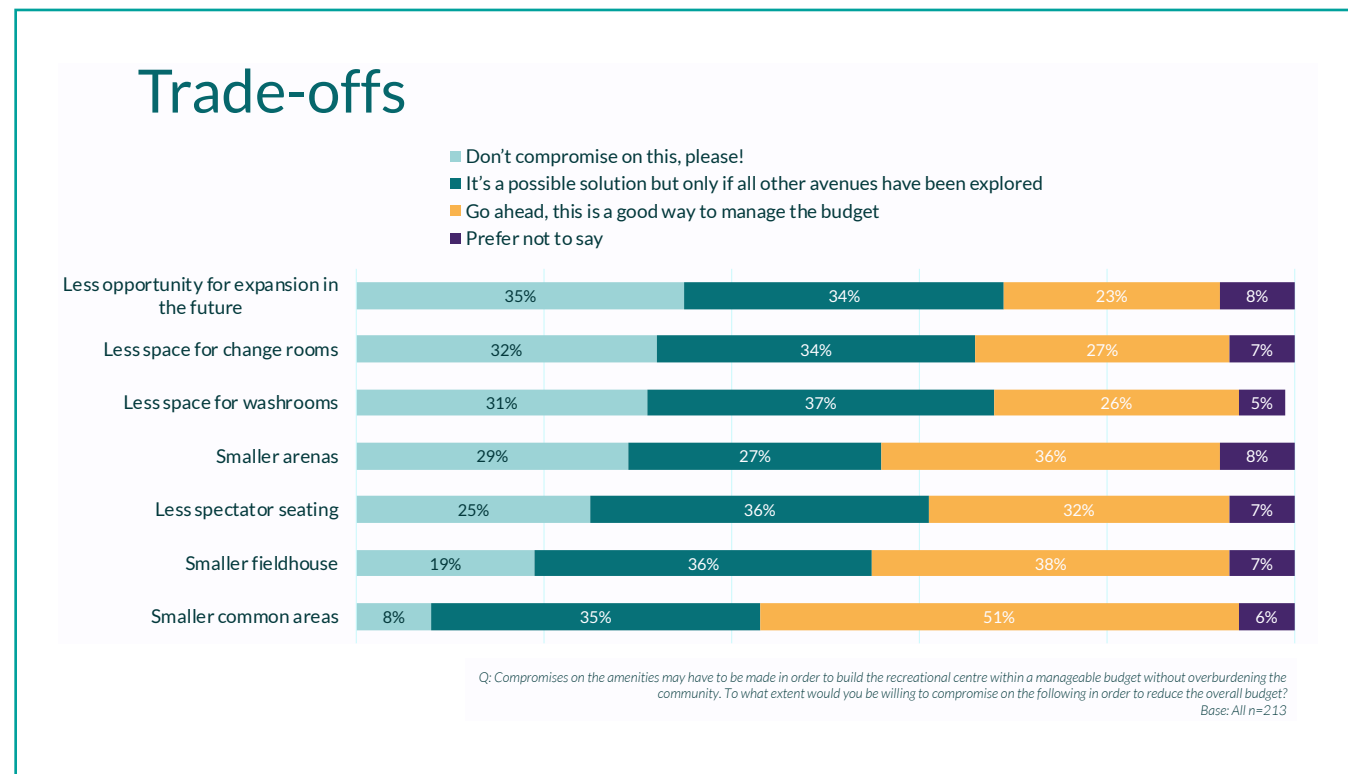
Compromise and Trade-Offs

Survey Results

Survey participants were asked to provide their input on what compromises they would be willing to make on amenities in order to reduce the overall budget or would they prefer to not see a compromise.

A few themes emerged from this question, however, compromising with a smaller fieldhouse and smaller common areas represented the most supported approach.

- Smaller common areas and a smaller fieldhouse were the two amenities most often chosen as areas for compromise, with only 8% and 19% of respondents respectively saying that they should NOT be compromised. Half (51%) having smaller common areas would be a good way to manage the budget, and another third (35%) said it would be a possible solution if all other avenues for savings had been explored. For the fieldhouse, 38% said this would be a good compromise with another 36% seeing it as a possibility.
- When it comes to having less spectator seating, 68% indicated they would be open to this; 63% said the same of having smaller arenas and for less space for washrooms. Less space for changerooms was endorsed by 61%.
- Having less opportunity for expansion in the future was the least-preferred way of saving on cost, with 35% saying this should not be compromised on, 23% saying it would be a good way to manage the budget and 34% seeing it as a possible option if all else failed.



Compromise and Trade-Offs

Community Workshop Results

Community workshop participants were also asked to respond to the topic of compromise by answering the following open-text question: *When I think about the things that I would be willing to compromise on, they are...*

This discussion yielded no clear themes among responses received related to compromising amenities; the feedback received is included below:

- The high school should be funded by the Ministry of Finance. Other than having a space for it, it should not be in this project.
- Extend the time to build rather than cut something off.
- Remove the pool.
- Fieldhouse
- Delay of final phase until funding is available.

Minors' Wishes For the Facility

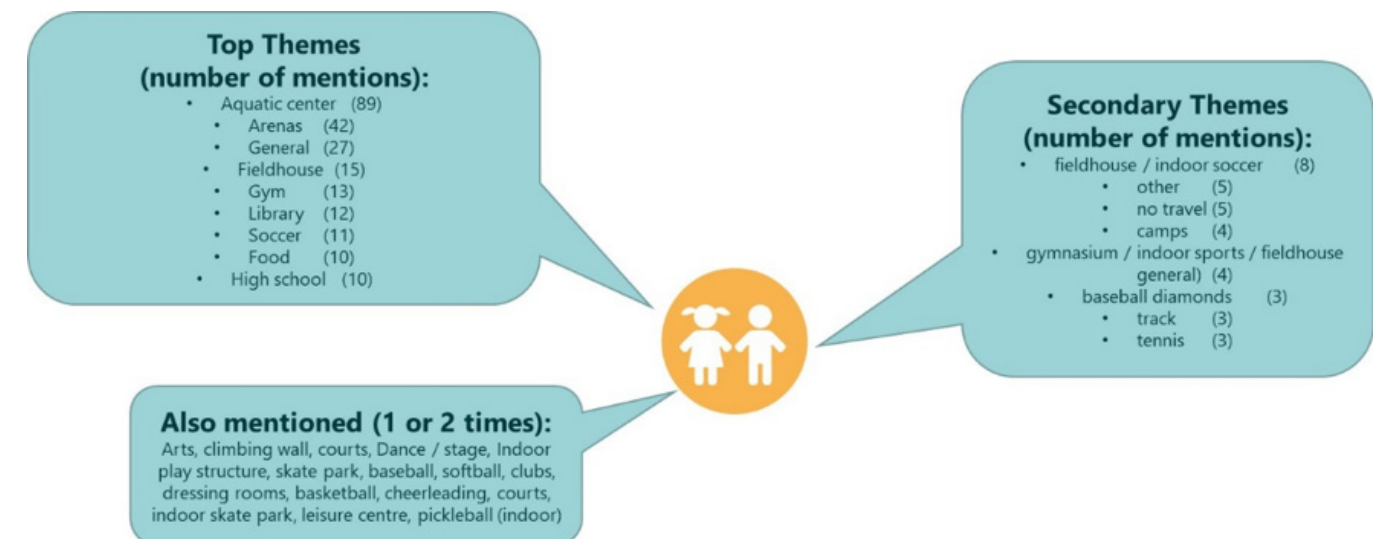
Survey Results

Survey participants, who were minors, were asked: *If you were to design this recreation centre, what three things would you be most excited about if they were part of it?*

Respondents with minors in their households were given the opportunity to have their child(ren) weigh in and indicate which three things they would be most excited about seeing in the proposed new facility.

A large variety of amenities were listed. An aquatic centre was the most-often mentioned as something that would excite kids, with almost all respondents mentioning this as one of their three things. A sizable number also indicated they would like an arena or arenas.

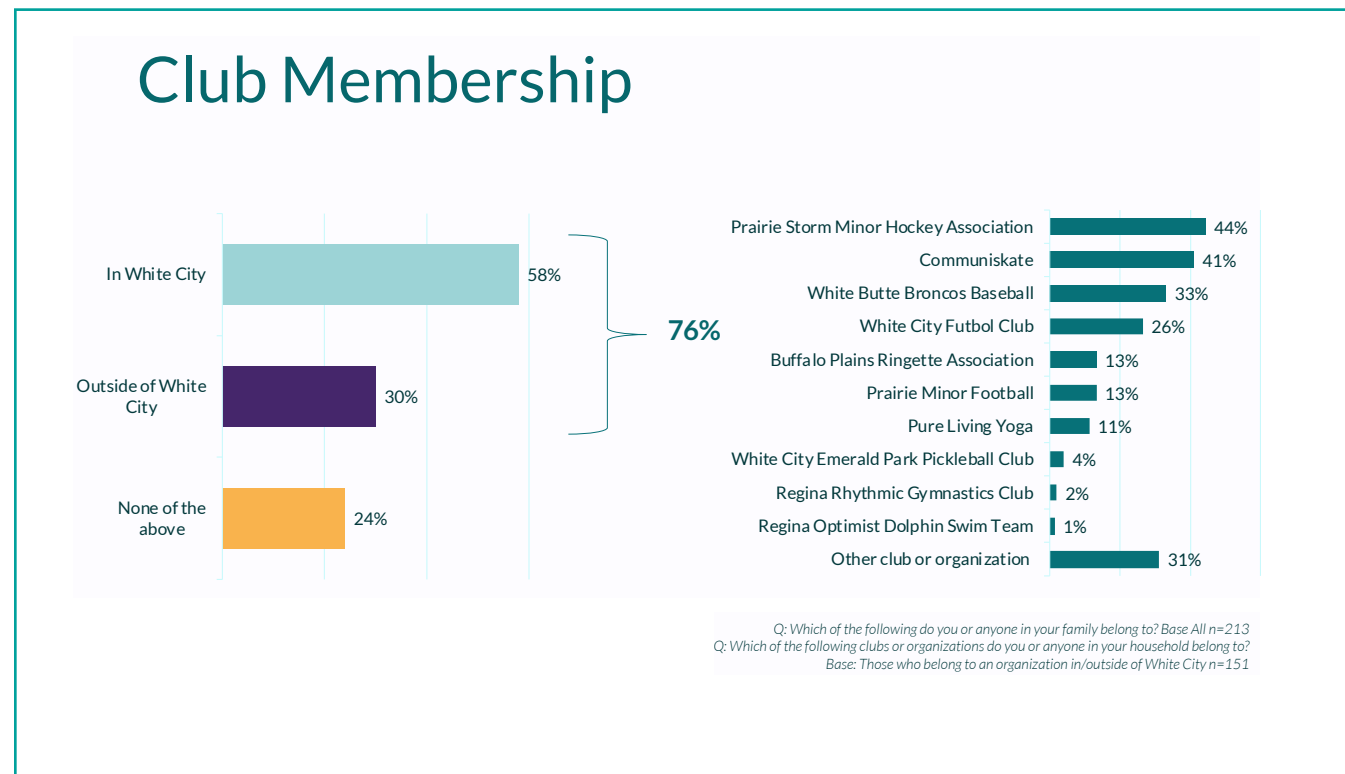
Other top mentions included a fieldhouse, gym, library, soccer field, food amenities, and a high school.



Club Membership and Activities

Survey Results

- Three quarters of respondents came from households where they or someone else belonged to at least one club or team that may use facilities like the proposed recreation centre. Most (58%) belonged to a White City organization, and three in ten belong to one outside White City.
- Many households belonged to the Prairie Storm hockey club (44% of those belonging to a club, or 34% of all respondents) and/or to Communiskate (31% of respondents). A quarter of respondents belonged to the White Butte Bronco's baseball club and one in five belonged to the White City Futbol club. One in ten or fewer belonged to a number of other clubs listed.



A number of elements and amenities of the proposed recreation centre were shown to survey participants who belong to the various organizations. They were asked to indicate to which extent club decision-makers would consider each of these elements when deciding whether or not to use the new facilities for their club.

Considerations for Clubs

Survey Results

Survey participants were asked the following question: *If you were to be a decision-maker for your club or organization, to what extent would you consider each of the following elements when deciding whether or not to use this new facility?*

To this question, several themes came up with the top theme of **availability of physical space and program space** mirroring the priority amenity from the workshop discussion.

- The top three most important considerations were the availability of physical space for the club, such as an arena, sports field or other program space; scheduling and access to desirable timeslots; and rental fees. Other relatively important considerations were adequate washrooms, price of room rental/program space and accessibility.
- At the bottom of the list in terms of considerations were the child-minding area, private dressing rooms, dryland training facilities, outdoor patio, acoustics, and AV equipment.



Considerations for Clubs

Stakeholder Interview

The stakeholder interview participant was representing SaskAthletics and the interests from the competitive sports groups. The participant was asked, *what attributes do you see as being necessary to making this facility a vibrant community hub?*

As in the survey results, some common themes around space and sports fields emerged, as follows:

Sports Fields and Space. One of the top three most important considerations for this facility physical space for athletes to train, sports fields including a 200-meter track for competitive events and year-round use of field house. To add, it was noted that change rooms, dry land training facilities and an athlete wellness centre would draw athletes from many surrounding areas.

On the topic of user pay, it can be noted that for a brand-new facility, many athletes will travel for the opportunity to access the amenities and most would be willing to pay a higher user fee if it meant having access to a new centre.

One additional comment of note was that due to Covid-19 and provincial health orders, athletes have not been using the change rooms within their facilities. It was suggested that change rooms may not be a deciding factor for athletes as they once were due to many now arriving dressed and ready.

Considerations for Clubs

Community Workshop Results

Community workshop participants were asked the open-ended question: *What key attributes do you see as being necessary to making the facility a welcoming, inclusive and vibrant community hub?*

The primary themes that were evident in the workshops are included below with the first theme mirroring the priority identified in the survey results:

- **Community gathering or meeting spaces.** Comments within this theme focussed on the communities need for an accessible gathering space for members of the community to meet, enjoy a cup of coffee and connect, a space that is more than a sports centre and is available to all ages, for parents waiting for their children and seniors who want to socialize with neighbours, a safe space for youth to gather with a selection of multi-purpose rooms and open spaces for programs, team building exercises and intergenerational engagement. Specific comments related to the fieldhouse suggested that creating meeting space within the fieldhouse would encourage outside user groups and create revenue generation.
- **More than hockey.** Under this theme, participants spoke of the need for the attributes and amenities of this facility to reflect the broader community more accurately instead of focussing on hockey. Specifically, it was noted that there are existing rinks in the community so this facility should be more focussed on a fitness centre concept with an indoor turf walking path, indoor courts available for sports such as volleyball and basketball, dance, cheer and other indoor sports events and competitions. One participant noted that their family does not play any ice sports and often feel left out of the planning and events in the community, so they travel to other communities for this experience. Overall, participants suggested that focussing less on ice sports and more on an inclusive approach to a sports facility would benefit the community on a greater level.
- **Facility look and feel.** This theme speaks to the look and feel that participants are seeking in their community gathering space. Comments under this theme revolve around the need for lots of windows and bright, natural light, accessible viewing areas so that spectators can cheer on those they are watching, clear and professional signage to make wayfinding easier, elevators so that accessibility is not a barrier to participation in the facility and the smell of fresh coffee and baking so that meeting a friend or waiting for a family member is a relaxed and enjoyable experience.

- **High school as a priority for Phase 1.** Under this theme, some participants spoke of the need to prioritize the building of the high school in Phase 1, with one participant suggesting that creating a shared/public gymnasium would communicate to the Province the Town's desire to build a high school, more than an ice arena would.
- **Less common themes.** Though less common, themes that emerged in the workshops include access for public health nurse and services, the need for the Library to be included in Phase 1, inclusion of a Guest Services option within the facility and one participant suggested that this facility is linked to a hotel to house event participants visiting the community.

Additional Opinions and Insights

Community Liaison

A key aspect of the role of the project community liaison was to ensure neutrality when feedback was shared by members of the community. During the active engagement process, the community liaison received two phone calls and four emails from members of the public. While the topics varied, the main theme centered around cost and revenue generation, with the following ideas being shared:

- **Cost and Revenue Generating.** Key ideas that were heard included being strongly in favor of a user pay model and that there are many revenue generating opportunities with SaskAthletics and other sports teams, to leverage user-fees. In addition, it was suggested to build the new facility with geo-thermal and energy efficiency to offset costs. One Emerald Park resident called to express concern of the amount of money that may be spent and the impact to their residents if the annexation is approved, it was suggested to slow down and not spend money so fast.

Town Office Email Submission

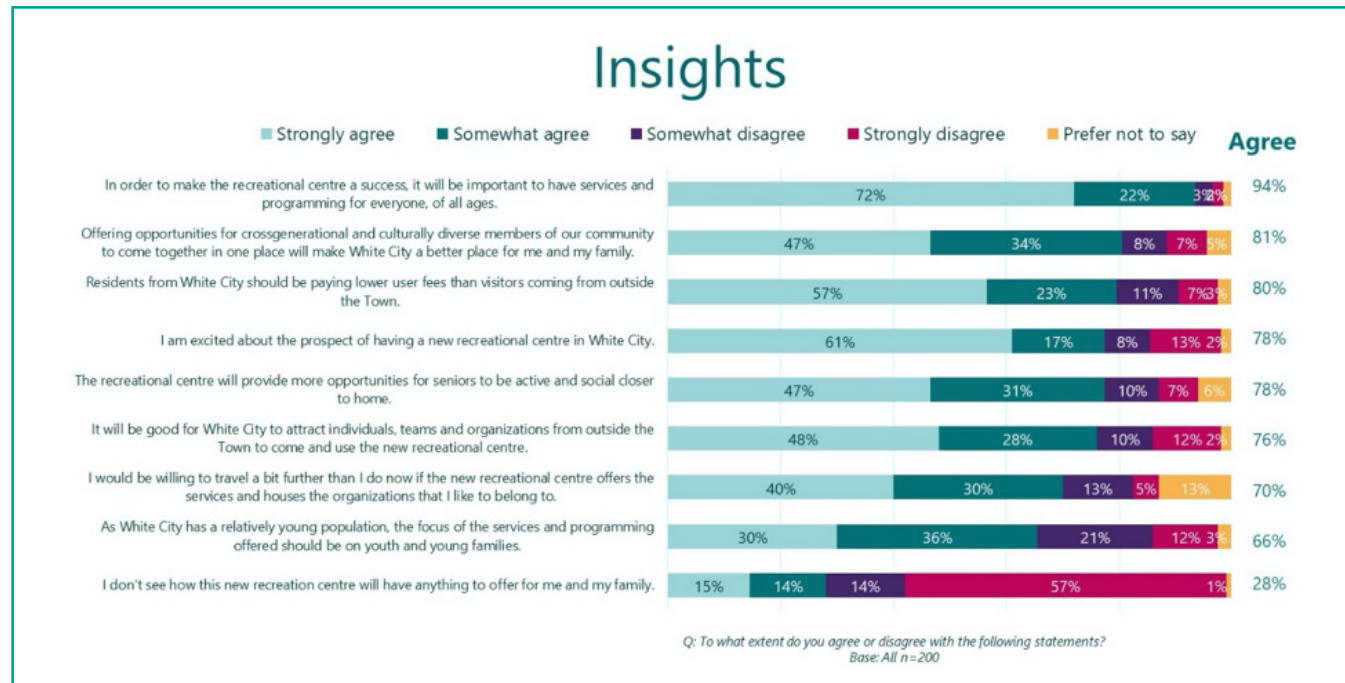
The Town of White City receives community emails through online submission to "Town Office". This project received four email submissions with all, but one focussed on cost and funding. The theme of property tax and cost was dominant in the Town Office submissions:

- **Property Tax Increase.** Property taxes were spoken of in three out of the four emails received with comments centered around concerns of tax increases and the cost being too high for a small community the size of White City. A key point in two of the four was a concern that if taxes are the main source of funding, the community may have to get use to substantial increases year over year.

Survey Results

Through several statements about the proposed recreation centre, additional insights were gathered into general opinions and attitudes.

- There is quite a high level of general excitement about the prospects of having a new recreation center in White City.
- Respondents generally believed that it would be important for the centre to offer broad services and programming for everyone, including people of different ages. It is seen as a place where seniors can go to be more active and socialize in their own community. There is also a sense that there is an opportunity for the centre to be more than a facility, but to bring people from different backgrounds and different generations together, making White City a better place to live. A relatively small group of respondents felt that the new recreation centre would not have anything to offer to them and their families.
- When it comes to fees, there is broad agreement that White City residents should be paying lower user fees than those coming from elsewhere. Many also agree that there is a good opportunity to attract people and organizations from outside of White City to use the facility.

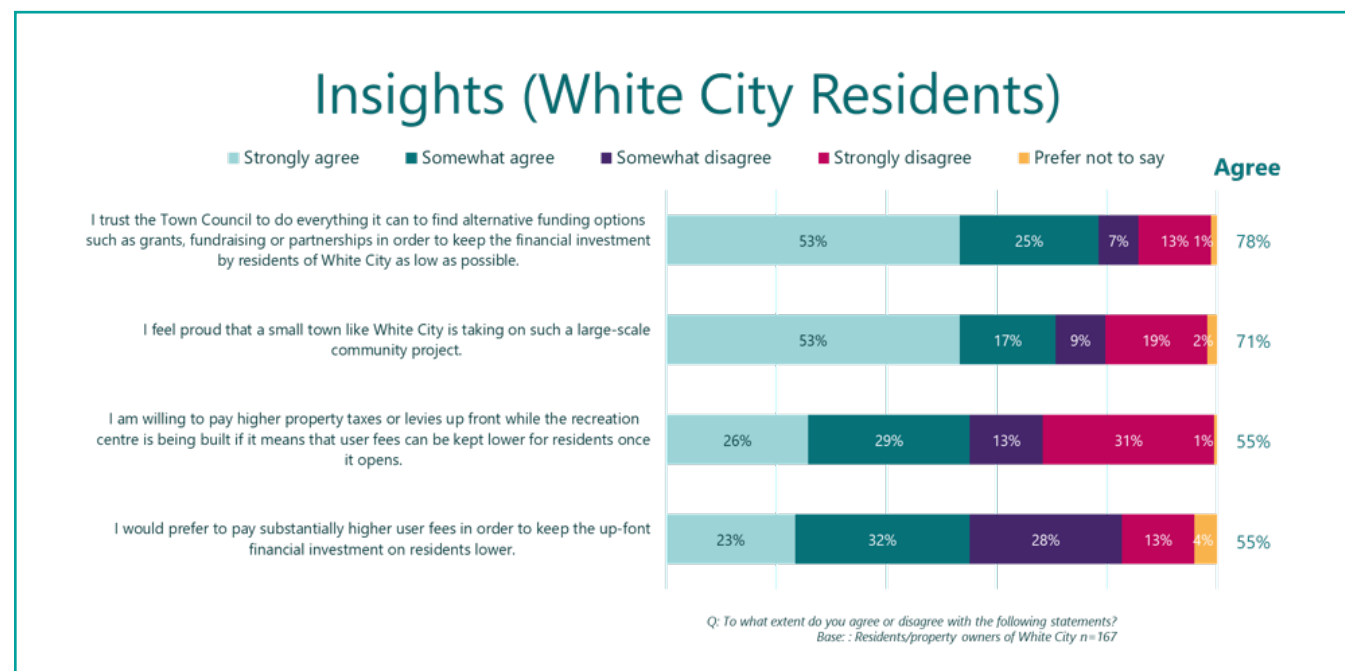


Funding Options

Survey Results

White City taxpayer participants were asked questions to gain insights and input related to property tax funding.

Results show that there is quite some pride in the community for taking on this large-scale project. However, residents still appear wary of the costs of the project. There is a broad sense of trust in Town Council to do everything in its power to find alternative funding options to keep the financial investment that residents would be called up making to a minimum. The idea of paying higher property taxes up front in order to keep user fees for resident's lower was met with mixed reactions, as was the opposite idea of paying higher user fees in order to keep the up-front costs down.



Funding Options – Property Taxes

Community Workshop Results

Community workshop participants were asked to respond to the following open-text question: *When you think about PROPERTY TAXES, what are the most important considerations that come to mind for you?*

The discussion of funding options was a topic of interest and concern among participants, especially related to property tax increases. As noted in the survey findings, participants are wary of the forecasted cost of this project and while generally supportive of this project, they would like to see alternate funding options prioritized over property tax increases. The primary themes that were evident in the workshops regarding funding related to property taxes were:

- **Affordability.** Of primary concern to participants was the possibility of a significant rise in property tax rates to fund this project and that taxpayer affordability must be a priority in decision making. While some participants agreed that a long-range (7 year) plan/strategy is a positive approach to cost, one participant was concerned that little thought had been given to operating costs and the consistent increase to property tax levels year over year.
- **Value.** The second most common theme for this discussion was the need for participants to see the value that they were receiving for their tax dollars. One participant said that they would be willing to pay more to have this facility built, while another suggested that this project is too expensive for a small community like White City.
- **Reduce taxes through a joint venture.** There was lesser discussion of this theme, but it should be noted that some participants suggested that to minimize funding needs and to keep property tax increases low, this project should become a joint venture with Emerald Park, and the Rural Municipality (RM).

Funding Options – User Fees

Community Workshop Results

Community workshop participants were also asked to respond to the following open-text question: *When you think about USER FEES, what are the most important considerations that come to mind for you?*

The primary theme that was evident in the workshops related to user fees was much like what was heard in the survey with a focus on keeping user fees affordable for all users with possible lower fees for White City residents. The themes identified in discussion of this topic were:

- **Cost Effective.** Under this theme, participants spoke about the need to ensure user fees remain cost effective and aligned with best practices in other communities. Comments under this theme revolved around whether White City residents should pay lower fees than non-residents or receive value-added services such as lockers, equipment.
- **Memberships.** An additional and consistent theme was to create a monthly or annual membership that is based on a user pay model that would generate revenue instead of residents incurring a tax increase. One participant suggested that once the high school is built, a sports academy can be created to generate additional revenue related to user fees.

Funding Options - Fundraising

Community Workshop Results

Community workshop participants were also asked to respond to the following open-text question: *When you think about FUNDRAISING, what are the most important considerations that come to mind for you?*

The primary themes that were evident in the workshops regarding this topic were:

- **Events and Raffles.** Comments under this theme were mainly around creating community fundraising committees and planning and facilitating events and raffles, such as, Chase the Ace, raffles like those hosted by the Hospital Foundation, garage sales, hockey drafts, large golf tournaments and net zero show homes. One participant suggested creating an annual event that involved large groups while others spoke to the difficulty posed by other competing initiatives and that fundraising should be a last resort.
- **Brand/Sponsorship.** This theme was a close second in its importance to participants. Comments revolved around Regional support, investment by energy partners in infrastructure, branding opportunities for scholarship facilities, corporate sponsorships/naming rights and geothermal and energy efficient models to offset costs.

Funding Options - Grants

Community Workshop Results

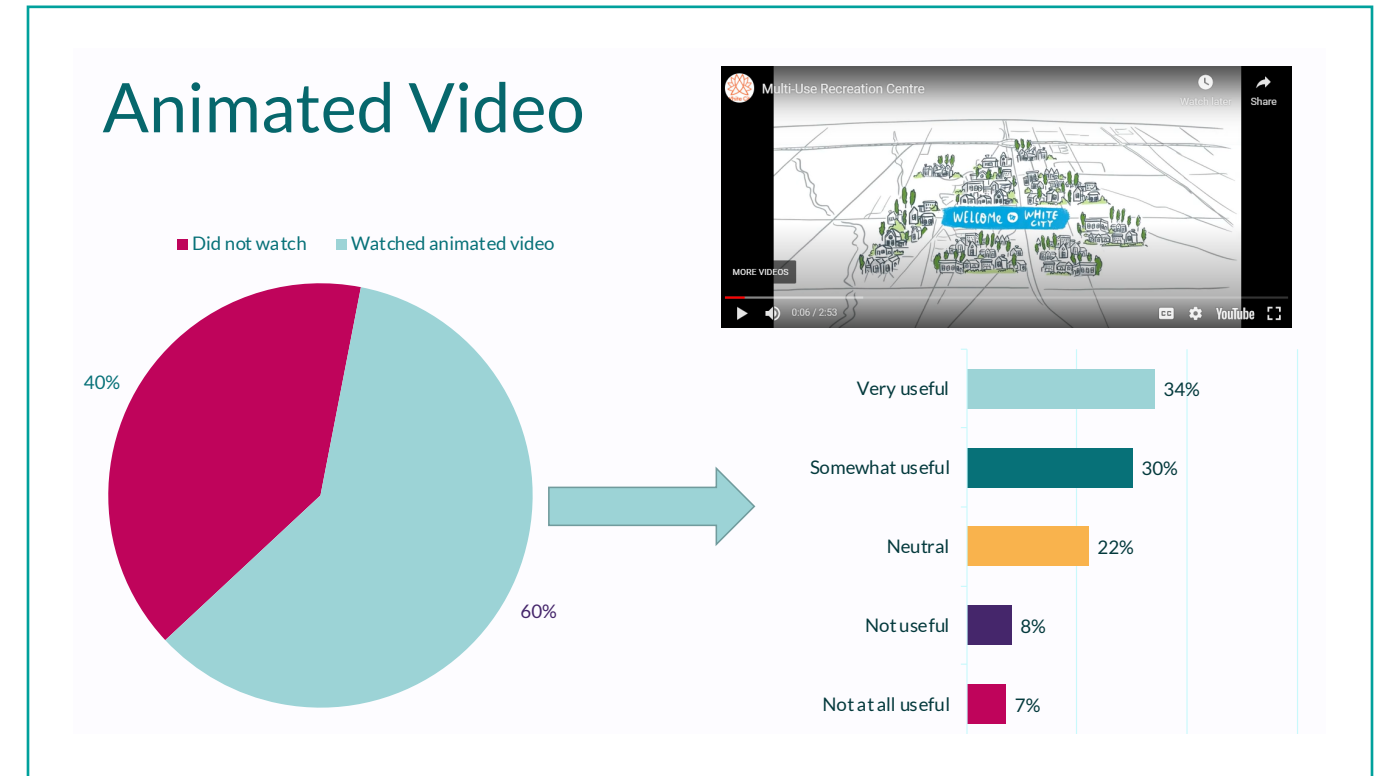
Community workshop participants were also asked to respond to the following open-text question: *When you think about GRANTS, what are the most important considerations that come to mind for you?*

The primary themes that were evident in the workshops regarding this topic were:

- **Federal and Provincial Grants.** Many participants spoke of the need to consider all available provincial and federal grants as one of the main funding sources. Further comments were made regarding applications to receive energy funding, Infrastructure Canada grants, healthy community initiatives, academic research funding and one participant suggested to get the RM involved to make this a community project that qualified to access more federal funding. To the contrary, it was noted by a few participants that due to the COVID-19 pandemic, Federal and Provincial grant money is no longer an option for many municipalities across Canada.
- **Partnerships and Corporate Sponsors.** As a secondary theme, participants spoke to the importance of corporate sponsors, First Nations partnerships and the option to sell naming rights to the facility and its amenities.

Survey Preparations

An animated video was developed to inform participants about the plans for the recreation centre. Six in 10 indicated they watched this video. Among those, almost two in three said it was useful, while 15% said it was not.



Next Steps

This report describes in detail, the engagement and communications efforts that were planned and implemented to engage the Town of White City community members, community groups and stakeholders, as well as residents in surrounding communities.

The planned approach to engagement and communications was informed by the International Association for Public Participation (IAP2) planning methodology and best practices. The next step for Town Council is to use the community feedback received to inform their decision on which elements of the Multi-Use Recreation Centre will be built when, and how they will be funded.

APPENDIX A: IAP2 Spectrum of Engagement

IAP2 Spectrum of Public Participation



	Inform	Consult	Involve	Collaborate	Empower
Public participation goal	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision-making in the hands of the public.
Promise to the public	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.
Example techniques	<ul style="list-style-type: none"> Fact sheets Web sites Open houses 	<ul style="list-style-type: none"> Public comment Focus groups Surveys Public meetings 	<ul style="list-style-type: none"> Workshops Deliberative polling 	<ul style="list-style-type: none"> Citizen advisory committees Consensus-building Participatory decision-making 	<ul style="list-style-type: none"> Citizen juries Ballots Delegated decision

APPENDIX B: Short and Long Survey

Town of White City Multi-Use Centre

Community Survey

April 21, 2021 – Survey monkey version.
https://www.surveymonkey.ca/r/White_City

Background information

To be shared through whiteboard video/documents to pre-read/introduction on website before entering into the survey.

Introduction

The Town of White City is the fastest growing community in Saskatchewan and population growth has been met with increased demand for sports, recreation and cultural amenities. In 2018, Council decided to proceed with developing a feasibility study to determine the opportunity and costs of developing a Multi-Use Recreation Centre.

Our growing community is looking for more facilities and opportunities to play, connect and recreate close to home without having to drive into Regina or to other communities.

Before Council decides on the current phasing of the project (what will be built when and the associated cost), we want to listen and learn from the community about what their preferences and insights are for the project. This is our opportunity to build a true community hub and we are committed to doing it responsibly and with the community choice represented in how we move forward together.

Survey Length

This short survey will take approximately two minutes to complete. After that, you can choose to continue providing some more feedback through a longer survey, which will take approximately eight minutes to complete, or you can choose to only answer the initial short survey.

Anonymity and Information Sharing

Your participation in this survey is completely voluntary. If you decide to take part, you can stop the survey at any time. No personal information will be collected. Your answers will be kept anonymous and confidential. The responses you provide will be combined with the responses of other survey participants and individual responses will not be identified.

Please do not include personal or identifiable information in the comments, such as your name, email address, phone number, address, etc.

Your survey response is collected through the Town of White City's Bang the Table / Engagement HQ platform and will be analysed by Delaney, the engagement people, on behalf of the Town of White City. Your responses will remain anonymous. This collection is authorized under *The Local Authority Freedom of Information and Protection of Privacy Act* (LAFOIP Act). If you have any questions about this collection, you can contact the Town of White City Team at townoffice@whitecity.ca.

Thank you for completing this survey. What we learn from your input will inform the timing, scope and phasing for the Multi-Use Recreation Centre.

Survey

1. I am...

1. A resident, property owner or business owner of White City.
2. Not a resident, property owner or business owner of White City, but someone with a different connection to the proposed multi-use recreational centre (for example, a resident of Emerald Park, the White Butte Region, someone who works in White City but does not live there, someone who might use the proposed centre in the future, etc.)

[ASK ALL]

2. Based on what you know now, how likely would you and your family be to visit and use the following amenities or programs at the future recreation centre? Please use a scale from 1 to 7 where 1 means "definitely won't use", 4 means "may use" and 7 means "definitely will use." (Randomize options)

- a. The arenas (for ice hockey, skating classes, free skates, figure skating, etc.)
- b. The fully covered fieldhouse with grass or turf (for sports such as soccer, football, pickleball, track-and-field)
- c. The aquatic centre (for free swims, swimming lessons, aquafit classes, seniors' fitness classes, water polo, etc.)
- d. The multi-purpose rooms for private events such as birthdays or weddings, or for classes/clubs such as language learning, chess club, yoga, music lessons, senior club, etc.
- e. The multi-purpose rooms for community events such as concerts, tradeshow, workshops, exhibits, other entertainment, etc.
- f. The gymnasiums (for organized sports for youth, adults or seniors)
- g. The library
- h. The child-care centre

3. Based on what you know now about the design of the facility, to what extent do you support or oppose the design of each phase?

Phase	Strongly oppose	Somewhat oppose	Neither support nor oppose - I am neutral	Somewhat support	Strongly support	Prefer not to say
I – Ice Arenas 1 & 2 and main corridor						
II – Field House						
III – Gymnasiums, Library and Child-Care Centre						
IV – Aquatic Centre						
V – Future Arenas 3 & 4						

4. What could be done to make it more likely that you and your family would use the recreation centre? In other words, is there anything missing from the current schematic designs? [OPEN END]
5. If resident / business owner of White City] The Multi-Use Recreation Centre is a major capital project that is anticipated to cost between \$65 and \$80 million, based on the proposed options outlined in the financial analysis from 2020.

Based on the information that has been provided, including this video [link whiteboard video to new page], and recognizing that the Town will seek to maximize grants, fundraising and other revenues estimated to total approximately \$12.5 million, **please carefully read the information below and indicate your level of support or opposition for each of the following four funding scenarios** for building Phase 1 (the skating rinks) and Phase 2 (the Fieldhouse) of the new Multi-Use Recreation Centre in the Town of White City.

- a. Scenario 1 - An annual property tax increase per household of between \$100-\$300 for the next seven years.
 - With this level of property tax investment, Phase I and Phase II may be completed by 2024 and 2028 respectively.
 - This level of investment may result in the centre being smaller with fewer amenities.
 - This level of investment may result in the Phase I and Phase II construction timeline being extended and would require more than \$13.0 million of fundraising.
- b. Scenario 2 - An annual property tax increase per household of between \$301-\$700 for the next seven years.
 - With this level of property tax investment, Phase I and Phase II may be completed by 2024 and 2028 respectively.
 - This level of investment may result in Phase I and Phase II construction likely being completed on time and would require approximately \$13.0 million of fundraising.
- c. Scenario 3 - An annual property tax increase per household of between \$701-\$1,000 for the next seven years.
 - With this level of property tax investment, Phase I and Phase II may be completed by 2024 and 2028 respectively.
 - This level of investment may result in Phase I and Phase II being completed as currently designed or with additional amenities.
 - Construction will likely occur on time or sooner than expected and would require less than \$13.0 million of fundraising.
- d. Scenario 4- No annual property tax increase for the next seven years.
 - Without property tax support, Phase I and Phase II construction would be delayed and extend the timeline of completion for the project until sufficient fundraising dollars are raised.
 - This will likely mean that the overall centre is smaller with fewer amenities and would require more than \$30.0 million of fundraising.

Scenarios	Strongly oppose	Somewhat oppose	Neither support nor oppose - I am neutral	Somewhat support	Strongly support	Prefer not to say
Scenario 1: An annual property tax increase per household of between \$100-\$300 for the next seven years.						
Scenario 2: An annual property tax increase per household of between \$301-\$700 for the next seven years.						
Scenario 3: An annual property tax increase per household of between \$701-\$1,000 for the next seven years.						
Scenario 4: No annual property tax increase for the next seven years.						

6. [If resident / business owner of White City] Overall, which of the four funding scenarios would you prefer? [Please choose one]

- a. An annual property tax increase per household of between \$100-\$300 for the next seven years.
 - With this level of property tax investment, Phase I and Phase II may be completed by 2024 and 2028 respectively.
 - This level of investment may result in the centre being smaller with fewer amenities.
 - This level of investment may result in the Phase I and Phase II construction timeline being extended and would require more than \$13.0 million of fundraising.
- b. An annual property tax increase per household of between \$301-\$700 for the next seven years.
 - With this level of property tax investment, Phase I and Phase II may be completed by 2024 and 2028 respectively.
 - This level of investment may result in Phase I and Phase II construction likely being completed on time and would require approximately \$13.0 million of fundraising.
- c. An annual property tax increase per household of between \$701-\$1,000 for the next seven years.
 - With this level of property tax investment, Phase I and Phase II may be completed by 2024 and 2028 respectively.
 - This level of investment may result in Phase I and Phase II being completed as currently designed or with additional amenities.
 - Construction will likely occur on time or sooner than expected and would require less than \$13.0 million of fundraising.
- d. No annual property tax increase for the next seven years.
 - Without property tax support, Phase I and Phase II construction would be delayed and extend the timeline of completion for the project until sufficient fundraising dollars are raised.
 - This will likely mean that the overall centre is smaller with fewer amenities and would require more than \$30.0 million of fundraising.

7. [If resident /business owner of White City]

1. Why did you choose the funding scenario that you chose?
2. Please briefly explain what factors you considered when selecting a funding scenario for the recreation centre [OPEN END]

Thank you very much for your input. We would love to hear a bit more of your thoughts about specific considerations for the planning of the Multi-Use Recreation Centre. If you agree to continue, the survey will take approximately 8 more minutes to complete and you can choose to be entered into a draw for one of three \$200 gift cards for IGA, Emerald Park.

1. Yes, I'd like to continue the survey and provide some more detailed feedback
2. No thank you, please just take me to end of this short survey to answer a few closing questions

Additional questions

8. Compromises on the amenities may have to be made in order to build the recreational centre within a manageable budget without overburdening the community. To what extent would you be willing to compromise on the following in order to reduce the overall budget. (Randomize options)

- a. Less spectator seating
- b. Smaller arenas
- c. Smaller fieldhouse
- d. Less space for change rooms
- e. Less space for washrooms
- f. Smaller common areas
- g. Less opportunity for expansion in the future

1 – Don't compromise on this, please!

2 – It's a possible solution but only if all other avenues have been explored.

3 – Go ahead, this is a good way to manage the budget.

9 – Prefer not to say

9. Which of the following do you or anyone in your family belong to? (Please select all that apply)

A local community group, organization or sports club that uses the type of facilities proposed for the new recreation centre...

- 1 - In White City
- 2 - Outside of White City
- 3 - None of the above

10. [IF Yes Q9 = 1 or 2] If you were to be a decision-maker for your club or organization, to what extent would you consider each of the following elements when deciding whether or not to use this new facility? (randomize options)

- a. General accessibility of the facility
- b. Scheduling and access to desirable time slots
- c. Dryland Training Facility and a smartboard video team room
- d. Change room size and shower options
- e. Year-round private dressing rooms for long-term users
- f. Spectator bleachers/seating that is comfortable, warm and has unobstructed views.
- g. Adequate washroom facilities
- h. On-location sports and training services
- i. Availability of program space/ice arena/sports field
- j. Kitchen facilities
- k. Accessibility
- l. Audio-visual equipment
- m. Modern and high-end facilities in general
- n. Price of room rentals and program space
- o. Rental fees
- p. Access to outdoor space
- q. Natural light
- r. Good acoustics
- s. Coffee shop/cafeteria service
- t. Leased space for alternate food vendor options
- u. Restaurant with liquor permit for indoor arena viewing areas.
- v. Outdoor patio for our summer renters and outdoor fitness area
- w. Child Minding area.
- x. On Site Pro Shop with skate sharpening and accessories

1 – Not a consideration at all

2 – Somewhat of a consideration

3 – One of the most important considerations

9 – Prefer not to say

11. [IF YES] Which of the following clubs or organizations do you or anyone in your household belong to?

- a. Communiskate
- b. Prairie Storm Minor Hockey Association
- c. White Butte Broncos Baseball
- d. Buffalo Plains Ringette Association
- e. Regina Rhythmic Gymnastics Club
- f. Prairie Minor Football
- g. White City Futbol Club
- h. Regina Optimist Dolphin Swim Team
- i. White City Emerald Park Pickleball Club
- j. Pure Living Yoga
- k. Other local club or organization [Please specify]
- l. None of the above

12. To what extent do you agree or disagree with the following statements [RANDOMIZE STATEMENTS]:

[If resident /business owner of White City] I am willing to pay higher property taxes or levies up front while the recreation centre is being built if it means that user fees can be kept lower for residents once it opens.

[If resident /business owner of White City] I would prefer to pay substantially higher user fees in order to keep the up-front financial investment on residents lower.

[If resident /business owner of White City] I feel proud that a small town like White City is taking on such a large-scale community project.

[If resident /business owner of White City] I trust the Town Council to do everything it can to find alternative funding options such as grants, fundraising or partnerships in order to keep the financial investment by residents of White City as low as possible.

- a. I would be willing to travel a bit further than I do now if the new recreational centre offers the services and houses the organizations that I like to belong to.
- b. Residents from White City should be paying lower user fees than visitors coming from outside the Town.
- c. It will be good for White City to attract individuals, teams and organizations from outside the Town to come and use the new recreational centre.
- d. I don't see how this new recreation centre will have anything to offer for me and my family.
- e. I am excited about the prospect of having a new recreational centre in White City.
- f. In order to make the recreational centre a success, it will be important to have services and programming for everyone, of all ages.
- g. As White City has a relatively young population, the focus of the services and programming offered should be on youth and young families.
- h. The recreational centre will provide more opportunities for seniors to be active and social closer to home.
- i. Offering opportunities for cross-generational and culturally diverse members of our community to come together in one place will make White City a better place for me and my family.

- 1 – Strongly disagree
- 2 – Somewhat disagree
- 3 – Somewhat agree
- 4 – Strongly agree
- 9 – Prefer not to say

13. [If resident /business owner of White City] To what extent do you agree or disagree with the following statements [RANDOMIZE STATEMENTS]:

- a. I am willing to pay higher property taxes or levies up front while the recreation centre is being built if it means that user fees can be kept lower for residents once it opens.
- b. I would prefer to pay substantially higher user fees in order to keep the up-front financial investment on residents lower.
- c. I feel proud that a small town like White City is taking on such a large-scale community project.
- d. I trust the Town Council to do everything it can to find alternative funding options such as grants, fundraising or partnerships in order to keep the financial investment by residents of White City as low as possible.

14.

- a. If you have a child or children under the age of 18 in your household who is/are around at this moment, we would like to hear from them about what they would like to see for the new recreation centre. With your permission, could they answer one question?

- 1 – Yes
- 2 – No
- 3 – No children in household
- 4 – No children currently available

- b. [IF PERMISSION] This question is about a new recreational centre that may be built in White City. It would be a community centre that could include arenas for, for example, skating, hockey and other ice clubs, and it could also have a large indoor or covered field for sports like soccer, softball, pickleball or track and field. There may also be a swimming pool in the future and a library, gyms for other indoor sports, a cafeteria for food and snacks, and rooms to hold summer camps or for clubs such as art clubs, computer clubs, etc. Since it has not been fully designed or built yet, we are looking for ideas from everyone on what they think this recreational centre should look like and what types of activities or sports kids and youth would like to be able to do there.

If you were to design this recreation centre, what three things would you be most excited about if they were part of it? [THREE SHORT OPEN ENDED TEXT BOXES]

(Upon clicking "next," add: Thank you for your ideas! The following questions are for your parents.)

15. And finally, is there anything else you would like to comment on related to the proposed new recreational centre that you have not yet mentioned? Please keep your response brief. [OPEN END]

Demographic Questions

The following questions are for statistical analysis purposes only.

- D1. In what year were you born?**
- D2. [IF DK/PNTS to D1] Would you feel comfortable indicating your age range instead?**
- 1 – 18-24
 - 2 – 25-34
 - 3 – 35-44
 - 4 – 45-54
 - 5 – 55-64
 - 6 – 65-74
 - 7 – 75+
 - 9 – Prefer not to say
- D3. What is your gender?**
- 1 – Female
 - 2 – Male
 - 3 – Other
 - 9 – Prefer not to say
- D4. Where do you live?**
- 1 – White City
 - 2 – Emerald Park
 - 3 – White Butte region (Pilot Butte, Balgonie, Village of Edenwold, RM of Edenwold outside Emerald Park)
 - 4 – Somewhere else [Please specify]
- D5. How many years have you lived in your current town?**
- D6. Please select all that apply from the following:**
- 1 – I own property in White City, either commercial or residential (other than the home where I reside, for example for rental purposes)
 - 2 – I own property in Emerald Park, either commercial or residential (other than the home where I reside, for example for rental purposes)
 - 3 – I own or operate a business in White City
 - 4 – I own or operate a business in Emerald Park
 - 5 – None of the above [unique choice]
- D7. [If Q1=1 or 2] Do you own or rent your residence?**
- 1 – Own
 - 2 – Rent
 - 9 – Prefer not to say

- D8. Including yourself, how many people live in your household? [Drop down with 1-10, 11+]**
- D9.** a. How many children under the age of 18 are there in your household? [Drop down with 0-10]
b. [If more than 0] Please indicate the age(s) of your child(ren). [Line/box for each child from a.]
- D10. In preparation for this survey, did you watch the animated video?**
- 1 - Yes
 - 2 - No
- D11. [IF Yes] And how useful was the information in the animated video for you in answering the survey questions about Multi-Use Recreation Centre?**
- 1 – Not useful at all
 - 2 –
 - 3 –
 - 4 –
 - 5 – Very useful
 - 9 – Prefer not to say
- D12. Thank you very much for your feedback! If you would like to be entered into the draw for one of three \$200 gift cards for IGA, Emerald Park, please enter your contact information below. Rest assured that this information will only be used to contact the winners.**
- First name:
 - Email address:

Your feedback is valued and will be considered in our decision-making. Following the engagement process, we will report back on the feedback that was received.

In late June/early July 2021, Town Council will decide on how to proceed with design development and scheduling for the Multi-Use Recreation Centre.

[Redirect to whitecity.ca]

APPENDIX C: Survey Open Ends

Survey Question #4

What could be done to make it more likely that you and your family would use the recreation centre? In other words, is there anything missing from the current schematic designs?

1. A fitness center.
2. A fitness centre.
3. A fitness facility type gym and pool is what interests me, but a significant tax raise is pathetic rate payers should not have to subsidise this facility sound like another Regina stadium project.
4. A high school would maximize the full potential of the community and aid in their development.
5. A walking track around the main arena- I've seen it in other facilities and would be great for cold weather rain etc for people to continue to walk.
6. absolutely need a bigger library and a pool. the hockey arena needs to have a bigger discussion as it has a big piece of the community attached to the existing one.
7. affordability. The projects are well beyond what the town can economically sustain or even needs at this time.
8. An area for teens to hang out and not just smaller children. There is nothing for teens/preteen. Maybe something like a roller rink or arcade?
9. An indoor walking track would be a fantastic addition
10. Aside from the fact that gymnasiums should be the first phase in order to raise our community up the priority list for a highschool as a joint use facility, a huge dose of fiscal reality and financial responsibility is missing. This proposal would be a financial challenge for the City of Regina
11. At a total capital cost exceeding \$78M for this project, I would say it is too rich for the size of the community and needs to be scaled back to something more in line with the wants and needs of the community.
12. At present I think we need to delay construction for at least 2 years for materials price to drop. Your cost estimate at present I believe are at least doubled.
13. Ball diamonds
14. Build a high school with it
15. Can we really afford this facility? I do not want a tax increase for this as my taxes are not responsible for providing my entertainment.
16. Canteen/restaurant options. A running track/ a gym
17. Courts for leagues (badminton, volleyball, basketball, etc.)
18. Curling rink
19. Curling rink Raquetball
20. Design is good
21. Dining or eating place. Hang out place for youth after school.
22. Don't make the arenas phase one. There are already arenas in the area. Field or pool first
23. Easy driving access to the library and parking near the library's front doors.

24. Ensuring it can be used as a venue for concerts, local sports teams, tradeshow and indoor farmers markets or events similar to Mosaic and Beer Bacon and Bands.
25. Everything being designed is 15 minutes away already. Why pay millions more?
26. Fitness center
27. Fitness facility with weights and cardio equipment
28. Handicapped related support to enhance the facility use for seniors and mobility compromised individuals needs to be incorporated into planning
29. Health facilities like a lab, nutritionist and seniors programs
30. High school
31. High School
32. High school & aquatic centre
33. High school is one of our top priorities as a family to keep us in the community
34. Hockey should not be in this facility as it is for the select few in our town, very expensive for the average family and I am not in favour of giving you my tax dollars to rent ice to people outside of our town. We raised funds for the balgonie rink only to have our kids have to travel to another town as ice time was too expensive as the town needed to make payments on the loans and could not lower rates for the very kids and families that helped to raise funds. In addition there is a rink in town that is suitable for our size and needs
35. I am not sure why White City needs 2 let alone 4 more ice arenas... 1 extra one would probably be sufficient. An aquatic centre is much needed though!
36. I didn't view the schematic designs before beginning this survey, so if it's there and I missed it ... oops. I would love to see a weight room and cardio area (stationary bikes and treadmills).
37. I do not believe it is required when Regina is so close. I moved to White City to move to a small town, away from all the amenities and traffic of a city. I definitely do not support paying for this through taxes.
38. I do not want my taxes increased for a facility that offers similar options that is a 15 min drive into the city.
39. I don't understand moving forward with something that is going to cost 65-80M when the town states we can't afford to put RO treatment on our water system for \$9M. I would consider quality water a necessity and a multi use facility a nice to have at best.
40. I don't think our population can afford these facilities
41. I have heard that there will be multi-family housing being built around the centre. I am all in for support for the community centre but strongly dislike the multi family housing idea. The great thing about White City is that it is a strong community on its own separate but close to Regina, I am worried that multi family housing may take away from that.
42. I love the fact that we are wanting to do an aquatic centre but honestly this town needs an outdoor pool so that kids have something to do in the summer and can do swimming lessons. This could be achieved quickly. My kids will likely be grown by the time the aquatic centre is built.
43. I remember hearing about the designs awhile ago (2 years ish ago). I am looking to see what the design of each area is to remind myself but I dont see it on the engage white city page. So i am basing my answers from my recollection of the designs but may have been a good idea to have the design readily available to view so that these answers are more valuable information.
44. I strongly feel that the aquatic center needs to be moved up to phase 3A. The school should not be part of this complex.
45. I think a aquatic center should be phase 2 and a field house phase 3
46. I think a high school needs to be the hub as we don't have one here, this should be followed by the aquatic centre, field house etc. The arenas can come last since we already have something for the time being.

47. I think it is good as is. We don't have a facility like this now so something is better than nothing.
48. I think that a facility like this in our growing community is great!
49. I would like more consideration for art and dance in our community. I realize there is a heavy weight put on sport in WC but there is an entire part of the community who are not being addressed when it comes to art and dance / cheer / etc. The facility needs to reflect all the aspects of our community need.
50. I would like to see a curling arena instead of 4 arenas. And something wrt wheelchair access/use. It is to be a 'recreation' vs competitiveness facility.
51. I would like to see a fitness gym with weights and cardio equipment
52. I'm disappointed to see the strong push fit up to 4 additional arenas when our community already has a great facility. I am a mother of a hockey player and see zero need for this additional cost.
53. I'm not interested in our tax dollars going toward this facility. If people want more hockey rinks the teams should raise the money for them. An aquatic facility would be nice but I fail to see how a community of this size can support a facility like this without huge tax increases. Surrounding communities will use it which is fine but our tax dollars pay for it. Why not partner with other communities to raise funds for a facility like this? I would love to see a simple outdoor pool for the kids in the summer, but was told by a council member they are too expensive to run. But this giant rec Center isn't expensive to run !? I am opposed to this project if tax dollars are paying for it, we don't need 4 more hockey rinks and a field house. But the time the aquatic facility is built my kids will be moved out on their own. The only thing I will use in this facility will be the library. Please ensure you do a LOT of research and hear from As many residents as you can before this is forced through.
54. If the Field House would be a full size soccer field.
55. If the plan isn't already ensured all of the facilities are fully accessible, I encourage you to overlay this with an accessibility lens. Both for those who require mobility aids(walker,wheelchair) but also for people with other disabilities (visual, hearing, cognitive) to ensure all community members can fully enjoy the facility.
56. If the town were to offer classes at the library, swimming pool, and a gym within the facility it would increase likelihood of our family participating frequently. Our family is supportive of larger events being held at the arenas and would be very interested in seeing junior a and midget aaa hockey teams call White City home.
57. If there are plans to use the Ice Arena 1 for a Junior A hockey team in the future, the seating area would need to be much greater than 1,500 capacity it is currently slated at. I believe it would need 2,500 minimum. Perhaps the seating can be expanded in the current location? If so, then good.
58. If this facility was funded by the users that would be the only way it could ever receive my support. We should learn from the mistakes Regina(a much larger city) has made with mosaic stadium. The tax payers in regina do not enjoy paying for that.
59. If this goes ahead I want to be sure that any classes are offered to white city residents first. You must hold a white city mailing address to register first like they do in Regina for Regina residents
60. Is there a walking track in the field house?
61. It is concerning to me that the Highschool is not the first priority .
62. It should of built 10 years ago. Our family will be grown and out of the house before this becomes a reality...IF it ever does.
63. It would be nice to have 4 curling rinks. As an option that in the summer could be a gymnasium and winter offer curling rinks.
64. It's too expensive for our population
65. It's unclear who will run the programs, the space is one thing but is there research that supports these programs will be well staffed? Skating is a good example, ice team is small part of the problem - even there aren't enough instructors they can't increase the number of children allowed in a program. I think we would personally use the facility more if there were a wide range of children's programs (especially in the summer). It also doesn't state much on the arts side other than music lessons. Is it necessary to have 4 skating rinks, will this replace the current rink? My concerns don't necessarily lie within the design of the facility, I am more curious about how it was decided what is going into each phase? With the surrounding communities continuously increasing with the number of children, a high school feels like it would be of higher priority. Their education and activity options within school are more important than the additional recreational activities they are doing outside of school (we have especially seen this during covid). So while a high school doesn't have the same impact on the economy, are we looking at the right priorities in the right order?
66. It's just to late , kids will be grown by the time it is complete, needed the high school 3 years ago
67. Just make it easy to use and access. All good!
68. Love the idea! Hope it goes forward.
69. Lower our property tax so we can afford to do things with our kids
70. Make it all sooner! Looking forward to it.
71. make it appealing for all kinds of events to be attracted to our town and facility
72. Make Sure that Green spaces are professionally developed
73. make sure the facility is designed for use of all age groups - including those without children and seniors - as the demographics change in the community. I assume design that will generate review is atop priority
74. Make the aquatic center a priority! We already have rinks, let's think about family who don't participate in rinks activities.
75. Maybe a place to get something to eat/drink/coffee shop?
76. More of a priority for a high school and aquatic centre in our opinion
77. Move aquatic up to phase one. Our community desperately needs an aquatic center and everyone can benefit from this from very young to elderly.
78. My children are in waterpolo and there is a shortage of appropriate pools to use in the Regina area so I strongly urge the addition of an Olympic sized pool. Adequate library space to expand on collection and programming options.
79. My family are very involved in aquatic activities year-round. Regina has an embarrassing lack of aquatic facilities that are sufficient for activities such as competition swimming or water polo. Building a pool that is big enough to accommodate these activities would draw from all over and bring business to our community. An Olympic size pool is desperately needed and I would argue that it would bring more value than additional ice rinks. Please consider doing everything you can to build that out.
80. No
81. No
82. No
83. No - I don't have the need a direct need for the facility or want to see my property taxes increase as a result of the construction.
84. Nothing
85. Nothing I can see at this time. We will use it often!
86. Nothing missing...just the sooner they are built, the better so our young children have as many years as possible to utilize the facilities! Keep up the great work :)
87. Only if taxes do not increase.

88. Our kids are almost grown so much of our response reflects this. Young families will benefit and that's fantastic. More ice is needed. Indoor swimming would be great. Field house with amenities similar to Regina would be great and attract residents of all ages.
89. outdoor tennis courts
90. Pick a better location
91. Please at minimum get a high school out here
92. Realistically, if the design option were reduced to something more realistic for a community our size I would be better able to support this initiative. If there was a confirmation of whether the communities of White a city and Emerald Park were going to be amalgamated then that would also have some bearing on support as the tax base would be larger. This is an extremely ambitious project for the current, and even projected growth, tax base of White City.
93. Seniors 55+ area.
94. Should start with a field house which would accommodate more people than 2 arenas. We already have a rink for hockey, etc., What is the rate of use for this current arena, do we need a new one, or two???
95. Small restaurant or coffee shop.
96. Small restaurant or grill where you can get drinks or light meals before or after working out or while attending sports events.
97. Some kind of indoor play structure for young children would be a great resource during the winter months.
98. Someplace to get food when you are spending all day there doing activities.
99. Starting with a multi use tacitly and a pool would be better than starting with more rinks as there is already a rink in town.
100. strip club
101. Swimming facilities and gym that has extended hours of operation.
102. the addition of a gym with weights, cardio, spin, and room for exercise classes. Also a gymnasium would be good, child care is always good if our community continues to grow but I think our current library is sufficient
103. The City of Regina doesn't have the funding available to pay for a facility like this but you are proposing that a bedroom community should?
104. The field house and ice arenas are in dire need for our community and I completely support the initiative - it's already well overdue.
105. The gyms should not just be for organized sports. A weight room, the opportunity to shoot hoops (not organized), an exercise/stretch area (not organized), and a sauna would be essential for seniors (like me).
106. The primary needs in White City are an improved Library, a High School, and an Aquatic Centre. Building 4 rinks when we already have one in town does not offer much for a sense of community other than convenience for hockey practices for local families - who would be willing to drive anywhere for their kids anyway. Perhaps if you presented the potential financial gains for such a huge increase in skating rink spaces it would make more sense. At this time it seems to be focused on the wrong priorities.
107. The quicker it is done, the better for our family. The kids are 6 and 8 already so we'd like to get some use out of the facility before it's too late. Also super supportive of getting the High School built ASAP.
108. The region can not support this financially.
109. The time frame. Nothing I've read is giving a time frame. My kids are at the ideal ages now but if this takes 10 years, my kids won't get to utilize this. I'd like to see an estimated timeline of the first two phases.
110. There is a conflict of interest with the board member that owns communiskate.
111. These plans are too grandiose. All the facilities are user based, and should be funded by users, not tax payers. If I use them, I pay. I never moved here to pay taxes for something like this.
112. This project favours a young athletic demographic. The library or pools could at least be used by all members of the community. I do not agree with the financial implications of building he proposed facilities.
113. This town seems to revolve around hockey as if it was the only sport in the world. More hockey rinks should not be the highest priority, facilities that we do not currently have should be such as an aquatic center. Based on the designs I have not seen anything regarding outdoor soccer fields either, just ball diamonds. If we need more ball diamonds why not more soccer fields?
114. Walking path and outdoor park.
115. Walking track - would love this....not sure if its I the plans or not.
116. Was really hoping aquatic would have been phase 2 over the field house
117. We already have a hockey arena and an area for multipurpose room at the white city hall. These should not be included in the early phases. Possibly not included in the entire project either
118. We are too small and too close to Regina to need this. Our small size does not justify such a big and expensive project
119. We don't have the population or tax beast to to fund this size of project, if ever there is an amalgamation of EP & WC, and the new community and can work with Pilot Butte and Balgonie, then and then we might have a chance. From what I understand EP is now building an unrequired fire hall because these two communities can't work together. As well the growth numbers that the town is working from is not going to happen!
120. We have a rink. Build a high school we want small town life not huge multipurpose building like in a big city.
121. We have lived in White City for decades and are retired and our children have already moved away. There is no appetite for tax increases.
122. We would use a swim center year round. I realize a lot of families revolve around a rink, but as we already have that, I feel the community would be best served by something we are actually missing and in need of which I feel is the swim center.
123. We're excited to hopefully have a swimming opportunity in the community and the other options are good as well. Thanks for the opportunity to respond to a survey.
124. What is missing is that a lot of people don't want our money spent on this at all
125. White city desperately needs a pool.
126. With all the money spent on this project already the town could have a RO water system like the smaller towns that in are area
127. With the balgonie high school been full. I think it would make the most sense to build the high school first
128. Work out area
129. Workout facility (weights, treadmills, etc)
130. Workout space with gym equipment.
131. Would like to see a 400 meter speed skating oval sharing the ice plants of the 2-4 hockey arena's so there can be public skating in the winter and a White City Speed Skating club. Short Track skating could be done in the indoor arena's. The ice plant would only have to be shared from Oct to Mar when temperatures are too warm for ice. One or more of the indoor hockey rinks should be international size ice surface. This would attacked more events to white City because these surfaces are limited
132. Would love to see a high school within white city for my kids go to to
133. would not use it.
134. Year round dry rink for lacrosse. Outdoor football/soccer field

APPENDIX C: Survey Open Ends

Survey Question #7

Why did you choose the funding scenario that you chose?

1. Why did you choose the funding scenario that you chose?
2. I understand it is inevitable that my taxes will contribute to the facility but I want to see as much fundraising as possible done before the project begins.
3. \$1000 for some families may be a stretch with current economic conditions. My concern is that this would be best utilized while my children are still at home. 2028 would see them have very little use of the recreation facility.
4. a \$100 - \$300 per year increase, spread over 12 months would be OK. Not great, but recognize must pay to have nice things...
5. A modest increase in my taxes is acceptable
6. A small increase in taxes is fine, however if residents of white city are only paying extra, there should be benefit and priority use of facilities.
7. Adding services to our community of course comes with a cost. I would like the cost as low as possible but if we are building this facility we should do it right, make it with more amenities, more useful and more valuable to our community.
8. Affordability on what I can afford. Want it built sooner rather than later.
9. Affordability, an annual increase of \$700 or greater over the next seven years is a scary thought.
10. Affordability, and I think that the community would benefit from some sort of facility, rather than nothing at all. I do have concerns about the level of debt. I also have concerns about this small community funding and building something that others will use but don't have skin in the game (Emerald Park residents). This is an elephant in the room issue for me.
11. Affordability.
12. Affordable
13. Affordable
14. Affordable and will get the project done
15. affordable for most people
16. Allows us to add more valuable service/amenities while affording an acceptable tax increase
17. An increase over \$500 in property taxes would make living in White city far too expensive. Property taxes in White city are already significantly inflated for the services provided. I believe the town needs to investigate how it is using the funds it already received more closely. The proposed increase would raise my property tax to nearly \$6000 annually. This is unreasonably expensive when we receive very basic services from the town, some that are not even onboard with other smaller centers with multi use facilities (Warman).
18. Anything more than the proposed is a significant increase to annual tax bill, you also have I assume the proposed annexation and costs associated with that if it goes through.
19. Approximately 8% year over year increase only for funding the complex - not taking into consideration inflation on all other town expenses
20. As a resident of White City, our property taxes are already higher than Emerald Park. We should not have to foot the bill for this entire facility that will be used by both communities.
21. Asking families for another 1,000 dollars is ridiculous. Living is already expensive especially in white city/emerald park
22. Assuming we get an aquatic center, I would be willing to pay more taxes.
23. Balance of increase and as much as we can get for recreation area.
24. Balancing success and support of the project with impact to personal tax rate. Also wanting to ensure the project moves forward quickly enough that my children can enjoy it before reaching an age when they are less likely to reside at home.
25. Based on family income
26. Based on money for us and also it won't stall the project as much as Option 1. We really need this project to go through so I could go for the higher tax in Option 3 if needed.
27. Based on my support of the facility and my preferred impact on my current financials.
28. Based on the amount we would use the facility. Also affordability, taxes are already high
29. Because I don't feel that only the residents of WC/EP should be on the hook for the full costs as neighbouring communities (PB, Balgonie, etc) will be using it as well. Just as all of our recreation teams encompass all three communities, so should the brunt of the funding. Or if WC/EP are the only ones able to be on the hook for funding through taxes, then maybe those that aren't residents will have to pay a membership or something to utilize the facilities.
30. Because I'm not interested in this and the town cannot afford this project
31. because i'm not like everyone else
32. Because investing in health and recreation is important for all people
33. because my property taxes already increased over 25% in this year alone. we've already seen a \$1000 increase this year.
34. Because our taxes and water are too high now. Even after assessment my property value went down but somehow taxes still increased. I can't even fathom why you would be considering raising taxes when several people have lost their job in the last year and with nothing getting better in the near future as COVID continues you should be reducing taxes not increasing them.
35. Because property tax is high enough already, I paid \$7616 last year for property tax and comparing what we get for services compared to what residence of Regina, Moose Jaw, etc get for services for similar amount of property tax shows me our taxes are too high already.
36. Because rate payers won't stand for more than that in my opinion. I know I won't.
37. Because there's a facility similar in East Regina
38. Because we can't afford this.
39. Can't afford for taxes to currently increase. Young family, young kids life is pricy enough.
40. Can't afford it
41. Construction for this facility can't be delayed. However, still want to keep in my mind the tax burden on residents. Neighbouring communities (Pilot Butte, Balgonie, etc) will be using the facility as well and should be responsible for some type of funding in forms of admission fees, tax, etc (unless we start splitting White City kids out of the associations that include other communities - ex/ Prairie Storm hockey). I would also be interested in supporting many fundraising initiatives.
42. Cost
43. Curious how this would work for emerald park residents - they see no tax increase yet have access to the benefits?
44. Do not want taxes to go up. If they went ahead with it I would be paying for something I would not use.

45. Due to our families expected use of the facilities, and the impact of taxes.
46. During the pandemic things have become harder for everyone i moved out here because taxes in Regina are way to high. Start raising my taxes i may as well live in Regina where i dont get screwed on my water bill every month.
47. Families cannot continue to fork out more and more money! I can guarantee that the final bill will be way more than what you say it is. Common sense people. I'll be really pissed if my taxes go up. You guys can't even negotiate our water or electricity problems let alone a multimillion dollar build.
48. Financially sustainable and contributing to recreation facility infrastructure.
49. Fixed income. No desire for tax increases.
50. Government debt is at an all-time high. We as taxpayers are going to already be on the hook for major increases at the provincial and federal levels. Not sure we can afford that much for municipal as well.
51. Gradual tax increases make the adjustment more manageable for families.
52. growth of White City Area does not support this development at this time. Maybe 10 years down the road we could reevaluate the need for this type of project.
53. I am a senior and can't afford a big tax increase
54. I am fine with a tax increase based on the fact that we would have more amenities and then those amenities cost money to up keep/ staff/ build. I would have chosen no tax increase as a best case scenario, if I thought that was realistic.
55. I am in favour of this development
56. I am more in favor of a user pay solution.
57. I am not in favour of rinks being prioritized. The people here have not a gym or pool but do have a rink and I believe they should be built first , there for I am not willing to put tax money or fund raising into this project.
58. I am ok with the option of the tax increase to get the project going but I would like to see some community fundraising and support from the businesses surrounding the area.
59. I believe it should be user-pay. Why should White City residents pay for the facility when surrounding communities and RM taxpayers will not have to contribute, but will enjoy the facilities upon completion? That doesn't seem fair.
60. I believe that it is crucial to get the facility built as soon as possible and the value for those tax dollars makes sense to me.
61. I believe that our community is too large to not have these kinds of recreation facilities already. I also believe that nothing in life is free. The increase in property taxes would likely be offset by an increase in property values having a high quality facility like this in our community.
62. I believe this facility should be self sufficient and "user-pay". I don't feel that residents of White City should have to pay for it, because once it is built, I doubt I will see a monthly dividend cheque from any net proceeds. If it's not a financially viable facility, then it should not be built. Though I am strongly in favor of this facility going ahead, I hope that our town will ensure that it is financially self sustaining.
63. I can afford it
64. I chose not to support it because disposable income in our community, province, and country is declining. Government grants and support for these projects are also declining, so the figures you are quoting can't even be relied upon. Once you have concrete commitments from the government (Provincial & Federal) then you can propose new figures. I would love to have a lot of services and things in the community, but if you don't have the means to pay for it, it isn't an option. This discussion only raises concerns to me about the fiscal and economic intelligence of the new council.
65. I chose number 4 as this is very confusing as you say an annual increase of...if my taxes are \$4000 and an annual increase of 700-1000 for seven years would put my taxes at \$ 8900-11000? Or is it \$4700-5000? Even at the low end of 100-300 \$2100 over 7 years is a lot to ask especially if it's compounded annually. At the absolute minimum are you are asking for \$2800 per household at maximum \$28000 per household? After year 7 then what?
66. I chose Scenario 1 as I feel like our community needs much more important things prior to starting a rec center. We live in a great community but the green spaces are lacking (no ponds, nicer parks, etc.)and the streets are narrow with no sidewalks. If we had those things, I would be all for higher taxes to pay for a rec center. Those other things should be addressed first.

APPENDIX C: Survey Open Ends

Survey Question #8

Please briefly explain what factors you considered when selecting a funding scenario for the recreation centre.

1. The appeal of lower taxation, - The activities of our family and those of our neighbours do not appear to require such a project. - Uncertain economy during this pandemic.
2. -timeline -true cost when completed considering costs of building materials since the pandemic -why should the small tax base of White City taxpayers pay for something that residents of Emerald Park and surrounding communities will use? -put this on hold until the entire annexation is figured out. The tax base could change substantially and lower the cost burden. Everyone can agree that this would be a wonderful facility. The truth and reality is we cannot afford it.
3. Cost for current residents (it would be good to have some consideration for the residents that contributed through tax for 7 years as opposed to future residents that haven't contributed at all) * How quickly construction can begin (our community CANNOT wait any longer) * How do neighbouring communities (Pilot Butte, Balgonie, etc) contribute
4. 1 - the community needs some type of centre to keep up with the growing demand for sport. Therefore doing nothing was not an option 2 - consider that a capital project takes time and no matter how much money you throw at it there are always delays - timeline less significant 3 - as noted above, the impact to homeowners tax base
5. A major consideration is my ability to utilize and gain benefit from my investment. By the time this gets built (especially the phases that I will use), I don't know if I will still be a member of WC. I'm not getting any younger! I am willing to contribute something but am reluctant to invest heavily for something that I may never get to use.
6. A small tax increase for an aquatic centre and a better rink would be a great investment.
7. Activities that our family would benefit from the facility
8. Affordability
9. Affordability and desired amenities
10. Affordability while still supporting community improvement
11. Affordability, already paying a lot of tax, but look forward to the benefit of the facility.
12. Affordable
13. Amount of facility use Affordability
14. Amount yearly.
15. An actual solid business plan. No private company would invest that kind of money into something where there wasn't a clear business plan outlining the positive economic impact on the company. A town relying on tax revenue to fund this ventures must be able to show its citizens why this a good idea outside of "you have a facility to use". If it were a facility for just the company to use the scale and cost would not be so significant. Why would anyone chose to attend an event in White City, stay in our hotels and eat in our restaurants and not the city a mere 10 minutes away? If the City of Regina can't build a new rink or ballpark to the tune of \$100 million then how can a bedroom community of 3500 residents?
16. Any funding for facilities should be long term since the future residents will the benefactors of these developments and should share in the costs
17. As above
18. As articulated above. Modest property tax increase but realistic timelines which would benefit our family.
19. As noted above.
20. As seniors we may not be able to utilize the facility and would like to support it to our ability.
21. As stated above.
22. Basically it about what a household can afford. This option for us is at the higher end of affordability but it would be a great investment. Some young families wouldn't be able to afford it and others may pick the next level of funding if they are at a point they can afford it.
23. Best ratio of property tax increase to fundraising.
24. Better information
25. Can't afford this
26. Cash flow, spending within our means. Will the tax increases apply to Emerald Park? What is thought process on wanting to pay it off in 7 years?
27. Common sense
28. Considered the economic impact to White City including jobs, the future use for my family, the impact on the town itself and the immediate impact.
29. Cost and ability to help with fundraising
30. Cost and scope
31. Cost to me. Water bill is all user pay. This should be too
32. Cost to my family considering the facility will not like be built in time for our children to even enjoy the amenities.
33. Cost.
34. Costs to each household in form of tax increase upwards of 20%, amount of use personally we would get for that increased tax amount, other more urgent needs/priorities in my opinion.
35. Current financial situation. Age. The timeline of each phase and lifestyle. I also considered that the first two phases do not apply to myself or my family's needs. In other words we don't benefit from ice rinks or sporting arenas.
36. Current financial stability.
37. Current property tax compared to what it could be and what we feel comfortable paying
38. Dint want the recreation centre at all,
39. Do not want to pay for something I will not use. I will not use. Do not want to pay for something I will not use.
40. Families are tapped out financially! Take a look around for gods sakes. Check your egos at the door. What the heck are you thinking.
41. Family income, age of child/children that would most benefit.
42. Federal government should strongly support
43. Financial factors versus how much we would be able to the facilities. I don't want the facility to be huge and the tax payers to be stuck with the bill.
44. Financial realities of our family budget currently and moving forward 10 years. The tax ranges proposed are not insignificant.
45. Fundraising is a way to bring a community together. Are ratepayers of today willing to do this? We are not interested in tax increases to support projects that a small portion of rage payers utilize.

46. Getting the facility off the ground and built Value for \$
47. Given the initial focus is on arenas, I have no interest in paying anything on my taxes for it. I won't use it. And, if the arenas are sustainable funding, then they can pay for themselves.
48. Having a rink anyone can use in our community would be great as would a pool and we NEED a high school
49. Hockey rinks, and swimming pools in particular, do not create revenue or are revenue neutral and create an operational and maintenance burden. That is why The YWCA in Regina closed their pool many years ago, they could not afford to continue its operation.
50. How much I would use the facility.
51. How will other levels of government support? What support from RM can be expected? How will EP residents contribute as they most certainly would be users as would other White butte communities. If WC residents are contributing directly in meaningful that must be considered in user fees, access etc.
52. I am ok with the first two as I understand it costs money to do this and it'll be worth it for our community but I also can't go over 1000 a year either
53. I am very unlikely to use the phase 1 facilities of rinks as I do not have children in hockey/ringette/skating etc.
54. I believe fundraising is a good start. See how it goes and then gradually increase taxes over time.
55. I chose not to support it because disposable income in our community, province, and country is declining. Government grants and support for these projects are also declining, so the figures you are quoting can't even be relied upon. Once you have concrete commitments from the government (Provincial & Federal) then you can propose new figures. I would love to have a lot of services and things in the community, but if you don't have the means to pay for it, it isn't an option. This discussion only raises concerns to me about the fiscal and economic intelligence of the new council.
56. I considered my personal finances when making this decision, this facility is far to large for our city and I do not support the white city tax payers paying for a facility that they may not use. This type of project should be done through investors that have interest in the project and it should also be paid for in user fees. If this can not be achieved this project should be terminated.
57. I considered the compounding effect of the max increase to my taxes. If I chose the highest value my taxes could potentially increase by \$7K by the end of this- which would reduce the value of my home and quite honestly likely increase my Likelihood of moving back to Regina. I'm fine with a reasonable increase for such amenities (\$2,000) by the end of year 7
58. I do feel I am willing to pay more for a great Centre with many great things!
59. I do not want to be paying increased taxes for something that is not needed in the community. It seems to me this project is more of a want than a need.
60. I don't see our family getting more than \$3000 in value over the next 10 years from this facility when I can drive to Regina and pay per use at their facilities. I don't think the rinks should be built first. We already have a rink and have close access to several more.
61. I don't want any tax money going to the building or operational costs of this project!
62. I don't want my tax dollars going to this. Period!
63. I expect to have to invest in my community. I do not want to spend more for something I don't think we need.
64. I feel it's not a required facility. No taxes,
65. I feel that this will help keep the idealistic of the neighborhood and provide a place for my family to live a happy and healthy life. This overall would provide convenience and save time and money in travel.
66. I have no interest in the arenas - hopefully, full-cost recovery fees will be levied - but I am prepared to suck it up and get on with the project. Again, make sure the building standards are consistent with net-zero 2050, as I'd hate to have to pay for retrofits later.
67. I selected the one I felt stated the most benefits, the one I think we could incorporate into our budget for annual taxes, and the one I felt many people would choose!
68. I think it should be stretched longer than 7 years. Also, I hope that the public has to prove they are White City residents to be able to benefit all of the free amenities that will be offered, since we are paying for it.
69. I think it's a reasonable increase. Anything above will not get community support
70. I think that you should offer taxpayers a vote on this project before you continue planning a facility that is not supported. You have never asked your taxpayers if they even want this. You haven't even asked that question in this survey. You presume they want it from the get go.
71. I took into consideration families and individuals living with disabilities, elderly or seniors that would not benefit or use skating rinks, soccer fields ect. I considered the financial burdens of persons living with disabilities and the costs of their own Independent Living equipment. I considered the damage increasing taxes would have on those individual homes. I considered things that the vast majority of persons not living with disabilities, and young families tend to overlook.
72. I want to support the growth however, I do not plan to remain in White City so the immediate cost to my familie's bottom line with no foreseen return its hard to accept.
73. I wish this process was started sooner. When we moved here in 2015, we thought we would have a high school for our child to attend before he needed it in 2025.
74. I would prefer to see and be more apt to invest in a facility that would better suit the larger community. Ice rinks proposed in phase one would not serve my family and would only serve a small portion of the community. I would like to see phase one build an aquatic center and field house which I feel would serve a larger portion of the community. We already have an ice rink in the community. We do not have an aquatic center or field house facility.
75. I'm sure alot of people can afford the higher end scale but is being a young family we can't afford the top end of the scale. We pay over \$1500 in daycare costs per month right now alone. If we were on the top of the scale you'd be asking me for almost \$600 per month.
76. Id be willing to pay into an aquatic center. The rink and other things my family wouldn't use as much. Already have those options out here.
77. If the aquatic Center was part of phase 1 I would consider paying more.
78. If the aspects I support are going to be delayed anyways, so shouldn't have to pay more.
79. If the facility is smaller with less amenities it is less likely to be used and therefore won't have as much of a positive life style and financial impact for our community.
80. If the town is not able to fund this off the existing revenue it has, then it should not go forward with it. As stated above, our taxes are high enough already. I feel most residence that have families that would use the proposed recreational center would agree that Phase 1 should actually be a new high school in conjunction with PVSD. We have 3 rinks in the local area, yes they are maxed out for ice time, but to add 2 more rinks is probably over kill at the current time. The Greenall high school is busting at the doors, it would be more beneficial for White City to start with the push for a high school here and then build the recreation center as additional phases after the high school. A school is always the center of a community and helps the community and business sector grow. If you look at smaller centers that have lost their schools, the business sector and community dissapears also.
81. If you want to charge me a new fee, give me something new that I don't already have. I'm not paying up to another \$1k/year for another space we already have that I don't or rarely use.
82. In our 60's with no kids at home. Can drive into the city.
83. Increase in property taxes.
84. Increased taxes vs timeline and facility

85. Increasing the property tax but upwards of hundreds of dollars per year is absurd. There are many people who simply cannot afford that type of increase, especially to pay for something that is going to be used by people from other towns who will not be responsible for an increase in tax to pay for it.
86. Is there a pressing necessity for these facilities, no. If the aquatic center or high school were the facilities that would be funded in phase 1 then I would support a higher tax adjustment since we don't have any of those facilities nearby.
87. It is already expensive to live here and I can't afford to pay more taxes.
88. It is also unclear how much the additional taxes will be for the other phases. We likely won't even utilize the rinks so that is a lot of money for us to be paying before the components of the facility we are interested in are even beginning to be developed. If those are an additional 7 years after that our children will be young adults and have less of a need for the facility. This is why the order of operations is part of my question.
89. It is understandable to increase our taxes if we are getting more but if those amenities are only for select groups i.e Hockey rink I am strongly opposed
90. It would be nice to extend the increase well past the 7 years as the benefits are realized when the facility is built and operational. Lots of people could be opposed because they may not live here in 7 years.
91. It's a reasonable amount that many households could manage without it being too strapping on individuals pocketbooks
92. It's important to support our youth.
93. Kids are grown and gone.
94. Limited personal income. Can't afford it. Too bad this wasn't in the works years ago when we were raising our family.
95. Medium impact to household expenditures and medium impact to town
96. Middle of a pandemic which is financially stressing households and business. Uncertain future of basic affordability for basic needs. Uncertain job future. Not wishing to take on more debt for a small town.
97. money and timing and scale of project
98. Money required. Timeline of project.
99. More reasonable tax increase for the same deadlines as scenario 3 for completion. I would possibly pay the higher amount for an earlier completion date of both phases.
100. Multi-Use Center being fully realized The amount of years before it can be utilized High School should be prioritized, if you can get this then the increase in taxes will be worth it, otherwise my kids will go to Luther
101. My income.
102. My kids will be grown before this is built, thus, we will not get to enjoy the benefits of it....too bad! Also, any facility should be self sustaining and not reliant on property taxes of community residents to keep the doors open.....that seems like a recipe for disaster once the facility is 10 years old and starts to need repairs.
103. My taxes go up heavily and my kids will be too old to enjoy this. So wouldn't want my taxes to increase a huge amount when it won't impact them much.
104. Need a high school before a recreation centre
105. No projected operating budget has been provided
106. Now is not the time to be raising taxes
107. On time, getting what you pay for, no regrets
108. Once our taxes are raised to fund this facility they will never go back to where they were before the increase .
109. Our taxes (mandatory) are for providing infrastructure and mandatory services, not recreation!

110. Overall budget for our household and the original plan of making the facility a break even revenue / expense project.
111. Overall cost to my family compared to additional level of service and potential use but also realizing that combining this facility with new schools will move us up the Province Capital Spending list for funding
112. Perhaps increasing the fee to use the reaction center could generate funds, as those using the facility are contributing to its cost.
113. Personal affordability and cost of living. The benefit of these facilities are significant but cannot price users out of the community
114. Personal financing , long term tax increases - other communities likely to use as well.
115. Please read above
116. Project should be moved on quickly to encourage new high school and move towards a revenue generating aquatic centre.
117. Property tax are high enough already. How is it fair for our residents to fund this when RM, Balgonie and Pilot Butte residents will also have the benefits of it for free. OR is the Parks & Rec proposing to start our own minor hockey and ringette associations for our residence and RM, Balgonie and Pilot Butte remain in Prairie Storm and Buffalo Plain and utilize the Pilot Butte and Balgonie rinks?
118. Regina is close enough to drive to. Use those places.
119. Retired and no family living close by to make good use of this facility. Also, our tax base is currently too small to afford it/.
120. see above
121. See above
122. See above.
123. See above. Household age and current water/sewer rates and taxes
124. See answer above - just moved from Regina party due to insane property taxes. Can drive to Regina for most of these facilities. Focus on building a high school. Even the lowest end increase in taxes (300/year for 7 years) would put us at a yearly tax bill higher than our Regina bill. Insane.
125. Tax dollars may increase but a facility like this will create jobs and revenue for the Town.
126. that i'm built different
127. The community is an affluent one, and shorter build timeline will enhance everyone in a shorter time frame. Please build the future high-school adjacent to center. Student use will add to the value if offered activities.
128. The design is overkill to me. Seems like we are building an arena for a Junior hockey team. I am not for building something that there would be no ice available for my kids to go for a simple skate.
129. The facility needs to be user-funded, via fundraising, and not supported by tax payers of only 1 community.
130. The funding scenarios do not seem to consider amalgamation. Additionally our tax dollars are not being used to resolve major issues that need to be resolved. Things like having good quality of water is a bigger issue than having a recreational centre. Let's fix our current issues first!
131. The great influx that this community has had in the past has slowed down so I don't foresee as large a facility required going forward. Also we are still in a pandemic and lots of people have been out of work so even an extra \$100-\$300 would not even be an option.
132. The need for a facility versus the cost to tax payers. 300-700 a year or more is just too significant for some people and may discourage people to continue to move out here. At \$1,000 a year for example I'd spend the money on gas and drive to the east end of Regina instead.
133. The need for a high school in White City.

134. The only one that is likely to keep the build on time is option 3.
135. The order in which the construction of the multiplex is planned And the components of the multiplex led to my decision. I don't wish to fund millions of dollars into an amenity the town already has. If we re-evaluate and start with a service we do not have (such as a pool), I would be supportive of asking residents to support the project.
136. The property taxes are too high already and I don't see my family utilizing this center. A high school is more important to me.
137. The speed of completion is important. You can't put off good health and the sooner the center is running the faster White City grows
138. There are more important issues in town that need to be addressed, a skating rink is not a priority
139. There is an increase for us taxpayers and also hopefully fundraisers
140. There is no way that I want my taxes used for this
141. There should be government funding, fundraising and ticketed entrance to help pay for the facilities not just tax dollars.
142. This cannot wait much longer to go ahead - we are in bad need of updated and expanded facilities with the growth in population. However, especially in times like these (covid), I don't know if families have a ton of extra money to put towards their taxes, which I why I was not as in favour Of the higher amounts. We NEED a new high school here so if this project is a means towards that, then I would hope we can do what we can to make it happen!
143. This facility is not necessary. Our community cannot afford this, nor do we need to ruin the perfectly good facilities we currently have in our community.
144. This is not funding for a recreation centre it is two hockey rinks
145. This is not something that is needed to the scale which is proposed. We didn't move out here to have the same city amenities, especially when the city is less than 10 minutes away.
146. This project is being aggressively promoted by Councillors who, as Board members of Communiskate, are in an egregious conflict of interest. They should recuse themselves from any further promotion or discussion with other members of Council or voting on further expenditures. Follow the example of the new Mayor of the City of Regina. During the discussions and votes on financial assistance for the Regina Exhibition Association Limited (REAL) she recused herself and left Council Chambers because of her conflict of interest as PREVIOUS Chairman of the Board.
147. This project only serves the hockey people in the community
148. Usable for our Children in completed in time...
149. Use of facility.
150. Very concerned you will raise taxes on business yet again, it happened when the government funding for schools was cut, and has happened again with property revaluation, my bussiness is maxed , revenues are done and if taxes keep going up! If you continue to increase taxes on your small business you are going to lose/ bankrupt them all.
151. Want it built sooner than later. Kids are getting older. Prefer items we don't have first (fieldhouse, aquatics) over hockey rinks but get the funding/revenue component.
152. We are a small community and we cannot afford a \$100,000,000.00 project.
153. We get out what we put into the community
154. We have a rink so those children have benefited but if you are not a rink person you have not place to play sports or swim. I do not believe that spending my tax dollars to rent the rink to others outside our community is a benefit to me. As such I believe that if people really want these rinks than they should fund raise themselves

155. We have a strong business community with ties directly to our community, it would be great to see them support this initiative.
156. We have to be able to afford it.
157. We need Aquatics before more ice rinks. Please survey the community on this. And btw, I have 4 people in our household who have played hockey from tots thru university and senior hockey. So I am not against ice hockey. I just think this community has needed an aquatic centre for well over 10 years. If you don't think it will generate enough income, check into Melforts Wave pool. They have bus loads of kids using that pool from all over central SK. Not sure how much a wave pool would be or if feasible. Just a thought. Thanks
158. We simply considered how and when we would use the facility
159. What \$\$ would I be comfortable adding to my taxes and my neighbours.
160. What I can afford, while still allowing the facility project to continue.
161. What our family could afford.
162. When a high school will be built
163. where I am comfortable in paying but also where most households will be comfortable. Cant cut to many corners on the project but cant break the bank for the residents either
164. While our property taxes are reasonable, our water and sewer prices are already too high considering the yard sizes and poor water quality. Any tax increase is unacceptable when there's more important matters that need to be addressed.
165. White city alone should not bare the costs of this when it will be used by everyone in the surrounding community.
166. White City is a large enough community, but unfortunately we have very little businesses to help pay for big things like this with their tax dollars and donations. I am all for a rec center and high school in this community but I also feel we need more help in paying for this. Not sure how this can be achieved.
167. Would prefer to have a multi-use facility, not a second ice arena. We already have a hockey facility.
168. you also, if the annexation does not go through, get the co-operation for the same taxation from the RM for this COMMUNITY PROJECT
169. Young children and I will likely use it.

APPENDIX C: Survey Open Ends

Survey Question – Kids

If you were to design this recreation centre, what three things would you be most excited about if they were part of it?

1. a big gym to play sports in
2. a climbing wall
3. A dance studio/stage to have competitions
4. a full size soccer field
5. A great facility for tournaments
6. A gym
7. A huge ice arena with high capacity seating
8. A library where we can attend workshops and do crafts
9. A nice rink
10. A place to hang with friends other than sports not all kids are athletic
11. A place to run
12. A place to walk with my grandma
13. A place where we can go for all kind of different activities. We had that in St Albert and it was awesome.
14. a pool
15. A pool
16. a pool
17. A pool
18. A swimming pool for indoor lessons
19. A track
20. A weightroom
21. another rink
22. Aquatic center
23. Aquatic centre
24. Aquatic Centre
25. Arena
26. Arenas
27. Arts
28. Attached school
29. Baseball
30. Baseball
31. Baseball diamonds
32. Basketball courts
33. be really excited about a swimming pool!!
34. Beavers, Scouts
35. big dressing rooms in rink
36. Big pool to play water polo
37. bouncy castle
38. cafeteria
39. Cafeteria
40. Camps and clubs
41. Cheering for a new hometown hockey team
42. climbing structure
43. Clubs
44. Clubs for kids to join
45. Court facilities that my teams can practice at so don't have to travel to the city
46. Courts
47. Courts
48. covered field sports like softball
49. Don't have to drive to the city
50. Dryland training
51. Events
52. Everything hockey and soccer
53. Facility to play with my friends in town instead of going to Regina
54. field house
55. Field house
56. Field house
57. Field house
58. Field house and court facilities to be able to practice all year
59. field house for football in winter
60. Fieldhouse
61. Fieldhouse
62. Free swim
63. fun events
64. Gift shops or a bakery or cafeteria where you can eat
65. Going swimming without having to drive somewhere
66. Going to the library
67. Going watersliding
68. Good snacks
69. Gym
70. Gym

71. Gym
72. Gym
73. Gym
74. Gym
75. Gym to work out
76. Gym with workout equipment
77. Gyms
78. Gyms for sports
79. Having a Birthday Party there
80. Having a place to go play more sports
81. Having a pool
82. High school
83. High school
84. highschool facilities
85. Highschool in White City!
86. Hockey
87. Hockey
88. Hockey
89. Hockey and access to more rec ice
90. hockey arena
91. Hockey arena
92. Hockey rink
93. Hockey rink
94. Hockey rinks
95. i could play more sports more often close to home
96. Ice arena
97. ice rink
98. If it had a performing stage for dance
99. If we had a high school instead
100. Indoor activities in winter
101. Indoor baseball
102. Indoor field for track and field and soccer
103. Indoor fird
104. Indoor football facilities
105. Indoor or covered field
106. Indoor play space like ymca for me and my friends
107. Indoor play structure like the east ymca had
108. Indoor play structure with monkey bars

109. indoor pool
110. indoor skate park
111. Indoor skating
112. Indoor Soccer
113. Indoor soccer
114. Indoor Soccer Field
115. Indoor soccer field
116. Indoor sports
117. Indoor tennis or pickelball
118. Is a cafeteria because after any physical activity, I like to have a snack to reboost my energy.
119. Is the indoor field for softball because in the winter, you could still train and practice without having to spend a lot of money to go somewhere else.
120. Is the possibility of an indoor pool so you could still swim in the winter.
121. Kids classes
122. Large gymnasium/rec facility for indoor sports such as volleyball
123. Leisure centre
124. Library
125. Library
126. Library
127. Library
128. library
129. Library
130. Library
131. Library
132. Library
133. Meeting new friends at sports here
134. More arena space
135. more chance we wil have more art and other types of clubs here
136. More food options
137. More public skating
138. More space than current locations
139. More things to do
140. More time for free skating
141. Multiple rinks
142. New high school
143. New ice rink
144. New rink
145. new rink
146. Nice and new

- 147. nice new ice rinks
- 148. Not having the whole town only making hockey a priority
- 149. outdoor skate park
- 150. Place to play with friends
- 151. Playground / Skatepark
- 152. Playing baseball
- 153. Playing in the gym
- 154. Pool
- 155. Pool
- 156. Pool
- 157. Pool
- 158. Pool
- 159. pool
- 160. Pool
- 161. Pool
- 162. Pool
- 163. Pool
- 164. Pool
- 165. Pool
- 166. Pool
- 167. Pool
- 168. Pool
- 169. Pool
- 170. Pool
- 171. Pool
- 172. Pool
- 173. Pool
- 174. Pool
- 175. Pool and slides
- 176. Pool with waterslides
- 177. Pool!
- 178. Public Roller skating and ice skating on Friday evenings
- 179. Rink
- 180. Rink
- 181. Rinks
- 182. rinks in same area
- 183. Rinks with bigger dressing rooms
- 184. Rooms for activities

- 185. Rooms to have camps and clubs
- 186. School
- 187. science camps
- 188. Shopping
- 189. Skate park
- 190. Skating
- 191. Skating rink
- 192. Skating rink
- 193. Skating rinks
- 194. Skating year round
- 195. Slide
- 196. Snack Bar
- 197. Snacks
- 198. Snacks!
- 199. Soccer
- 200. Soccer
- 201. Soccer
- 202. Soccer
- 203. Soccer
- 204. Soccer Field
- 205. Soccer field
- 206. Soccer field
- 207. Soccer field
- 208. Soccer fields
- 209. Soccer in the winter
- 210. Softball
- 211. Someplace warm to skate indoors
- 212. Something to do
- 213. Somewhere to swim
- 214. somewhere warm to play in the winter
- 215. Space with high ceiling to accommodate cheerleading
- 216. Splash park
- 217. splash park
- 218. Sports
- 219. Sports
- 220. sports camps
- 221. Sports field
- 222. Starbucks

- 223. summer camp room
- 224. Summer camps
- 225. Swimming
- 226. Swimming
- 227. Swimming
- 228. Swimming
- 229. Swimming
- 230. Swimming
- 231. Swimming
- 232. swimming
- 233. swimming
- 234. Swimming
- 235. Swimming
- 236. Swimming
- 237. Swimming
- 238. Swimming center
- 239. Swimming lessons in White City and a waterslide
- 240. swimming lessons/classes and waterpark
- 241. Swimming pool
- 242. Swimming pool
- 243. Swimming pool
- 244. Swimming Pool
- 245. Swimming pool
- 246. Swimming pool
- 247. Swimming pool
- 248. Swimming Pool
- 249. Swimming pool
- 250. Swimming pool
- 251. Swimming pool
- 252. Swimming pool
- 253. Swimming pool
- 254. swimming pool
- 255. swimming pool
- 256. Swimming Pool
- 257. Swimming pool indoor or outside
- 258. Swimming- they would love a swimming pool here and especially would love some sort of water slide
- 259. Swimming with floaties, waterslides, lazy river
- 260. Swimming/swimming pool

- 261. Tennis Court
- 262. Tennis courts
- 263. That my fencing and curling might be able to be out here in my town.
- 264. The artificial turf field.
- 265. The library
- 266. The pool and water slide.
- 267. The pool.
- 268. The waterslides.
- 269. To go to a high school close to home
- 270. To have a good rink and not have to practice early in the morning
- 271. track/gym for exercising
- 272. Training area
- 273. Watching games
- 274. Water slides or water park
- 275. Waterslide
- 276. waterslides
- 277. Wave pool
- 278. Won't have to drive into the city
- 279. Won't have travel to the city For high school
- 280. Workout area with weights and equipment
- 281. Would like to play indoor soccer
- 282. Would love to have a pool
- 283. Youth clubs and dances

APPENDIX C - Final Survey Question

And finally, is there anything else you would like to comment on related to the proposed new recreational centre that you have not yet mentioned? Please keep your response brief.

1. 4 Curling rinks in winter/gym in summer option.
2. 65 -80 million dollars for a community of this size is ridiculous
3. A facility like this is definitely needed ASAP. Parking options would be great as well as potential carded access to facilities for members. Will there be a walking track in phase 1 (around the ice surfaces like Melville or Warman)? I think plan 3B should be considered earlier as the ability for Greenall to have the capacity in the future for our kids is a major concern. The high school would be more important than any of the phase 2 needs (in my opinion).
4. A referendum should be held to allow citizens of the town to decide on this project. Also why is the President of Communiskate part of the Steering Group for this project. This represents a clear conflict of interest and they should be removed from this committee.
5. Anticipating that User fees/gate receipts will cover off a portion (large or small) of the capital costs and/or operating costs in order to reduce the tax burden of White City residents brings with it significant risk. The current pandemic has shown how devastating to budgets the need to close facilities and/or reduce capacity is. This whole plan just seems extremely, and overly, ambitious for a community our size. It is risky to plan on the assumption that it will attract significant usage from all over the area surrounding White City. I am not opposed to development, but I am opposed to development that is beyond our means.
6. Attach facility to high school for combined use
7. Before White City goes ahead with this project , they should Spend their energy amalgamating with Emerald Park . With the proposed tax increases many seniors will not be able to afford to stay in their homes that they worked so hard to build and maintain
8. Build for the future not just for today
9. Careful consideration along with PVSD must be made on how these facilities can become joint-use with the future elementary and high schools. Provincial Government has very specific list of requirements, needs and expected partners to selected for funding of new schools
10. Close the book on this. White city can't afford it. Show us that you can fix more pressing issues first. Until then check your ego at the door and let it go. We are not as big as you think we are!
11. Could you reduce the discount % given for early payment of annual taxes to increase tax revenue?
12. Do it right the first time even though it might cost more. Try not to take short cuts if at all possible.
13. Do not raise my taxes to build something that I may or may not use. This facility will be open to anyone wanting to book it....thus, I should not in any way have to be the one paying for it to be built. Once it's built, I will definitely support it and use it. Again, PLEASE DO NOT fund this through raising the taxes of residents. If the town can't afford it, then we can't afford it.
14. Do not raise property taxes for this. It is NOT needed!
15. Don't focus too much on the youth, the population age will change over time. My children grew up in this community but are now young adults leaving my husband and I as the only ones who would use the facility.
16. Facility would be a massive project. If the amalgamation goes through would the burden be shared with emerald park to lower the cost and tax hit? If it did I would say add phase 2 and 3 and get it done.
17. Fees should be charged for all users but with preferential booking available for local residents.
18. Find funding for the project that does not create a financial burden for current rate payers.

19. Get this thing built already
20. Have the Arts been considered? Dance, Drama, Music Theatre, etc? Facilities for arts such as music studio, art studios, and performances?
21. High school should be first priority followed by aquatic centre and gyms as we have rink in area
22. I admire the intent but the facility, as planned, is far too extravagant for this tax base in my opinion.
23. I am very concerned that the high school is not part of the phase 1 of the plan
24. I believe that the court facilities and high school need to be developed sooner than they are proposed for in the plan
25. I can't stress enough just how important it is to have a generous-sized lane pool in place for aquatic sports. I believe that this should be the top requirement for the facility.
26. I do not agree with the building of 2 ice arenas. The town should look at a multi-purpose facility, if financially viable at this time. Future development as growth / finances permit.
27. I do not think the current economic climate reflects that we should be building a massive facility to provide services that already exist (a rink!!!!)
28. I do support a project that creates a substational increase in property taxes. There are other areas I would prefer to see funds dedicated to (water, improving green spaces...).
29. I don't see how having a short term perspective on the benefits that youth will get out of this project when you consider that these benefits are contingent on construction that could take several years before we can realize them. I think that is the miss, the focus is on future families and less on the current ones who are going to get stuck with funding it, while their children grow and make bonds in programs offered in Regina (for the duration of construction) that parents will want to keep in tact long past the projects delivery. Also almost no government has ever returned a tax rate to that of what it was prior to a project, maybe slightly less for a brief period of time but they always seem to continue increase regardless if it was stated as one time.
30. I feel a walking track and pool facilities would be huge for our community in the long winter months!
31. I feel that people who live in Pilot Butte, Balgonie, Emerald Park, Park Meadows, Meadow Ridge Estates and other surrounding communities should pay the same as the town of White City. People who live in Regina should pay a higher rate.
32. I high school development I think should be one of the earlier stages.
33. I live in Balgonie and will probably use the facility. Please remember that white city residents have been using the Balgonie pool and curling rinks etc at the same cost as Balgonie residents for years. I would be frustrated if "out of Towners" were not afforded the same access and prices as white city residents seeing as there has not been such a thing when our facilities have been accessed.
34. I look forward to seeing how the project moves forward! Thanks so much.
35. I love the concept of having a facility out here- it is well overdue. However, I am disappointed to see phase I revolves around the building of skating rinks- something this community already has. I have 2 young children who would LOVE to have the ability to swim and have lessons. This is something that is very difficult for us in the community as Regina allows their residents access to classes first. I strongly feel we should be looking at facilities the community does NOT have currently and build those first before we double up on what we already have.
36. I moved just outside of the city to "be rural". I can use city facilities when needed and enjoy the quiet out here. Don't want the taxes and water costs to go up.
37. I think the elephant in the room here as a benefit to Emerald Park residence who won't have to front any of these costs
38. I wish the school would be bumped up in the que. If it's in phase 4, does that mean 14 years?

39. I wonder why rinks are needed when we have Communiskate. It seems like a huge facility. Why is something so fancy needed?
40. I would be happy with an outdoor pool and water park if that assisted with cost of the facility and speed of moving that piece of the project forward, in place of an indoor aquatic Center. Thanks for the opportunity for feedback.
41. I would like to see the High School build by 2027.
42. I would love to see this happen sooner rather than later.
43. If community funded emerald park residents should pay more to use faculty unless they help fund
44. If the thought is that we invest this money and get a junior hockey team here....let's get real. We can't complete with the Pats being this close in proximity nor the kind of money and support the Semple's have. I have a hard time believing we could get the kind of corporate sponsorship required when these companies can get more exposure in the city with the Pat's.
45. In terms of funding, it's important to have a FULL funding model in place before starting the project. In terms of community engagement, the time allowed for it is too short. The Town has been working on this for over 2 years. The community needs more than a few weeks to become engaged. In terms of phasing, if inter-generational programing and diversity of activities is important, then we do not need 2 arenas in phase 1. Do 1 arena and the Fieldhouse. Create the diversity and the opportunity for inter-generational activities!
46. It seems you are committed to arenas which I do not feel are warranted as per my previous comment. I do not want to pay taxes for out of towners to have a place to skate, remember the arenas that went belly up on the east end of Regina. I would be in favour of being taxed for a recreation centre that started with gyms and aquatic facilities that I and many other people can use and I know they do not draw a lot of rental dollars but we should not be depending on rental income to build any of this building. Rentals are not guaranteed and tax payers do not want to be up charged for failure to rent or overstated rental incomes.
47. It would be nice for White City teams to have priority booking.
48. It would be nice to see white city set aside its differences with the rm and combine their two ideas into a joint facility.
49. It's not that I don't want new facilities of any kind in the community. The reason for my answers is simply it is not feasible at this time. Moreover, it is very misleading when you quote tax increases in each scenario without a full commitment level from any level of government. I think it is fiscally irresponsible to be pushing for the arena, when bigger issues than hockey are at the forefront.
50. Just that a Centre in white city should be focused on meeting the needs of white city and emerald park and surrounding communities. Regina had plenty of rec opportunities for their residents. I'd like this centre to be focused on creating opportunities and memories for Our community.
51. Keep it within town limits if possible, a great indoor leisure centre and outdoor spray park would be a great addition to this growing community with a large youth population
52. Let's do it! There should be plenty of private dollars and government funding to subsidize. Build the facilities in a manner that will allow our community to host larger events and bring in further investment
53. Let's get this show on the road!
54. Make sure there is room for outdoor pickleball courts
55. Move aquatic center and high school to phase 1 and 2 and push back skating rink spectator area and field house to last phases.
56. Na
57. Need an Aquatic Centre first
58. No need for such a facility. Population is not big enough to support this facility. Too close to Regina. We would rely on Regina support .
59. No tax increases for hockey arenas
60. None
61. Not sure I understand the tax options correctly. An option is 1000/yr tax increase for 7 years? 7000 extra in taxes bill by end of 7 years? Or 1000 total or 7 years?
62. Of the facilities planned in the first phases, we feel the focus should be more so on the community centre/field house as the whole community can likely find a use for that. The ice rinks would be nice but they'd be useful for a smaller portion of the community. For our family, the swimming pool would be our top choice facility and we are a little disappointed it's planned potentially as future developement and not in the first phases.
63. Olympic sized swimming pool, not just a leisure pool to attract groups such as swim teams, water polo, synchro, etc. Adequate library space with programming rooms so that the library's collection can be expanded and more programming can be offered.
64. One chance to build it so make it something the community is proud of, not an eyesore or chincy.
65. Outdoor basketball ball court aswell
66. Please do everything you can to get a statistically valid sample of opinions so that the most vocal people aren't the only voices who get consideration/heard.
67. Please get past us being a small town. We are basically a small city and should have facilities to reflect that. Small towns have adequate ice rinks, halls and swimming pools. We have to drive to other places for what are basic amenities every else.
68. Please look to have a full size Soccer Field, to attract more user groups and to increase hosting opportunities.
69. Pool should be in an earlier phase. Swimming lessons are difficult to get in Regina. This is a revenue generating investment that should support future expansion.
70. Pre-school / before and after school programs, new mothers programs and programs for the elderly I fully support.
71. Priority booking for White City residents
72. Property tax are high enough already. How is it fair for our residents to fund this when RM, Balgonie and Pilot Butte residents will also have the benefits of it for free. OR is the Parks & Rec proposing to start our own minor hockey and ringette associations for our residence and RM, Balgonie and Pilot Butte remain in Prairie Storm and Buffalo Plain and utilize the Pilot Butte and Balgonie rinks? This rolls into the questions of outside users paying higher fees. Great idea, other facilities have done this. But if we don't have our own hockey, ringette association the we will pay the same end user fees as outsiders because our fees are all through the same association, unless White City forms it's own associations.
73. Really like the field house idea and indoor track!
74. Should have been built years ago
75. Some fees should be applied to the associations that use them like PSMHA instead of the taxpayers as players come from the surrounding area that are not White city residents.
76. Start with a high school, then get the aquatic centre, library, field house, common areas and so on. The ball diamonds and arenas should be the last thing on the table as we already have them. Also if this means putting up a commercial property where the current ball diamonds are you can forget about that. If anything at all, develop the current town hall, community centre, ball diamonds, post office into housing or maybe even a seniors complex but keep commercial out of there.
77. Super supportive of the whole project - obviously funding is huge, but we would love to see a high school eventually be part of this.
78. Tax payers should pay less or nothing for use.
79. thank you for al the work you are doing to engage with the community to create the services that this community wants!!

80. The aquatics centre should be in Phase 1 since we don't have that out here at all.
81. The average age of White City may be young families now; however in 10-12 years that can change. Would this be like a non-profit type operation where I could make a lump sum donation and receive a taxable donation receipt vs increasing taxes.
82. The high school in my opinion is one of the most important portions of the build. My excitement for this build is low when the timeline for the high school is not even estimated considering much of the cost of a new school would potentially be government funded
83. The High School needs to be prioritized with this and should be built with it. I had a pool attached to our high school / rink close by and it was a fantastic opportunity
84. The phases of the project need to be more balanced to serve all age groups in the community. The aquatic centre needs should be phase I. There is already ample access to arenas nearby but very limited aquatic facilities. As the plan stands now our household would likely not use the facility until phase 5 and there are no timelines associated for that.
85. The plans are too grandiose. Build something that can be affordable for users. Users should pay, not tax payers. Start with the facilities that don't exist, like field house or pool, not rinks. A rink exists. Even Regina cannot afford a facility like this. How can White City given the financial state of the town?
86. The public library in the facility should be large enough to serve the community now as well as taking into account future population growth.
87. The Town needs to put this to a real vote. Many young families are head over heels excited about this project What many overlook is the reality of timeline. I would bet many of these same people would not like to pay for this once their kids have grown up and will not use this facility. Don't get me wrong I think this facility would be wonderful. BUT I, such as many taxpayers that I have spoken with so not want to pay way higher taxes to support this. The "build it and they will come" motto isnt going to work as grandly as many think it will. This pandemic should've made us realize we need to pump the brakes on this. Also. Is annexation happening? The outcome of that paints 2 totally different costing figures for this. People from The entire community would use this, not just white city. There will be people moving out of WC, into EP just to save on taxes
88. There needs to be a high school built in the next 5 to 7 years
89. These plans are grand but does not solve any of the needs we have right now. My kids will be too old or moved away by the time these facilities are built. The kids in this community aged 7 and up will lose in this plan because they will not be able to use the facilities due to the time frame. Why not build an outdoor pool that they can use immediately...many communities much smaller then us have outdoor pools. Our kids have nowhere to go for swimming lessons and really nothing to do in the summer. The rink is absolutely needed but doesn't have to be a junior caliber rink. We really need extra ice surfaces for the growing enrolment for the young kids.
90. think of non hockey sports and activities please
91. This is good for our community especially when gym space is so limited for our residents
92. This is way too grandiose of a plan for a town that cannot afford it. The idea of it is good in theory but it shouldn't be a tax burden on current residents, especially when it will be accessible by those outside of the community as well. I think a significant fundraising effort needs to be undertaken BEFORE putting ourselves in this large scale of debt. I definitely think that the town funds could be allocated in much more beneficial ways, such as bettering parks and green spaces (ie weed management, mowing lawns, planting trees).
93. This project as it stands is far too expensive for a community of this size and only benefits one segment of the population (hockey)
94. This project is proposed at \$86M to build 2 new rinks and a field house? That sounds very excessive. And once the community skate is closed, will only net 1 extra rink for the town? This is a crazy price to pay for a net increase of 1 rink and a field house to the Town. I can't agree that the residents of WC want their property taxes to go up \$700-\$1000 for seven years to pay for a recreation centre - that is almost a 50% increase on my municipal taxes! I think there should be a referendum on this issue. And what about the many seniors who live in the community who this proposed project will impact their taxes for with no benefit until future stages? People move here to have larger houses and LOWER taxes than in Regina. Did you look at the town of Assiniboia proposed multi use facility for \$15M? Why would WC need to build something 5 times more expensive for WC which has only 500 more people than Assiniboia? All I can say is there better be some significant grant money and fundraising to make sure taxes are not going to skyrocket and burden residents for years to come. When taxes go up, what will be the motivation for young families to move here?
95. This project is so far beyond the means of this community and should be scaled down immensely to make it remotely feasible.
96. This project will ruin the perfectly good facilities already existing in our communities. We all grew up in communiskate and this project will ruin it. It will not be an improvement to the community, it will take away from it. We are a SMALL TOWN, we are not Regina. You will lose residents the more you build, we live out of the city for a reason. This project is not a good idea.
97. Those outside White City, especially those from from Emerald Park should have to pay extra to use the facility if it is used. It is not fair that we pay higher taxes and they refuse to join White City and get benefits of this facility. The facility needs to be sized to accommodate future growth of White City and surrounding communities.
98. Too expensive
99. Until such time as this Council and Administration can demonstrate its ability to raise the finances needed to construct ANY of the Phases proposed, and has the approvals of the SMB and a bank, it would be irresponsible to expend any additional taxpayer funds, or worse, to borrow funds, to move further down the path of designing the facility.
100. User fees should discriminate in favour of White City residents. User fees should be balanced relative to property taxes. The facilities must consider all ages and interests and not just hockey players.
101. We already have a rink, library and daycares in town. I would focus on amenities we are lacking such as pool, workout centre.
102. We didnt see much for seniors. Is there a place for a walking track or lawn bowls. Does anyone go 10 pin bowling?
103. We have a hockey rink now that is booked by mainly non local players. Why not use it more for locals rather than increasing taxes to create hockey rinks for other non local players. This is a crazy capital investment with limited return for such a small community. Essentials only that we don't already have - pool, gym...
104. We need a high school ASAP. Balgonie cannot handle all of the kids from WC/EP
105. We need to be aware of building a facility for the future and not for the needs of the community today. I hope council takes into consideration the significant opportunities for business growth that would come along with a big multi-plex
106. We will need both RM and White City tax base for this to be feasible. Annexation must go through!!
107. We'd love it if the pool was in an earlier phase!
108. Will residents receive perks like free public skating if there are tax increases? What will happen to the existing rink? Is the RM going to partner on the project?
109. With the new clubhouse currently being built, I would hope there is consideration that there is a childcare centre, arcade, simulated golf, etc., being built there and adjusted accordingly based on your projections
110. work with existing rink to provide desired improvements. Start saving for future projects and not burden residents with wild dreams of town council
111. Would really like a gym with weights and cardio equipment

APPENDIX D – Additional Demographic Information

		Total		Where do you live?					
		Total		In White City		In Emerald Park		In the White Butte region	
		Count	%	Count	%	Count	%	Count	%
Age	<25	5	2%	3	1%	0	0%	2	10%
	25-34	56	18%	48	19%	3	11%	3	15%
	35-44	138	45%	120	48%	8	29%	6	30%
	45-54	46	15%	33	13%	6	21%	6	30%
	55-64	35	12%	22	9%	10	36%	2	10%
	65+	24	8%	22	9%	1	4%	1	5%
Gender	Female	163	56%	133	56%	13	46%	15	71%
	Male	128	44%	104	44%	15	54%	6	29%
Years in community	1-5 years	108	35%	101	39%	3	10%	4	19%
	6-10 years	82	26%	72	28%	5	17%	3	14%
	11-15 years	44	14%	32	12%	5	17%	6	29%
	16-20 years	23	7%	11	4%	6	21%	4	19%
	21+ years	55	18%	41	16%	10	34%	4	19%
Do you rent or own your residence?	Own	312	97%	261	99%	29	94%	17	81%
	Rent	3	1%	1	0%	0	0%	2	10%
	PNTS	6	2%	2	1%	2	6%	2	10%
Including yourself, how many people live in your household?	1	10	3%	9	3%	0	0%	1	5%
	2	72	23%	57	22%	11	38%	4	19%
	3	56	18%	48	19%	3	10%	3	14%
	4	117	37%	99	38%	11	38%	6	29%
	5	51	16%	40	15%	4	14%	6	29%
	6	4	1%	2	1%	0	0%	1	5%
	7	1	0%	1	0%	0	0%	0	0%
	PNTS	2	1%	2	1%	0	0%	0	0%
Children in household	no children	102	32%	74	29%	16	52%	10	48%
	children	216	68%	185	71%	15	48%	11	52%
How many children under the age of 18 are there in your household?	0	102	32%	74	28%	16	52%	10	48%
	1	58	18%	49	19%	5	16%	2	10%
	2	112	35%	97	37%	9	29%	5	24%
	3	41	13%	36	14%	1	3%	3	14%
	4	4	1%	2	1%	0	0%	1	5%
	5	1	0%	1	0%	0	0%	0	0%
	PNTS	2	1%	2	1%	0	0%	0	0%

APPENDIX E: Stakeholder Interview Questions

1. What key attributes do you see as being necessary to make this facility a welcoming, inclusive, and vibrant community hub?
2. How much community investment, through user fees, fundraising, taxation, and other options, would you support to invest in this project?
3. What trade-offs and associated funding sources would you support while recognizing the affect on timelines for development?
4. Is there anything else you would like to comment on related to the proposed new recreational centre that you have not yet mentioned?

